



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **[REPORT OF ACTION TAKEN IN CLOSED SESSION**

2 **ON MARCH 15, 2005, BEGINS ON PAGE 149.]**

3
4
5
6 **SUP. MOLINA, CHAIR:** GOOD MORNING. IF WE COULD ASK EVERYONE TO
7 PLEASE TAKE A SEAT, WE'RE GOING TO BEGIN THIS MORNING'S
8 MEETING. THIS MORNING, OUR INVOCATION IS GOING TO BE LED BY
9 PASTOR BRAD FIELDHOUSE FROM KINGDOM CAUSES IN LONG BEACH, WHO
10 IS AS TALL AS KOBE BRYANT AND OUR PLEDGE THIS MORNING IS GOING
11 TO BE LED BY DAVID RECHT, WHO IS A MEMBER OF THE SAN FERNANDO
12 VALLEY POST 603 OF THE JEWISH WAR VETERANS OF THE UNITED
13 STATES. WOULD YOU ALL PLEASE STAND. PASTOR?

14
15 **PASTOR BRAD FIELDHOUSE:** SHALL WE PRAY? GOOD MORNING, HEAVENLY
16 FATHER, WE THANK YOU FOR THE BLESSING AND THE OPPORTUNITY OF
17 THIS NEW DAY. GREAT AND MARVELOUS ARE YOU TODAY. COME BEFORE
18 YOU THIS MORNING ON BEHALF OF OUR GREAT COUNTY OF LOS ANGELES
19 AND ASK FOR AN EXPANSION IN THE PEACE AND PROSPERITY OF THIS
20 INFLUENTIAL REGION. IN BOTH PRACTICAL AND SUPERNATURAL WAYS, I
21 PRAY THAT WHERE THERE IS BROKENNESS IN OUR CITIES, YOU WOULD
22 BRING HEALING, WHERE THERE IS SELF-CENTEREDNESS AND GREED, YOU
23 WOULD BRING A NEW SPIRIT OF GENEROSITY, WHERE THERE IS HATRED
24 AND VIOLENCE, MAY LOVE INCREASE, WHERE THERE IS INJUSTICE,
25 HELP US ACT AND SAY NO MORE; WHERE THERE IS DESPAIR, WOULD YOU



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1 BRING HOPE THAT ABOUNDS? DO THIS WORK TODAY. THANK YOU FOR
2 THESE FRIENDS AND FELLOW SERVANTS, THE BOARD OF SUPERVISORS.
3 THIS MORNING WE THANK YOU FOR THEIR GREAT SERVICE TO YOU ON
4 OUR BEHALF. PRAY THAT YOU WOULD BLESS AND PROTECT THEM AND
5 THEIR FAMILIES AND EVEN THEIR EXTENDED FAMILIES IN THIS HOUR
6 AS WELL AS ALL THE OTHER SERVANTS IN THIS GREAT REGION OF THE
7 COUNTRY. PRAY TODAY IN THIS MEETING THAT YOU'D GIVE THEM AN
8 INCREASED MEASURE OF YOUR WISDOM AND INSIGHT IN THEIR
9 DECISION-MAKING. GIVE THEM CLARITY AND THE BOLDNESS NECESSARY
10 TO LEAD IN ALL THAT IS SAID AND DONE HERE TODAY. FOR YOUR
11 NAMESAKE, I ASK THESE THINGS. AMEN.

12

13 **DAVID RECHT:** WOULD YOU PLEASE FACE THE FLAG AND PUT YOUR RIGHT
14 HAND OVER YOUR HEART AND SALUTE AND FOLLOW THE PLEDGE OF
15 ALLEGIANCE WITH ME. [PLEDGE OF ALLEGIANCE]

16

17 **SUP. MOLINA, CHAIR:** MR. KNABE?

18

19 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD. IT
20 GIVES ME A GREAT PLEASURE THIS MORNING TO PRESENT THIS
21 CERTIFICATE OF APPRECIATION TO PASTOR BRAD FIELDHOUSE. IT'S A
22 REAL JOY FOR ME BECAUSE I HAVE KNOWN BRAD VIRTUALLY SINCE HE
23 WAS BORN AND TO WATCH HIM GROW UP, NOT ONLY THROUGH SCHOOL BUT
24 THROUGH OUR CHURCH AND NOW BECOME A PASTOR IN HIS OWN RIGHT.
25 BRAD, AS I MENTIONED, WAS BORN AND RAISED HERE IN SOUTHERN



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1 CALIFORNIA. HE GRADUATED FROM VALLEY CHRISTIAN HIGH SCHOOL,
2 WHERE, AFTER THAT, HE ENROLLED AT CAL STATE LONG BEACH TO
3 PURSUE A PREMEDICAL DEGREE, ACTUALLY. BUT, AFTER COMPLETING
4 HIS B.S. IN BIOLOGY, HE ENROLLED AT THE FULLER SEMINARY IN
5 PASADENA TO PURSUE HIS MASTER'S IN DIVINITY. IT WAS HERE THAT
6 HE GOT HIS CALL TO THE MINISTRY. IT WAS IN THOSE EARLY YEARS
7 OF HIS THEOLOGICAL TRAINING THAT HE MARRIED THE LOVE OF HIS
8 LIFE, KERRY. THEY WERE MARRIED IN JULY OF 1996 AND HIS FAMILY
9 HAS GROWN TO INCLUDE THREE WONDERFUL CHILDREN: BREN, LAUREN
10 AND GRANT AND THEY'RE EXPECTING NUMBER FOUR EARLY THIS SUMMER.
11 IN LATE 1999, BRAD WAS COMMISSIONED TO BE-- AS A PASTOR IN THE
12 REFORM CHURCH OF AMERICA IN LONG BEACH. THEIR LOCAL NETWORK OF
13 HOUSE CHURCHES IS CALLED CROSSROAD AND WHERE HE IS THE SENIOR
14 PASTOR. HE'S CURRENTLY PURSUING A DOCTOR OF MINISTRY AND-- AT
15 THE GRADUATE SCHOOL IN SEATTLE AND HOPES TO BE ABLE TO
16 IMPLEMENT MANY OF THE GLOBAL INFORMED LEARNINGS HERE IN LOS
17 ANGELES TO A COMMUNITY ORGANIZING EFFORT CALLED KINGDOM
18 CAUSES, WHERE HE SERVES AS THE EXECUTIVE DIRECTOR. SO, ON
19 BEHALF MY COLLEAGUES AND THE BOARD AND ALL OF YOU, WE'D LIKE
20 TO PRESENT THIS CERTIFICATE OF APPRECIATION TO BRAD BUT, LIKE
21 I SAY, I JUST AM THRILLED TO BE ABLE TO HAVE BRAD HERE TODAY
22 TO LEAD US IN THE INVOCATION. HE AND HIS FAMILY HAVE BEEN LONG
23 TIME FRIENDS AND HE'S GROWN UP TO BE NOT ONLY A FINE YOUNG MAN
24 BUT A GREAT PREACHER AS WELL, TOO. BRAD, CONGRATULATIONS. [
25 APPLAUSE]



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1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** MADAM CHAIR, WE WERE LED THIS MORNING IN THE
5 PLEDGE OF ALLEGIANCE BY DAVID RECHT, WHO IS A RESIDENT OF
6 WOODLAND HILLS IN OUR SUPERVISORIAL DISTRICT. HE'S
7 REPRESENTING THE SAN FERNANDO VALLEY POST NUMBER 603 OF THE
8 JEWISH WAR VETERANS OF THE UNITED STATES. DAVID SERVED IN THE
9 UNITED STATES ARMY FROM 1942 THROUGH '45. HE WAS IN THE 157TH
10 INFANTRY REGIMENT IN THE EUROPEAN THEATER, PARTICIPATED IN THE
11 INVASIONS OF SICILY, CELERNO AND ANZIO, RECEIVED MERITORIOUS
12 UNIT COMMENDATION, THE PURPLE HEART MEDAL, ARMY GOOD CONDUCT
13 MEDAL, THE EUROPEAN CAMPAIGN MEDAL WITH THREE STARS, AMONG
14 OTHERS. HE'S A RETIRED FEDERAL CLERK IN THE UNITED STATES
15 DEPARTMENT OF AGRICULTURE. HE'S BEEN MARRIED 56 YEARS. HIS
16 WIFE, HILDA, IS WITH US THIS MORNING. IT'S GOOD TO HAVE YOU
17 HERE FROM WOODLAND HILLS. HE IS A GRADUATE OF JAMES MONROE
18 HIGH SCHOOL IN THE BRONX. MY SON IS A GRADUATE OF JAMES MONROE
19 HIGH SCHOOL IN THE SAN FERNANDO VALLEY, SO WE'RE IN GOOD SHAPE
20 THERE. AND ALSO ATTENDED NEW YORK CITY COLLEGE IN NEW YORK
21 CITY. AND, DAVID, WE THANK YOU FOR LEADING US IN THE PLEDGE
22 AND FOR YOUR SERVICE TO OUR COUNTRY. HE TOLD ME IT TOOK HIM AN
23 HOUR AND 40 MINUTES TO GET FROM WOODLAND HILLS HERE BUT, WHEN
24 THE ORANGE LINE IS UP AND RUNNING, IT WILL BE 58 MINUTES,
25 WHETHER IT'S SNOWING OR FREE FLOW, YOU'LL HAVE AN EASIER TIME



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1 OF GETTING DOWN HERE NEXT TIME YOU GIVE THE PLEDGE, DAVID.

2 THANK YOU VERY MUCH. [APPLAUSE]

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. NEXT, I'M GOING TO ASK THE
5 EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.

6

7 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE
8 BOARD. WE'LL BEGIN ON PAGE 7. AGENDA FOR THE MEETING OF THE
9 COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D AND 2-D.

10

11 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
12 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

13

14 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING
15 AUTHORITY, ITEM 1-H.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
18 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
21 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
24 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 9.
2 I HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 1, UNDER
3 SUPERVISOR ANTONOVICH'S APPOINTMENT OF OLLIE M. MCCAULEY TO
4 THE LOS ANGELES COUNTY HEALTH FACILITIES AUTHORITY, THAT ITEM
5 SHOULD BE REFERRED BACK TO SUPERVISOR ANTONOVICH'S OFFICE. ON
6 ITEM NUMBER 2, HOLD FOR SUPERVISOR KNABE AND A MEMBER OF THE
7 PUBLIC. AND, ON ITEM NUMBER 9, I AM REQUESTING, AS THE
8 EXECUTIVE OFFICER, THAT YOU REFER THIS ITEM BACK TO MY
9 DEPARTMENT.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. NOTING THOSE EXCEPTIONS, ON THE
12 REMAINDER, MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY
13 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 10 THROUGH
16 13.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
19 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS, ITEM 14.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
24 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** CHILDREN'S PLANNING COUNCIL, ITEM 15.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
4 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEM
7 16.

8

9 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
10 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT. ON ITEM 17, HOLD FOR A
13 MEMBER OF THE PUBLIC.

14

15 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE HELD.

16

17 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 18 THROUGH 24. ON
18 ITEM 19, HOLD FOR A MEMBER OF THE PUBLIC. AND THE REST ARE
19 BEFORE YOU.

20

21 **SUP. MOLINA, CHAIR:** DON'T WE HAVE HOLDS ON 22 AND 23?

22

23 **CLERK VARONA-LUKENS:** I DIDN'T GET THOSE.

24



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1 **SUP. MOLINA, CHAIR:** I THINK 22 AND 23 HAVE ALSO BEEN HELD. ALL
2 RIGHT. WITH THOSE EXCEPTIONS, WE'LL ALSO HOLD 19, 22 AND 23.
3 ON THE REMAINDER, MOVED BY SUPERVISOR KNABE, SECONDED BY
4 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEM 25.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
9 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEMS 26 AND 27. ON
12 ITEM 26, THE DIRECTOR REQUESTS THAT THE ITEM BE REFERRED BACK
13 TO THE DEPARTMENT.

14

15 **SUP. MOLINA, CHAIR:** ON ITEM NUMBER 27, MOVED BY SUPERVISOR
16 BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO
17 OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES, ITEMS 28 AND 29.
20 ON ITEM 28, HOLD FOR SUPERVISORS MOLINA, BURKE AND KNABE.

21

22 **SUP. MOLINA, CHAIR:** ON ITEM NUMBER 29, MOVED BY SUPERVISOR
23 BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION,
24 SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 30 THROUGH 40.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
4 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 41 AND 42.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
9 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEM 43.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
14 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 44
17 THROUGH 50. ON ITEM NUMBER 44, SUPERVISOR ANTONOVICH REQUESTS
18 A ONE-WEEK CONTINUANCE. ON ITEM 45, HOLD FOR A MEMBER OF THE
19 PUBLIC. ON ITEM 46, HOLD FOR SUPERVISOR YAROSLAVSKY. THE REST
20 ARE BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR
23 YAROSLAVSKY, SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO
24 OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** ORDINANCES FOR INTRODUCTION, ITEMS 51 AND
2 52 AND I'LL READ THE SHORT TITLE INTO THE RECORD. 51, AN
3 ORDINANCE AMENDING TITLE 3, ADVISORY COMMISSIONS AND
4 COMMITTEES OF THE LOS ANGELES COUNTY CODE RELATING TO THE
5 CHILDREN'S PLANNING COUNCIL. ITEM 52, AN ORDINANCE AMENDING
6 TITLE 6, SALARIES OF THE LOS ANGELES COUNTY CODE BY MAKING
7 TECHNICAL CORRECTIONS AND CORRECTING ERRORS AND OMISSIONS IN
8 RECENTLY ENACTED ORDINANCES. THOSE ITEMS ARE BEFORE YOU.

9

10 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
11 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ITEMS 53 THROUGH
14 58.

15

16 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
17 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** SEPARATE MATTERS, ITEMS 59 AND 60. 59 IS
20 BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
23 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** AND ON ITEM 60, TREASURER AND TAX
2 COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE
3 ISSUANCE AND SALE OF ALHAMBRA UNIFIED SCHOOL DISTRICT GENERAL
4 OBLIGATION BONDS, ELECTION 2004, SERIES 2004 (A) IN AGGREGATE
5 PRINCIPAL AMOUNT NOT TO EXCEED \$50 MILLION. THAT ITEM IS
6 BEFORE YOU.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
9 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED ON
10 THAT ITEM.

11

12 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
13 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
14 OFFICER, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF
15 THE MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA.
16 61-A.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
19 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** 61-B.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY MYSELF, SECONDED BY SUPERVISOR
24 BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE READING OF THE
2 AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGINS WITH
3 SUPERVISORIAL DISTRICT NO. 3.

4

5 **SUP. MOLINA, CHAIR:** ON PRESENTATIONS, IF YOU'LL PERMIT ME, WE
6 HAVE A CONSUL-GENERAL THAT IS JOINING US TODAY THAT WE'D LIKE
7 TO WELCOME. IT'S MY PLEASURE TODAY TO WELCOME TO L.A. COUNTY,
8 GOOD MORNING AND WELCOME, OUR NEW CONSUL-GENERAL FROM SOUTH
9 AFRICA, THE HONORABLE JEANETTE T. NDHLOVU. SHE COMES TO LOS
10 ANGELES AFTER BEING POSTED AT THE UNITED NATIONS FOR FOUR
11 YEARS AS DEPUTY PERMANENT REPRESENTATIVE FOR SOUTH AFRICA.
12 CONSUL-GENERAL NDHLOVU WAS BORN IN JOHANNESBURG, SOUTH AFRICA.
13 SHE ATTENDED THE UNIVERSITY OF ZULU LAND FOR A YEAR AND A HALF
14 AND LEFT IN 1977 TO COME TO THE UNITED STATES TO HELP
15 STRENGTHEN THE ANTI-APARTHEID STUDENT MOVEMENT AND TO CONTINUE
16 HER COLLEGE EDUCATION. SHE THEN COMPLETED TWO BACHELOR'S
17 DEGREES AT THE UNIVERSITY OF MISSOURI IN POLITICAL SCIENCE AND
18 PUBLIC ADMINISTRATION. DURING THE SEVEN YEARS SHE WAS POSTED
19 AT THE UNITED NATIONS WITH THE OBSERVER MISSION OF THE AFRICAN
20 NATIONAL CONGRESS, SHE EARNED A MASTER'S DEGREE IN COUNSELING
21 PSYCHOLOGY AT THE NEW YORK UNIVERSITY. CONSUL-GENERAL NDHLOVU
22 ALSO SERVED ON THE MANAGEMENT TEAM OF THE INDEPENDENT
23 ELECTORAL COMMISSION IN SOUTH AFRICA AND WAS ACCREDITED BY THE
24 UNITED STATES DEPARTMENT OF STATE AS CONSUL-GENERAL IN LOS
25 ANGELES ON JANUARY THE 18TH OF THIS YEAR. CONSUL-GENERAL,



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1 WE'RE VERY PLEASED TO HAVE YOU HERE. WE'D LIKE TO SHARE WITH
2 YOU A SMALL TOKEN OF OUR APPRECIATION OF YOUR TIME THAT YOU
3 WILL BE POSTED WITH US AND WE WELCOME YOU TO LOS ANGELES AND
4 WISH YOU GOOD LUCK. [APPLAUSE]

5

6 **CONSUL-GENERAL NDHLOVU:** THANK YOU VERY MUCH, CHAIRPERSON. ON
7 BEHALF OF THE PEOPLE AND GOVERNMENT OF SOUTH AFRICA, LET ME
8 THANK YOU MOST SINCERELY FOR INVITING ME THIS MORNING. THIS,
9 TO ME, I DON'T TAKE IT VERY EASILY. I THINK THE YEARS THAT I
10 AM GOING TO BE SPENDING HERE IN LOS ANGELES, I HOPE TO
11 STRENGTHEN THE RELATIONS THAT THAT CURRENTLY EXIST BETWEEN
12 SOUTH AFRICA AND THE PEOPLE OF THE UNITED STATES AND LOS
13 ANGELES IN PARTICULAR. WE HAVE JUST CELEBRATED OVER 10 YEARS
14 OF FREEDOM AGAINST THE VICIOUS SYSTEM OF APARTHEID AND THE
15 PEOPLE OF LOS ANGELES AND THE UNITED STATES IN GENERAL WERE
16 PART AND PARCEL OF THAT MOVEMENT TO DEFEAT RACISM IN ITS MOST
17 VICIOUS FORM. SO, AS WE REBUILD OUR COUNTRY, STRENGTHEN OUR
18 DEMOCRATIC INSTITUTIONS, I HOPE WE WILL CONTINUE TO WORK
19 TOGETHER SO THAT THE TIES THAT HAVE BEEN ESTABLISHED ARE
20 STRENGTHENED. I THANK YOU VERY MUCH. [APPLAUSE]

21

22 **SUP. MOLINA, CHAIR:** ANOTHER IMPORTANT PRESENTATION THIS
23 MORNING IS OUR MARCH 2005 EMPLOYEE OF THE MONTH AND THIS
24 MONTH, WE ARE HONORING FREDERICK L. GRAVES, IF WE COULD US TO
25 JOIN US. HE IS RIGHT BEHIND ME. HE WAS A CAPTAIN. FRANK HAS



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1 BEEN WITH THE COUNTY NOW FOR 27 YEARS AND CURRENTLY SERVES AS
2 A FIRE CAPTAIN AT THE FIRE DEPARTMENT STATION 14 ON 108TH
3 STREET, ONE OF THE BUSIEST IN L.A. COUNTY. WHEN THE
4 DEPARTMENT'S PARAMEDIC PROGRAM WAS DEVELOPED, CAPTAIN GRAVES
5 DESIGNED A RESCUE REPORT FOR SPECIFIC USE BY DEPARTMENT
6 PARAMEDICS, WHICH PROVED ENORMOUSLY SUCCESSFUL AND IS STILL IN
7 USE TODAY. ALSO, CAPTAIN GRAVES IS DEEPLY INVOLVED IN THE
8 DEPARTMENT'S FIRE EXPLORER PROGRAM, WHICH PREPARES TEENS AND
9 YOUNG ADULTS FOR A CAREER IN FIRE SERVICES. IN FACT, OVER 22
10 OF HIS FORMER EXPLORERS HAVE BECOME FULL-TIME FIREFIGHTERS
11 WITH THE COUNTY OF L.A. AND OTHER FIRE SERVICES, SO
12 CONGRATULATIONS FOR THAT ALONE. CAPTAIN GRAVES IS TRULY
13 DEVOTED TO THE COMMUNITY, BOTH ON DUTY AS WELL AS OFF DUTY. HE
14 TIRELESSLY SERVES NEEDY RESIDENTS IN THE ATHENS WESTMONT
15 COMMUNITY AND TAKES A SPECIAL INTEREST IN IMPROVING
16 SUBSTANDARD AND HAZARDOUS LIVING CONDITIONS, OFTEN USING HIS
17 VERY OWN RESOURCES. SO, CAPTAIN GRAVES, IN RECOGNITION OF
18 THESE OUTSTANDING ACCOMPLISHMENTS AND YOUR DEDICATION TO THE
19 DEPARTMENT IN BRINGING INNOVATION TO IT, WE CONGRATULATE YOU
20 AS THIS MONTH'S COUNTY EMPLOYEE OF THE MONTH. CONGRATULATIONS
21 TO YOU, SIR.

22

23 **FREDERICK L. GRAVES:** THANK YOU. [APPLAUSE]

24



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1 **SUP. MOLINA, CHAIR:** BESIDES OUR SCROLL, WE ALSO PRESENT YOU
2 WITH OUR COUNTY PIN AS AN EMPLOYEE OF THE MONTH AND WE
3 CONGRATULATE YOU. CHIEF, DID YOU WANT TO SHARE A FEW WORDS
4 BEFORE I ASK THE CAPTAIN TO SAY A FEW WORDS?

5

6 **P. MICHAEL FREEMAN:** THANK YOU VERY MUCH. MADAM CHAIR, MEMBERS
7 OF THE BOARD, THANK YOU VERY MUCH. WE ARE EXTREMELY PROUD OF
8 CAPTAIN GRAVES. HIS WIFE AND SISTER AND FAMILY ARE HERE WITH
9 HIM THIS MORNING. I JUST WANT TO SHARE WITH YOU THAT, IN THE
10 COMMUNITY, HE IS AFFECTIONATELY REFERRED TO AS A FIXTURE AND
11 THAT IS A VERY POSITIVE TERM. ONE OF HIS SUPERVISORS, THE
12 BATTALION CHIEF, INDICATED THAT CAPTAIN GRAVES COMES TO WORK
13 EVERY SHIFT READY AND WILLING TO DELIVER THE VERY BEST IN
14 PUBLIC SAFETY BUT HE ALSO DELIVERS THE VERY BEST IN
15 HUMANITARIAN SERVICE TO THE COMMUNITY. HE HAS DISTINGUISHED
16 HIMSELF AND WE ARE EXTREMELY PLEASED AND PROUD TO JOIN WITH
17 YOU IN CONGRATULATING HIM ON THE EMPLOYEE OF THE MONTH. HE
18 TRULY DESERVES IT. HE'S AN EXEMPLARY EMPLOYEE AND A GREAT
19 EXAMPLE FOR ALL OF US. SO THANK YOU, MEMBERS OF THE BOARD,
20 VERY MUCH. [APPLAUSE]

21

22 **FREDERICK L. GRAVES:** WELL, ACTUALLY, I'M EMBARRASSED BY THIS.
23 I DON'T DO THINGS TO GET SOMETHING LIKE THIS. IF I SEE
24 SOMEBODY WHO NEEDS HELP, I HELP THEM. I DIDN'T WANT TO COME
25 TODAY. OUR FRIEND, HENRY PORTER, YOU ALL KNOW HENRY, TELLS ME,



**The Meeting Transcript of
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1 "FRED, WE DON'T NEED TO BE AT YOUR GRAVE, LOOKING DOWN AT YOUR
2 GRAVE AND SAYING, "REMEMBER WHAT FRED DID?" THIS DEPARTMENT IS
3 ONE OF THE GREATEST DEPARTMENTS AROUND, AND THESE GUYS OVER
4 HERE THAT YOU GUYS ARE GOING TO BE GIVING AWARDS TO, THEY TOOK
5 ALL THEIR TRAINING VOLUNTARILY, ON THEIR TIME OFF. WE'VE GOT
6 GUYS IN EXPLORER PROGRAMS, MENTORS, WE'VE GOT GUYS DOING SO
7 MUCH STUFF, VOLUNTEERING ON THEIR OWN TIME. I DON'T DESERVE
8 THIS; THE WHOLE DEPARTMENT DESERVES IT. I USED TO BE A YOUNG
9 GUY AND YOU'D BE ON A STREET WORKING AND SOME GUY WOULD GO,
10 "HEY, WHAT'S GOING ON, KID?" AND YOU'D TURN AROUND AND IT
11 WOULD BE KENNY HAHN. KENNY HAHN WOULD BE THERE ON THE SCENE.
12 YOU GUYS, THE SUPERVISORS OUGHT TO COME OUT TO THE FIRE
13 STATION AND VISIT US. LEARN ABOUT YOUR GUYS. YOU'VE GOT A
14 GREAT DEPARTMENT OUT THERE. I'M FINISHING UP GOING ON 32
15 YEARS. IT'S BEEN A CHALLENGING, EXCITING AND WONDERFUL CAREER.
16 DON'T MESS WITH MY RETIREMENT. [LAUGHTER] [APPLAUSE]

17

18 **FREDERICK L. GRAVES:** THANK YOU VERY MUCH TO ALL OF YOU. HENRY,
19 I'M NOT DEAD YET.

20

21 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. [APPLAUSE]

22

23 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE, YOU HAVE PRESENTATIONS
24 THIS MORNING?

25



**The Meeting Transcript of
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1 **SUP. KNABE:** YES. THANK YOU, MADAM CHAIR. I DO HAVE ONE. WE
2 WERE TO HONOR THE SAN GABRIEL VALLEY NEWSPAPER GROUP, 50TH
3 ANNIVERSARY, BUT THEY ARE NOT GOING TO BE ABLE TO MAKE IT
4 TODAY. THEY WERE COMPLAINING ABOUT TRAFFIC OR SOMETHING LIKE
5 THAT, SO... ANYWAY, MAYBE SOME OTHER TIME. BUT IT'S MY
6 PLEASURE TO PRESENT A SCROLL TO A GENTLEMAN WHO HAS GIVEN A
7 LOT TO THIS COUNTY AS A VOLUNTEER AND THAT'S RAVJI PATEL. HE'S
8 RETIRING FROM THE CONSUMER AFFAIRS ADVISORY COMMISSION. HE'S
9 BEING RECOGNIZED TODAY FOR HIS DEDICATED SERVICE TO THE
10 CITIZENS OF OUR GREAT COUNTY. HE HAS SERVED OVER 10 YEARS ON A
11 CONSUMER AFFAIRS ADVISORY COMMISSION. AS A COMMISSIONER, MR.
12 PATEL SERVED AS AN AMBASSADOR FOR THE DEPARTMENT OF CONSUMER
13 AFFAIRS AT VARIOUS COMMUNITY EVENTS, MAKING NUMEROUS
14 RECOMMENDATIONS TO THE DIRECTOR OR ON VARIOUS CONSUMER
15 PROTECTION ISSUES. IN ADDITION TO HIS DUTIES AND
16 RESPONSIBILITIES ON THE COMMISSION, RAVJI HAS ALSO SERVED ON
17 THE BOARD OF FEDERATION OF INDIAN ASSOCIATION, THE F.I.A. OF
18 SOUTHERN CALIFORNIA AND THE NATIONAL FEDERATION OF INDIAN
19 ASSOCIATION. HE FOUNDED A NONPROFIT ORGANIZATION FOR BATTERED
20 WOMEN AND CHILDREN AND ESTABLISHED THE HINDU TEMPLE AND
21 CULTURAL HALL IN THE CITY OF NORWALK. SO, ON BEHALF OF MY
22 COLLEAGUES AND HERE IN THE BOARD AND ALL OF THE CITIZENS OF
23 THIS GREAT COUNTY, IT'S MY PLEASURE TO PRESENT THIS SCROLL TO
24 RAVJI, TO SAY THANK YOU FOR YOUR SERVICE AND PERSONALLY TO SAY
25 THANK YOU FOR YOUR FRIENDSHIP. [APPLAUSE]



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1

RAVJI PATEL: HONORABLE SUPERVISOR AND MY DEAR FRIEND, DON KNABE, I AM SO PROUD THAT YOU HAVE GIVEN ME A CHANCE FOR WORKING WITH THE CONSUMER AFFAIRS FOR 10 YEARS. IN 10 YEARS OF THE CONSUMER AFFAIRS AS A COMMISSIONER, I HELPED PASS THE MESSAGE TO THOUSANDS OF COMMON PEOPLE WHO WANTS TO KNOW WHICH ARE COMMON THINGS THAT THEY CANNOT ANSWER AND SO MANY MEETINGS I HAVE GONE EVERYWHERE, ARGUING THE CONSUMER AFFAIRS MESSAGE THAT WHAT THEY CAN DO WHEN SOME SMALL PROBLEMS ARISE AND WHOM TO CONTACT. THANK YOU SO MUCH. [APPLAUSE]

11

SUP. MOLINA, CHAIR: CONGRATULATIONS, SIR. SUPERVISOR ANTONOVICH, YOUR PRESENTATIONS THIS MORNING.

14

SUP. ANTONOVICH: WELL, THIS MORNING, WE WOULD LIKE TO RECOGNIZE SOME SPECIAL INDIVIDUALS. AS WE ALL KNOW, THIS PAST WINTER, LOS ANGELES COUNTY EXPERIENCED SEVERE WINTER STORMS WHICH RELEASED HUGE AMOUNTS OF RAIN, RESULTING IN THE TRAGIC LOSS OF LIFE AND MORE THAN \$90 MILLION AGAIN IN DAMAGE. HOWEVER, AMONGST THE STORIES OF DESTRUCTION, AN AMAZING STORY OF LIFE PLAYED OUT ON JANUARY 10TH IN THE SAN DIMAS CANYON. TODAY, WE RECOGNIZE THOSE MEMBERS OF THE LOS ANGELES COUNTY FIRE DEPARTMENT, THE SHERIFF'S SAN DIMAS MOUNTAIN RESCUE TEAM AND THE UNITED STATES FOREST SERVICE FOR THEIR INVOLVEMENT IN THIS SEVEN-HOUR SWIFT WATER RESCUE STORY. THE HENDERSON



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1 FAMILY: JEFFREY, ERIKA, 18-MONTH-OLD ABIGAIL AND TWO-MONTH-OLD
2 WILLIAM WERE TRAPPED IN THE FLOODED SAN DIMAS CANYON, IN
3 DANGER OF BEING SWEEPED AWAY IN THE FAST-MOVING CURRENT. THE
4 FIREFIGHTER CROSSED THE RAGING WATERS IN A SMALL RUBBER BOAT
5 AND TOOK ERIKA AND BABY WILLIAM TO HEAD BACK ACROSS THE CREEK.
6 HOWEVER, THE BOAT HIT A SANDBAR AND FLIPPED WITH THE MOTHER
7 AND CHILD BEING SENT DOWN THE RUSHING FLOODED CREEK.
8 THANKFULLY, THEY WERE RESCUED A SHORT TIME LATER AND BOTH
9 SURVIVED THE ORDEAL. NOW, THIS RESCUE IS BEST DESCRIBED AS A
10 GROUP EFFORT INVOLVING OUR THREE AGENCIES WHICH ARE
11 REPRESENTED HERE TODAY. WE'RE GRATEFUL FOR EACH AND EVERY ONE
12 OF THOSE EMPLOYEES WHO PERFORMED THEIR JOB UNDER GREAT
13 PRESSURE THAT DAY, COMING TOGETHER TO PUT A HAPPY ENDING TO
14 WHAT OTHERWISE WOULD HAVE BEEN A VERY TRAGIC EVENT. SO WE ARE
15 GOING TO RECOGNIZE THOSE INDIVIDUALS WHO MADE THIS LIFE SAVING
16 POSSIBLE. FIRST, WE'D HAVE CHIEF GLEN JOHNSON, WHO IS THE
17 BATTALION 2 COMMANDER AND, TO ASSIST ME IN PRESENTING THE
18 SCROLLS TO MEMBERS OF THE FIRE DEPARTMENT, I WOULD LIKE TO
19 WELCOME OUR FIRE CHIEF, MICHAEL FREEMAN, AND CHIEF DEPUTY, GIL
20 HERRERA. CHIEF HERRERA? FIREFIGHTER PARAMEDIC, GEORGE
21 GONZALEZ. ERNIE GARCIA. CAPTAIN ROGER GOMEZ, WHO WILL BE
22 ACCEPTING ON BEHALF OF ENGINE 86, ALL OF THE PROCLAMATIONS AND
23 THOSE ARE FOR DON TRIAN, PHIL SABO, TONY HEBBERMAN, MATT
24 BARONUS, COREY MADAEILICH, MARTIN HARPER AND TO KEN WHITE. AND
25 TO PRESENT SCROLLS TO THE MEMBERS OF THE SHERIFF'S MOUNTAIN



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1 RESCUE TEAM, I WOULD LIKE TO CALL ON LIEUTENANT GARY KIMBALL,
2 WHO IS REPRESENTING THE SAN DIMAS STATION THIS MORNING, AND
3 CAPTAIN JAMES CURTIS CURTIS COMMANDER ROBERT BINKLEY. OKAY.
4 SERGEANT LARRY WINEINGER. GREG ANDERSON, DEPUTY. DANA
5 DETHLOFF, CIVILIAN VOLUNTEER SPECIALIST. JEFF DREYER, RESERVE
6 DEPUTY. WAYNE TOLOSA. DEBORAH IKETANI. WILLIAM "DAN" LAND,
7 CIVILIAN VOLUNTEER SPECIALIST. KAREN PETERSON, RESERVE DEPUTY.
8 ROGER GRUNKE, CIVILIAN VOLUNTEER. AND WITH THE UNITED STATES
9 FOREST SERVICE, WE WOULD LIKE TO HAVE FOREST SUPERVISOR, JODY
10 MORAN AND DON FESER, FIRE MANAGEMENT OFFICER. WE HAVE
11 BATTALION CHIEF LALO GONZALEZ. CAPTAIN SAM O'DONNELL--
12 MALDONADO. CAPTAIN JOHN FLORES. EDGAR PORTILLO. JEFF GRAHAM.
13 KHARY ALLEN. THAT'S KHARY ALLEN. AND ENGINEER, NOW, ARNOLD
14 RAMIREZ. FIRE PREVENTION TECHNICIAN, ALBERTO ORTEGA. SCOTT
15 HAGUE. SO LET'S BEGIN WITH FIRE CHIEF-- OR BATTALION CHIEF.

16

17 **CHIEF GLYNN JOHNSON:** ON BEHALF OF THE MEN AND WOMEN OF THE LOS
18 ANGELES COUNTY FIRE DEPARTMENT, I'D LIKE TO THANK THE
19 SUPERVISOR FOR THIS RECOGNITION. ALSO, THE TAXPAYERS IN THE
20 COUNTY OF LOS ANGELES WHO PAY THEIR HARD-EARNED DOLLAR DESERVE
21 GOOD FIRE PROTECTION, AND I THINK THAT'S WHAT THEY GET WITH
22 THEIR MONEY. SO, THANK YOU. [APPLAUSE]

23

24 **LT. GARY KIMBLE:** GOOD MORNING, FIRST OF ALL, TO THE BOARD OF
25 SUPERVISORS. THANK YOU VERY MUCH FOR TAKING THE TIME TO



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1 RECOGNIZE A DEDICATED GROUP OF VOLUNTEERS AND RESERVE
2 DEPUTIES. THIS TEAM IS 50 YEARS OLD THIS YEAR, ONE OF THE
3 OLDEST TEAMS IN THE COUNTY OF LOS ANGELES. THEY INTERRUPT
4 THEIR LIVES AT A MOMENT'S NOTICE FOR THE BENEFIT OF THE
5 RESIDENTS OF THE COUNTY OF LOS ANGELES. THEY'RE AN INCREDIBLY
6 DEDICATED TEAM. I WISH I HAD THEIR ENERGY BUT THEY'RE A
7 GODSEND. THANK YOU VERY MUCH FOR WHAT YOU DO. [APPLAUSE]

8

9 **JODY MORAN:** THANK YOU. ON BEHALF OF THE UNITED STATES FOREST
10 SERVICE, WE REALLY WANT TO THANK THE COUNTY SUPERVISORS AND
11 THE TAXPAYERS FOR RECOGNIZING OUR HARD WORKING AND DEDICATED
12 WILD LAND FIREFIGHTERS. AS Y'ALL CAN SEE, THEY ARE EXTREMELY
13 WELL TRAINED AND ABLE TO RESPOND FOR EMERGENCIES WAY MORE THAN
14 JUST WILD LAND FIRES, AND WE'RE EXTREMELY PROUD OF THEM. THANK
15 YOU VERY MUCH. [APPLAUSE]

16

17 **SUP. ANTONOVICH:** GROUP PICTURE. [APPLAUSE]

18

19 **SUP. ANTONOVICH:** NOW A LITTLE GIRL WE WANT TO RESCUE AS WELL
20 IS A SHEPHERD MIX NAMED DAPHNE. SHE'S SIX WEEKS OLD WITH A RED
21 SWEATER. SHE'S LOOKING FOR A HOME, SO ANYBODY'D LIKE TO ADOPT
22 HER, YOU CAN CALL THE TELEPHONE NUMBER AT THE BOTTOM OF YOUR
23 TELEVISION SCREEN, (562) 728-4644 OR MAYBE ONE OF THE FIRE
24 DEPARTMENTS WOULD LIKE TO ADOPT HER TO RIDE ON THE FIRE TRUCK
25 OR THE U.S. FOREST SERVICE TO CHASE THE COYOTES OR THAT SEARCH



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1 AND RESCUE TEAM, OUR SHERIFF'S DEPARTMENT, TO HELP WITH THE
2 RESCUES. SO SHE'S LOOKING FOR A LITTLE HOME. AND THE SWEATER
3 WILL STRETCH. SEE EVERYBODY?

4

5 **SUP. MOLINA, CHAIR:** THANK YOU, SUPERVISOR. NEXT, I'M GOING TO
6 ASK A GROUP OF PEOPLE-- FOR THOSE OF YOU THAT ARE LEAVING, IF
7 YOU COULD LEAVE QUIETLY, WE WOULD APPRECIATE IT. WE HAVE A
8 COUPLE MORE PRESENTATIONS. IN 1993, THE BOARD OF SUPERVISORS
9 AND THE DEPARTMENT OF PUBLIC WORKS TOGETHER IMPLEMENTED A
10 COUNTYWIDE ZERO TOLERANCE ANTI-GRAFFITI EFFORT. THE DEPARTMENT
11 OF PUBLIC WORKS "TOTALLY AGAINST GRAFFITI" PROGRAM CONTINUES
12 TO EDUCATE STUDENTS AND THEIR PARENTS ABOUT THE COST, AS WELL
13 AS THE CONSEQUENCES, OF GRAFFITI. AS PART OF THESE EFFORTS,
14 THE DEPARTMENT HAS SPONSORED A CONTEST CALLED "THE DIFFERENCE
15 BETWEEN ART AND GRAFFITI," WHICH ENCOURAGES CHILDREN AND TEENS
16 TO EXPRESS THEMSELVES THROUGH THEIR ARTWORK. AT THIS TIME, I'M
17 GOING TO ASK DON WOLFE TO COME UP, HE'S THE INTERIM DIRECTOR
18 OF THE DEPARTMENT OF PUBLIC WORKS AND HIS TAG TEAM TO JOIN ME
19 BECAUSE THEY DESERVE COMMENDATION FOR A JOB WELL DONE IN
20 IMPLEMENTING THE PROGRAM AS WELL AS THEY HAVE DONE.
21 CONGRATULATIONS. COME ON UP AND PLEASE ACCEPT THIS FROM THE
22 BOARD. THEY'VE DONE AN OUTSTANDING JOB. CONGRATULATIONS. DO
23 YOU WANT TO SAY A FEW WORDS? OKAY. DON, IF YOU WOULD.

24



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1 **DON WOLFE:** THANK YOU, SUPERVISOR. IN MY 36-YEAR CAREER WITH
2 THE COUNTY DEPARTMENT OF PUBLIC WORKS, THE ZERO TOLERANCE
3 GRAFFITI PROGRAM IS THE PROGRAM THAT I'M MOST PROUD OF BEING
4 INVOLVED IN AND THE TAG PROGRAM IS PART OF THE PREVENTION,
5 BECAUSE CLEANUP IS JUST COVERING UP THE EFFECTS. WE'RE TRYING
6 TO PREVENT GRAFFITI AND WE APPRECIATE THE SUPPORT. THE
7 GRAFFITI PROGRAM, ZERO TOLERANCE, WAS BORN IN SUP DISTRICT 1,
8 SUPERVISOR MOLINA'S DISTRICT, AND THE SUPPORT OF THE BOARD OF
9 SUPERVISORS HAS BEEN KEY TO OUR GREAT SUCCESS AND WE REALLY
10 APPRECIATE THIS. THANK YOU.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. JOINING US AS WELL IN THE
13 PARTNERSHIP OF TRYING TO ELIMINATE GRAFFITI HAS BEEN OUR
14 DEPARTMENT OF PARKS AND RECREATION AND THEY KICKED OFF THE
15 EVENT, THE DIFFERENCE BETWEEN ART AND GRAFFITI CONTEST, WHICH
16 WAS HELD AT ART IN THE PARK DAY AT VALLEY DALE PARK IN AZUSA
17 ON JANUARY THE 22ND. AT THIS TIME, LET ME EXPRESS OUR
18 APPRECIATION TO THE DEPARTMENT OF PARKS AND RECREATION. ROSS,
19 GREAT JOB. THANK YOU SO MUCH. IT WAS A REALLY SUCCESSFUL EVENT
20 OUT THERE, WASN'T IT?

21

22 **ROSS:** IT WAS VERY GOOD. [APPLAUSE]

23

24 **ROSS:** THANK YOU, SUPERVISOR. THIS IS A WONDERFUL PROGRAM, AND
25 WE'RE VERY PLEASED TO PARTNER WITH THE DEPARTMENT OF PUBLIC



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1 WORKS AND OUR COORDINATOR, VALERIE HILL. THEY DO A GREAT JOB
2 IN REACHING OUT TO THE COMMUNITY AND PARTICULARLY OUR YOUTH IN
3 HELPING TO EDUCATE THEM AND THEN HELPING TO CHANNEL THEIR
4 ENERGY AND, IN A MINUTE, THE SUPERVISOR WILL BE RECOGNIZING
5 ONE OF THE YOUNG PEOPLE WHOSE ENERGY HAS BEEN CAPTURED HERE
6 AND EXPRESSED IN A VERY POSITIVE WAY AND THAT'S WHAT THIS
7 PROGRAM IS ALL ABOUT AND WE'RE THRILLED TO BE A PART OF IT.
8 THANK YOU, SUPERVISOR.

9

10 **SUP. MOLINA, CHAIR:** LET ME INTRODUCE YOU TO THE STAR. DAKOTA,
11 DO YOU WANT TO COME UP AND JOIN US? DAKOTA HAS BROUGHT HIS
12 WHOLE FAMILY. HE IS THE GRAND PRIZE WINNER. THIS IS DAKOTA
13 SCHEUTZ. IS THAT CORRECT? THANK YOU. HE IS THE GRAND PRIZE
14 WINNER. HE ATTENDS ANN BUELL ELEMENTARY SCHOOL AND HE'S 8
15 YEARS OLD. DAKOTA FOUND AN OPPORTUNITY TO SHOWCASE HIS
16 LIFELONG LOVE OF ART. LIFELONG, EIGHT YEARS OLD. [LAUGHTER]

17

18 **SUP. MOLINA, CHAIR:** AND HIS TALENT THROUGH OUR "DIFFERENCE
19 BETWEEN ART AND GRAFFITI" CONTEST. DAKOTA'S ARTWORK WAS
20 SELECTED FROM THOUSANDS OF ENTRIES AS THE GRAND PRIZE WINNER
21 BY JUDGES FROM THE PETERSON MUSEUM AND THE L.A. COUNTY MUSEUM
22 OF ART. IN FACT, HIS ARTWORK WAS DISPLAYED ON THE HOOD OF THE
23 NASCAR RACE CAR THAT RACED AT CALIFORNIA SPEEDWAY ON FEBRUARY
24 THE 26TH OF THIS YEAR, WHICH WAS THE DAY THAT OUR BOARD
25 DECLARED ART INSTEAD OF GRAFFITI DAY HERE IN L.A. COUNTY.



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1 DAKOTA'S ARTWORK DISPLAYED THE WORDS TAG, WHICH STANDS FOR
2 TOTALLY AGAINST GRAFFITI. DAKOTA AND HIS ENTIRE FAMILY ARE
3 HERE, HIS MOTHER, CHERYL, PLEASE JOIN US. HIS DAD, GARY, CAME
4 WITH HIM. ALSO, HIS SEVEN-YEAR-OLD BROTHER, HUNTER AND HIS
5 FIVE-YEAR-OLD SISTER, SAVANNAH. AND SO, DAKOTA, WE WANT TO
6 HONOR YOU FOR AN OUTSTANDING JOB THAT YOU DID. I THINK YOU
7 WERE VERY PROUD. HE IS ON HIS WAY TO A BUDDING ARTIST AND HE
8 UNDERSTANDS THE DIFFERENCE BETWEEN ART AND GRAFFITI. RIGHT?
9 AND WE'RE GOING TO EDUCATE OTHER KIDS LIKE HIM, SO I WANT TO
10 CONGRATULATE DAKOTA. HE DID AN OUTSTANDING JOB.
11 CONGRATULATIONS. [APPLAUSE]

12

13 **SUP. MOLINA, CHAIR:** BIG SMILE. GREAT LOOKING FRECKLES. NOW,
14 DAKOTA, DO YOU WANT TO SAY A COUPLE OF WORDS TO US? NO?

15

16 **DAKOTA SCHEUTZ:** THANK YOU.

17

18 **SUP. MOLINA, CHAIR:** ANYWAY, WE WANT TO CONGRATULATE THE FAMILY
19 AND EVERYBODY. I'M GLAD YOU JOINED DAKOTA AND YOU'LL BE AN
20 INSPIRATION FOR OTHERS. CONGRATULATIONS TO YOU AND SAY HELLO
21 TO EVERYBODY AT SCHOOL. OKAY? [APPLAUSE]

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. I THINK THAT CONCLUDES ALL OF
24 OUR PRESENTATIONS THIS MORNING. GET OURSELVES BACK SQUARED



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1 AWAY. THANK YOU. SUPERVISOR YAROSLAVSKY, WE BEGIN WITH YOUR
2 SPECIALS.

3

4 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. LET ME TAKE UP ITEM
5 NUMBER-- FIRST OF ALL, I HAVE SOME ADJOURNING MOTIONS, I
6 BELIEVE.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT.

9

10 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK THAT THE BOARD ADJOURN TODAY
11 IN THE MEMORY OF ANNE FROEHLICH. ANN IS A LONG TIME RESIDENT
12 OF THE PACIFIC PALISADES COMMUNITY IN OUR SUPERVISORIAL
13 DISTRICT. SHE WAS A TREASURER OF THE PACIFIC PALISADES
14 DEMOCRATIC CLUB, HAS BEEN A DEMOCRATIC PARTY ACTIVIST FOR AS
15 LONG AS I CAN REMEMBER. WAS ACTIVE WHEN I FIRST GOT STARTED IN
16 POLITICS. SHE EPITOMIZED THE HEART AND SOUL OF GRASSROOTS
17 PARTY ACTIVISM IN HER COMMUNITY. SHE PASSED AWAY OVER THE
18 WEEKEND. SHE IS SURVIVED BY HER HUSBAND, HARRY AND OTHER
19 FAMILY MEMBERS AND MANY FRIENDS AND COLLEAGUES IN THE WEST LOS
20 ANGELES PACIFIC PALISADES AREA AND THAT'S MY ONLY ADJOURNING
21 MOTION.

22

23 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

24



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1 **SUP. YAROSLAVSKY:** THANK YOU. MADAM CHAIR, I WOULD LIKE TO ASK
2 THAT ITEM 46-- TO CALL UP ITEM NUMBER 46 AND I HAVE AN
3 AMENDMENT. I'LL JUST READ THE RESOLVE PART OF THE AMENDMENT. I
4 MOVE THAT THE BOARD OF SUPERVISORS OPPOSE THE GOVERNOR'S
5 PROPOSAL REQUIRING LICENSE EXEMPT PROVIDERS TO COMPLETE
6 SPECIFIED TRAINING WITHIN 90 DAYS OF IMPLEMENTATION OF THE
7 2005/2006 BUDGET UNLESS AMENDED TO ALLOW A REASONABLE AMOUNT
8 OF TIME FOR SUCH PROVIDERS TO COMPLETE THE TRAINING AND A
9 REASONABLE REDUCTION IN PAYMENTS FOR PROVIDERS WHO HAVE NOT
10 COMPLETED THE TRAINING. THIS RELATES TO A PROPOSAL THAT HAS
11 BEEN MADE IN SACRAMENTO. THAT'S MY AMENDMENT AND I WOULD MOVE
12 THE AMENDMENT.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. THE AMENDMENT HAS BEEN MOVED.
15 IS THERE A SECOND? I'LL SECOND THE AMENDMENT. ANY QUESTION OR
16 COMMENT? ANY OBJECTION? IF NOT, SO ORDERED ON THAT AMENDMENT
17 AND THE WHOLE ITEM...

18

19 **SUP. YAROSLAVSKY:** I WOULD MOVE THE WHOLE ITEM NOW.

20

21 **SUP. MOLINA, CHAIR:** I'M SORRY?

22

23 **SUP. YAROSLAVSKY:** I'LL MOVE THE WHOLE ITEM AS AMENDED.

24



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1 **SUP. MOLINA, CHAIR:** AS AMENDED, MOVED BY SUPERVISOR
2 YAROSLAVSKY, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
3 OBJECTION, SO ORDERED.

4

5 **SUP. YAROSLAVSKY:** OKAY. I THINK ITEM NUMBER 2 IS MY MOTION AND
6 IT'S BEING HELD BY A COUPLE OF MEMBERS, SO I'LL CALL THAT UP
7 NOW.

8

9 **SUP. KNABE:** YEAH. I HELD ITEM NUMBER 2 AS WELL. I THINK A
10 MEMBER OF THE PUBLIC DID. I HAD AN AMENDMENT.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. DO YOU WANT TO PRESENT YOUR
13 AMENDMENT?

14

15 **SUP. KNABE:** THAT I'D LIKE TO PUT ON THE TABLE, IF YOU'D LIKE
16 TO DO THAT PRIOR TO THE PUBLIC. BUT ON THURSDAY, MARCH 10TH, A
17 FORUM WAS SPONSORED BY THE ASSOCIATION OF COMMUNITY AND HUMAN
18 SERVICE AGENCIES WHICH DISCUSSED THE FUTURE ROLE OF
19 RESIDENTIAL TREATMENT GROUP GROUPS AND THE CONTAINMENT OF CARE
20 FOR CHILDREN HERE IN LOS ANGELES COUNTY. IT WAS CLEAR, FROM
21 THIS DISCUSSION, THAT MANY TREATMENT FACILITIES ARE FEELING
22 THE CRUNCH OF DECREASING REFERRAL NUMBERS. THE FORUM
23 PARTICIPANTS, WHICH INCLUDED THE DIRECTOR OF CHILDREN AND
24 FAMILY SERVICES, ATTRIBUTED THIS TO THE DEPARTMENT'S
25 INCREASING FOCUS ON REUNIFICATION EFFORTS AS WELL AS THE



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1 DEPARTMENT'S PRACTICE TO REFER CERTAIN AGE GROUPS TO SMALL
2 FOSTER HOMES RATHER THAN GROUP HOMES. IN ADDITION TO
3 EXPERIENCING THE FISCAL IMPACT OF REDUCED REFERRALS, THE
4 RESIDENTIAL TREATMENT FACILITIES HAVE BEEN ATTEMPTING TO BRING
5 OUR ATTENTION TO THE FACT THAT THE RATE SETTING SYSTEM SET UP
6 BY THE STATE TO FUND THESE AGENCIES HAVE NOT BEEN MODIFIED TO
7 ACCOUNT FOR THE CURRENT COST OF DOING BUSINESS SINCE ITS
8 CREATION BACK IN 1990, SOME 15 YEARS AGO. IT IS MY
9 UNDERSTANDING THAT MANY CHANGES TO THE RATE SETTING SYSTEM
10 COULD BE IMPLEMENTED, WHICH WOULD PROVIDE NEITHER FINANCIAL
11 RELIEF TO THESE FACILITIES WITHOUT AN INCREASE IN COST, SO I
12 WAS PLEASED TO LEARN THAT THE DEPARTMENT OF CHILDREN AND
13 FAMILY SERVICES HAS RECENTLY BEGUN TO HAVE DISCUSSIONS WITH
14 THE FACILITIES ABOUT THE RATE STRUCTURE. I ALSO UNDERSTAND
15 THAT THE STATE ITSELF NEEDS TO BE MORE ACTIVE IN THIS
16 IMPORTANT DISCUSSION IF TRUE PROGRESS TOWARDS REFORM IS TO BE
17 ACHIEVED. IN ADDITION, I SUPPORT SUPERVISOR YAROSLAVSKY'S
18 MOTION. IT'S ALSO IMPORTANT TO ACKNOWLEDGE THE UNIQUE NEEDS OF
19 ALL OUR RESIDENTIAL TREATMENT FACILITIES THAT CAME TO THE
20 BOARD TO ADDRESS A CRITICAL NEED HERE IN LOS ANGELES COUNTY
21 AND TO ENSURE THE DEPARTMENT CONTINUES TO MEANFULLY ENGAGE
22 THESE FACILITIES IN OUR CONTINUUM OF CARE. SO I WOULD
23 THEREFORE MOVE THAT D.C.F.S. PROVIDE GUIDANCE TO OTHER
24 RESIDENTIAL TREATMENT FACILITIES THAT HAVE EXPERIENCED ISSUES
25 WITH DECREASES IN REFERRALS FROM THE DEPARTMENT; THAT THE



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1 DEPARTMENT ENGAGE THE CALIFORNIA WELFARE DIRECTOR'S
2 ASSOCIATION AND THE CALIFORNIA ALLIANCE FOR CHILDREN AND
3 FAMILY SERVICE TO ADVOCATE FOR RATE SETTING REFORM AT THE
4 STATE LEVEL; THAT THE EXECUTIVE OFFICER PREPARE A LETTER FOR
5 THE BOARD TO SEND TO THE DIRECTOR OF THE CALIFORNIA DEPARTMENT
6 OF SOCIAL SERVICES TO REGISTER OUR CONCERNS ABOUT THE CURRENT
7 RATE SETTING SYSTEM AND ITS IMPACT ON PROVIDER AGENCIES AND
8 REQUEST THAT A COMPREHENSIVE REVIEW BE CONDUCTED. ALSO, THAT
9 THE DEPARTMENT PROVIDE A REPORT TO THIS BOARD IN TWO WEEKS ON
10 THE CURRENT RATE SETTING SYSTEM, HOW IT WAS IMPLEMENTED, WHAT
11 IT MEANS, HOW IT WAS STRUCTURED, AS WELL AS A STATUS REPORT TO
12 THE BOARD IN 60 DAYS AND THE PROPOSALS MADE ON MODIFYING THE
13 RATE SETTING STRUCTURE FOR GROUP HOMES, INCLUDING POTENTIAL
14 LEGISLATIVE CHANGES THAT WOULD POSITIVELY IMPACT THE
15 SITUATION. THAT'S MY AMENDMENT.

16
17 **SUP. MOLINA, CHAIR:** IS THERE A SECOND ON THE AMENDMENT?

18
19 **SUP. BURKE:** I'LL SECOND THAT, AND I HAVE AN AMENDMENT ALSO
20 THAT DOES NOT CONFLICT WITH THAT AT ALL. BASICALLY, IT REFERS
21 TO THE SAME MEETING THAT ADDRESSED MANY OF THESE PROBLEMS AND
22 I COMMEND SUPERVISOR YAROSLAVSKY FOR ADDRESSING THE ISSUE AS
23 IT RELATES TO THE PARTICULAR FACILITY IN HIS DISTRICT.
24 HOWEVER, THE ISSUE IS ONE THAT'S BROADER. ALL OF THE GROUP
25 HOMES ARE FACING SOME REAL ISSUES, ISSUES IN TERMS OF THE FACT



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1 THAT WE DO WANT TO SEE CHILDREN MOVED OUT OF THE GROUP HOME
2 SETTING WHEN THEY CAN BE PROVIDED INTO A HOME SETTING WITH
3 PARENTS AND ALSO THAT WE ALSO WANT TO DO EVERYTHING TO MOVE
4 THEM BACK INTO THEIR OWN HOMES WHEN THAT IS FEASIBLE. AND I
5 KNOW THAT THE GROUP HOMES FEEL THAT THEY ARE CHALLENGED, IN A
6 SENSE, BY MANY OF THE INNOVATIONS THAT ARE TAKING PLACE. SO
7 WHAT OUR MOTION IS BASICALLY IS TO SET UP A WORK GROUP TO
8 BRING TOGETHER PEOPLE FROM DEPARTMENT OF MENTAL HEALTH AS WELL
9 AS PROBATION AND D.C.F.S. TO LOOK AT SOME OF THESE ISSUES FROM
10 THE CONSUMER POINT OF VIEW AND ALSO TO TRY TO COORDINATE
11 SERVICES. SO THIS DOES NOT CONFLICT IN ANY WAY WITH WHAT
12 SUPERVISOR YAROSLAVSKY IS TRYING TO ADDRESS AS FAR AS HIS
13 FACILITY, BUT SIMPLY SAYS THAT WE HAVE A BROADER PROBLEM. I
14 KNOW I'VE MET WITH THE ASSOCIATION, THE REPRESENTATIVES OF THE
15 GROUP HOMES, WHO ARE CONCERNED AND THREATENED AND WORRIED
16 ABOUT WHERE THEY'RE GOING IN TERMS OF WILL THEY BE ABLE TO
17 MAINTAIN THEIR BUSINESS, REALLY, AND WHETHER OR NOT THEY'RE
18 GOING TO BE ABLE TO MAINTAIN ENOUGH CHILDREN TO PROVIDE THE
19 SERVICES THAT ARE REQUIRED OF THEM. SO I DO-- I'M PROVIDING
20 THIS AMENDMENT FOR A WORK GROUP THIS FOR A REPORT BACK IN 120
21 DAYS WITH RECOMMENDATIONS.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE A SECOND?

24

25 **SUP. KNABE:** SECOND.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE THOSE AMENDMENTS BEFORE
3 US AS WELL AS ZEV'S ORIGINAL MOTION. I'D LIKE TO ASK SOME
4 QUESTIONS BUT, BEFORE I DO THAT, LET ME ASK BRUCE SALTZER,
5 YOU'RE HERE AND WANTED TO SPEAK ON THIS ITEM. WOULD YOU PLEASE
6 JOIN US?

7

8 **BRUCE SALTZER:** THANK YOU, SUPERVISOR. GOOD MORNING. BRUCE
9 SALTZER, ASSOCIATION OF COMMUNITY HUMAN SERVICES AGENCIES. OUR
10 ASSOCIATION CERTAINLY APPRECIATES THE EFFORTS OF THE BOARD TO
11 ADDRESS AN ISSUE OF GROWING IMPORTANCE IN THIS COUNTY, WHICH
12 IS THE ROLE OF RESIDENTIAL TREATMENT FOR HIGH NEEDS CHILDREN
13 IN FOSTER CARE IN THE COUNTY. WE ALSO CERTAINLY APPRECIATE
14 YOUR RECOGNITION OF OUR ASSOCIATION'S INVOLVEMENT IN THIS
15 CRITICAL ISSUE. I JUST WANTED TO MAKE A FEW COMMENTS AND THEN
16 TELL YOU THAT I SUPPORT WHAT YOU'RE DOING. MACLAREN CHILDREN'S
17 CENTER, WHICH FUNCTIONED AS THE PLACEMENT OF LAST RESORT FOR
18 HIGH NEEDS CHILDREN AND THE COUNTY'S MOST TROUBLED CHILDREN,
19 WAS PERMANENTLY SHUT DOWN IN 2003, LEAVING HIGH NEEDS CHILDREN
20 WITH NO REAL ALTERNATIVES, BESIDES RESIDENTIAL TREATMENT,
21 OTHER THAN THE STATE HOSPITALS AND A LIMITED NUMBER OF
22 COMMUNITY-BASED ALTERNATIVES WHICH ARE NOT YET FULLY DEVELOPED
23 OR FULLY FUNDED. AT THE SAME TIME AS WE'VE TALKED ABOUT,
24 THERE'S EVIDENCE OF A TREND TOWARD REDUCED D.C.F.S. USAGE OF
25 RESIDENTIAL TREATMENT TO MEET THE PLACEMENT NEEDS OF FOSTER



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1 CHILDREN IN THE COUNTY. A.C.H.S.A. GROUP HOMES REPORT HAVING
2 CLOSED 270 GROUP HOME BEDS SINCE JANUARY, 2003, TO THE PRESENT
3 AND, IN ADDITION, ARE LOOKING-- HAVE CONCRETE PLANS TO CLOSE
4 ABOUT ANOTHER 250 BEDS IN THE NEXT YEAR. THAT'S OVER 500 BEDS,
5 WHICH REPRESENTS A SIGNIFICANT LOSS OF HIGH QUALITY
6 RESIDENTIAL TREATMENT SOURCES FOR LOS ANGELES COUNTY. UNLIKE
7 OTHER KINDS OF SOCIAL SERVICE RESOURCES, ONCE GROUP HOME BEDS
8 CLOSE, THEY ARE VERY DIFFICULT, IF NOT IMPOSSIBLE, TO REOPEN
9 DUE TO A NUMBER OF FACTORS, INCLUDING NIMBYISM, ET CETERA.
10 AND, ONCE THEY'RE REMOVED, THIS CRITICAL RESOURCE IS VERY
11 DIFFICULT TO REESTABLISH. AGENCY BEDS HAVE BEEN CLOSING, AS
12 WE'VE HEARD, AT THE SAME TIME AS D.C.F.S. HAS MOVED TO DIVERT
13 MORE CHILDREN FROM GROUP CARE TO ALTERNATIVE COMMUNITY-BASED
14 SERVICES AND SHORTENED TIME LINES TO PERMANENCY FOR CHILDREN
15 REMOVED FROM THEIR HOMES. WHILE THESE ARE ADMIRABLE GOALS THAT
16 WE STRONGLY ENDORSE IN CONCEPT, WE BELIEVE THAT THERE ARE,
17 UNFORTUNATELY, A LACK OF ADEQUATE COMMUNITY-BASED ALTERNATIVES
18 FOR THESE CHILDREN AT THE PRESENT TIME. SO AS THE COUNTY
19 REDEFINES THE ROLE OF GROUP CARE AND RESIDENTIAL TREATMENT AND
20 IT'S REALLY IMPORTANT TO ARTICULATE AND HAVE CLEAR THE PLAN
21 FOR HOW THIS IS TO BE DONE. SO WE ARE ENCOURAGED BY THE
22 IMPORTANCE OF A TRANSITION PLAN THAT WOULD INCLUDE BOTH THE
23 COUNTY'S VISION FOR HOW THE SYSTEM IS TO TRANSFORMED AND THE
24 OPERATIONAL DETAILS FOR MAKING THIS HAPPEN. WE THINK THAT'S
25 CRITICAL TO IMPLEMENT THE VISION IN A MANNER THAT ENSURES THE



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1 WELLBEING OF THOSE HIGH NEEDS CHILDREN WHO HAVE BEEN OR WILL
2 BE IMPACTED. WE CERTAINLY SUPPORT THE MOTIONS THAT ARE ON THE
3 TABLE. ONE OF THE THINGS THAT WE'D JUST LIKE TO GO ON THE
4 RECORD TO RECOMMEND IS THAT THE WORK GROUP THAT HAS BEEN
5 DISCUSSED BE DIRECTED TO DEVELOP A SPECIFIC FUTURE VISION
6 STATEMENT REGARDING THE UTILIZATION-- FOR THE UTILIZATION OF
7 RESIDENTIAL TREATMENT AS PART OF THE CONTINUUM OF CARE TO MAKE
8 THAT CLEAR THAT THAT'S WHAT THE GROUP IS GOING TO-- ONE OF THE
9 FACTORS THAT THE WORK GROUP WOULD BE LOOKING AT. AND SO WE'D
10 APPRECIATE IT IF YOU'D BE WILLING TO DO THAT.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. SALTZER. I COULD BE
13 VERY SUPPORTIVE OF THE MOTIONS. WE'VE ALL HAD THE PROBLEM. I
14 HAD BOOTH, IN MY DISTRICT, AND THE THE TRANSITION THAT IT HAD
15 TO GO THROUGH AS WELL BUT I'M CONCERNED ABOUT WHETHER WE'RE
16 GOING TO BE ADVOCATING FOR A RATE STRUCTURE CHANGE WHEN WE'RE
17 NOT SURE HOW WE'RE APPROACHING IT IN OUR OWN COUNTY AND THAT'S
18 WHAT I DON'T HAVE. I DON'T HAVE AN OVERALL, I THINK BRUCE SAID
19 IT CORRECTLY, VISION AS TO WHERE WE'RE GOING WITH THIS. THERE
20 IS A TRANSITION THAT IS GOING ON AND IT'S FAIRLY DRAMATIC FOR
21 THE PEOPLE WHO HAVE BEEN IN THE BUSINESS. AND THE PROBLEM IS
22 THAT WE REALLY DON'T WANT TO SUSTAIN THE BUSINESS JUST TO
23 SUSTAIN THE BUSINESS. WE NEED TO RECOGNIZE AND UNDERSTAND, IS
24 THIS THE BEST SETTING FOR CHILDREN? THAT WE'VE BEEN FORTUNATE
25 IN HAVING A SERIES OF GROUP HOMES THAT HAVE BEEN THERE WHEN WE



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1 NEEDED THEM, AND WE DON'T WANT TO PUT THEM OUT OF BUSINESS,
2 EITHER. SO IT IS AN IMPORTANT THING BUT THE BIGGEST PROBLEM I
3 HAVE IS IT SEEMS LIKE WE NEED TO HAVE-- THE COUNTY NEEDS TO
4 COME TOGETHER AND DEVELOP AN OVERALL PLAN AS TO HOW WE'RE
5 GOING TO MOVE FORWARD. NOW, I DON'T MIND DISCUSSIONS ON RATE
6 STRUCTURES AS LONG AS WE ARE NOT CARRYING FORWARD-- OUR
7 MESSAGE IS NOT CLEAR YET AS TO WHAT WE WANT IN A RATE...

8

9 **SUP. KNABE:** BUT THAT WAS PART OF MY MOTION, TO COME WAS IN A
10 COUPLE WEEKS WITH A EXPLANATION OF WHERE WE'RE AT AS A COUNTY
11 AND WHAT WE NEED TO DO TO GET OUR ACT TOGETHER BEFORE YOU DO
12 ANY POTENTIAL LEGISLATIVE THINGS. BUT, IF YOU NOTICE ON MY
13 MOTION, IT'S A TWO-WEEK REPORT BACK AND THEN A 60-DAY, IF, YOU
14 KNOW, BASED ON WHAT OUR ACTIONS ARE IN TWO WEEKS.

15

16 **SUP. MOLINA, CHAIR:** BUT IT'S-- AGAIN-- BUT YOU'RE SAYING THAT
17 THE DEPARTMENT ENGAGE THE CALIFORNIA WELFARE DIRECTORS TO
18 ADVOCATE FOR RATE STRUCTURE SETTING REFORM AT A STATE LEVEL.
19 WE JUST DON'T KNOW WHAT THAT STATE RATE SETTING REFORM IS.

20

21 **SUP. KNABE:** WELL, I THINK-- I MEAN, I GUESS THE INTENT THERE,
22 AT LEAST, WAS TO ENGAGE THEM IN SOME CONVERSATION AS IT
23 RELATES TO OUR OVERALL STRUCTURE OF WHAT WE'RE ATTEMPTING...

24



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1 **SUP. MOLINA, CHAIR:** BUT WE'RE NOT TAKING A POSITION AS YET
2 ALONGSIDE THEM.

3

4 **SUP. KNABE:** RIGHT, RIGHT. EXACTLY.

5

6 **SUP. MOLINA, CHAIR:** I DON'T MIND ENGAGING IN THE DISCUSSIONS
7 BUT I'M CONCERNED WHEN WE DON'T KNOW WHAT IT SHOULD BE. MY
8 BIGGEST ISSUE IS-- AND I'M GLAD THE GROUP HOMES ARE THERE.
9 THEY'RE THERE AND WE'VE UTILIZED THEM BUT IF, IN FACT, WE CAN
10 FIND A BETTER SETTING THAT WORKS BETTER FOR CHILDREN, WE
11 SHOULDN'T BE ADVANCING THE GROUP HOME BUSINESSES INSTEAD OF
12 TRYING TO FIND APPROPRIATE SETTINGS FOR THESE CHILDREN. SO MS.
13 BURKE'S MOTION, AS I UNDERSTAND IT, IS MORE ENCOMPASSING. IS
14 THAT CORRECT?

15

16 **SUP. BURKE:** YES. THE IDEA, AS BRUCE MENTIONED, OF US LOOKING
17 AT THE CONTINUUM OF EXACTLY THE ROLE OF THE GROUP HOME, HOW IT
18 WILL WORK WITH ALL THE OTHER SERVICES AND, REALLY, WHERE WE
19 ARE GOING. I THINK WE DO HAVE TO CLARIFY THAT. MAY I JUST SAY
20 A WORD ABOUT THE RATES? I THINK THAT MY INTEREST IN THE RATE
21 IS NOT SO MUCH THE IDEA OF ALTERING THE RATES TO CHANGE THE
22 AMOUNT AS IT IS TO DETERMINE WHAT CHILD GETS WHAT RATE AND I
23 BELIEVE THAT THERE IS A GREAT DEAL OF CONFUSION ABOUT THAT. SO
24 WHILE I-- THAT'S WHY I SECONDED THE MOTION. I THINK THERE'S
25 TREMENDOUS CONFUSION ON WHEN THE RATE IS ALLOCATED TO A



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1 PARTICULAR CHILD AND ALSO THE FACILITY, HOW THE FACILITY
2 QUALIFIES IN TERMS OF GETTING THE DIFFERENT RATES, AND I THINK
3 THOSE THINGS SHOULD BE CLARIFIED.

4

5 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO YOUR REPORT IS COMING BACK
6 IN 120 DAYS.

7

8 **SUP. BURKE:** IT'S 120 DAYS, YES.

9

10 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE'S REPORT IS COMING BACK
11 IN 60 DAYS. IS THERE SOME WAY THIS COULD ALL WORK TOGETHER?

12

13 **SUP. BURKE:** I HAVE NO PROBLEM TO SETTING IT UP FOR 60 DAYS IF
14 IT...

15

16 **SUP. KNABE:** 60 DAYS IF FINE...

17

18 **SUP. MOLINA, CHAIR:** ...SO THIS TASK FORCE COULD CARRY OUT THE
19 WORK AS OUTLINED?

20

21 **SUP. BURKE:** WELL, I THINK THE DEPARTMENT-- YOU THINK YOU NEED
22 90 DAYS OR CAN YOU DEAL WITH THE 60 DAYS?

23

24 **SUP. YAROSLAVSKY:** WHY DON'T YOU MAKE BOTH OF THEM 90 DAYS?
25 THAT'S A COMPROMISE.



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1

2 **SUP. MOLINA, CHAIR:** THAT'S A MIDDLE. ALL RIGHT.

3

4 **SUP. KNABE:** BUT, I MEAN, I THINK IT'S GOOD TO HAVE THEM BOTH
5 TOGETHER, WHATEVER THE DATE.

6

7 **SUP. BURKE:** ALL RIGHT. BOTH 90 IS FINE.

8

9 **SUP. MOLINA, CHAIR:** I WOULD AGREE. I THINK IF WE CAN FIND A
10 WAY TO WORK THIS ALL TOGETHER AND IT DOESN'T INHIBIT US FROM
11 MOVING FORWARD BUT I DO THINK WE NEED TO GET-- YOU KNOW, START
12 ENGAGING IT AND LOOK AT ALL OF THE ISSUES, PARTICULARLY FROM
13 THE CHILD'S POINT OF VIEW AS COMPARED FROM THE GROUP HOME
14 POINT OF VIEW. SO AS MELDED AND AMENDED TOGETHER?

15

16 **SUP. YAROSLAVSKY:** I MOVE IT, MOVE THE ITEM.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
19 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED ON
20 THAT ITEM.

21

22 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. I HAVE ONE ITEM I
23 WANT TO READ IN AND I THINK WE CAN APPROVE IT TODAY BECAUSE
24 IT'S A REQUEST FOR REPORT BACK. YESTERDAY, IN THE SAN FERNANDO
25 COURTHOUSE, DEPARTMENT "E", A DEPUTY ALTERNATE PUBLIC DEFENDER



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1 WAS ATTACKED BY HER CLIENT. SHE WAS REPORTEDLY SLASHED BY A
2 RAZOR BLADE THAT THE DEFENDANT HAD SECRETED ON HIS PERSON AND
3 MANAGED TO BRING INTO THE COURTROOM AND WHICH ESCAPED NOTICE
4 BY A METAL DETECTOR. THIS INCIDENT RAISES SERIOUS CONCERNS
5 ABOUT OUR COURTROOM SECURITY POLICIES, ESPECIALLY IN LIGHT OF
6 RECENT INCIDENTS REPORTED ELSEWHERE AROUND THE NATION AND I
7 MIGHT ADD OTHER INCIDENTS WE HAVE HAD WITH THE PUBLIC
8 DEFENDER'S OFFICE IN OUR OWN COURTROOMS. THIS IS NOT THE FIRST
9 INCIDENT. WHILE RECOGNIZING THAT THE SHERIFF HAS THE
10 OBLIGATION TO BALANCE THE RIGHTS OF THE DEFENDANT WITH
11 COURTROOM SECURITY NEEDS, MORE STRINGENT MEASURES SHOULD BE
12 CONSIDERED TO PREVENT SUCH INCIDENTS IN THE FUTURE AND PROTECT
13 COUNTY PERSONNEL, COURT STAFF AND MEMBERS OF THE PUBLIC. I
14 THEREFORE MOVE THAT THE BOARD REQUEST THE SHERIFF AND THE
15 COURT ADMINISTRATOR TO REPORT TO THIS BOARD NEXT WEEK ON THE
16 CIRCUMSTANCES SURROUNDING THIS INCIDENT AND, TWO, THAT THIS
17 ISSUE BE REFERRED TO THE COUNTYWIDE CRIMINAL JUSTICE
18 COORDINATION COMMITTEE FOR FURTHER DISCUSSION WITH A REPORT TO
19 THIS BOARD WITHIN 30 DAYS ON FINDINGS AND RECOMMENDATIONS TO
20 MINIMIZE THE POSSIBILITY OF SUCH INCIDENTS OCCURRING AGAIN IN
21 THE FUTURE.

22
23 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT'S A REPORT BACK. I DON'T
24 THINK THERE'S ANY OBJECTION TO THAT. MOVED BY SUPERVISOR



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1 YAROSLAVSKY, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
2 OBJECTION, SO ORDERED ON THAT ITEM.

3

4 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. I THINK THAT'S ALL I
5 HAVE.

6

7 **SUP. MOLINA, CHAIR:** THAT CONCLUDES-- SUPERVISOR KNABE, YOUR
8 SPECIALS?

9

10 **SUP. KNABE:** YES. THANK YOU, MADAM CHAIR. A NUMBER OF
11 ADJOURNMENTS TODAY. FIRST OF ALL, THAT WE ADJOURN IN MEMORY
12 OF-- AND I THINK ALL MEMBERS-- MR. TOM PAPADAKIS. TOM PASSED
13 AWAY OVER THE WEEKEND. HE WAS 80 YEARS OLD. AS YOU KNOW, HE
14 WAS THE WIFE OF MY APPOINTEE TO THE LOS ANGELES COUNTY BOARD
15 OF EDUCATION, ANGIE PAPADAKIS. TOM GRADUATED FROM SAN PEDRO
16 HIGH SCHOOL, WE HE PLAYED FOOTBALL AND RAN TRACK THEN SERVED
17 IN THE UNITED STATES NAVY DURING WORLD WAR II. HE WAS
18 PRESIDENT OF ANCHOR INVESTMENTS AND SAVE MAR INC., A PROPERTY
19 MANAGEMENT FIRM AND FORMER PRESIDENT OF ANCHOR CORPORATION,
20 THE FIRST PRIVATELY OWNED CHAIN OF STORES THAT ALSO OFFERED A
21 DELI AND DAIRY AND SUNDRIES. OBVIOUSLY, WE ALL KNOW HE WAS A
22 COMMUNITY LEADER AND MENTOR TO EVERYONE WHO ASKED HIM FOR
23 BUSINESS OR FATHERLY ADVICE. HE WAS THE FORMER DIRECTOR OF THE
24 SAN PEDRO BOYS CLUB, FOUNDER OF THE PORTOLA FOUNDATION, FORMER
25 DIRECTOR OF THE SAN PEDRO PENINSULA HOSPITAL, A MEMBER OF THE



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1 CARDINAL AND STRONG SUPPORTER OF U.S.C. WHERE HIS SON AND TWO
2 GRANDSONS PLAYED FOOTBALL. AT ONE TIME, HE MANAGED THE LA
3 SALLE HOTEL WHICH WAS BUILT, ONE OF THE FIRST HOTELS BUILT
4 HERE IN LOS ANGELES BASIN WITH OVER A HUNDRED ROOMS. IT WAS
5 BUILT BY HIS FATHER BACK IN 1925. HE LOVED SAN PEDRO, NOT JUST
6 THE LOCATION BUT THE PEOPLE. HE LOVED SPORTS AND, MOST OF ALL,
7 HE LOVED HIS FAMILY AND EXTENDED FAMILY AND FRIENDS. HE IS
8 SURVIVED BY HIS WIFE OF 58 YEARS AND A DEAR FRIEND, ANGIE, HIS
9 THREE SONS, NICK, JOHN AND TOM, 10 GRANDCHILDREN AND TWIN
10 GREAT GRANDSONS. TOM WAS A GREAT GUY AND WILL TRULY BE MISSED
11 BY NOT ONLY HIS FAMILY BUT ALL HIS FRIENDS AND ACQUAINTANCES
12 OVER THE YEARS, NOT ONLY IN SAN PEDRO BUT THROUGHOUT THE
13 NATION.

14

15 **SUP. ANTONOVICH:** ALSO WANT TO JOIN ON THAT.

16

17 **SUP. BURKE:** ALL MEMBERS.

18

19 **SUP. ANTONOVICH:** HIS NEPHEW, PETER, WORKED FOR ME FOR A FEW
20 YEARS, AS YOU KNOW, AND NOW HE'S WORKING FOR THE COUNTY.

21

22 **SUP. KNABE:** ALSO, THAT WE ADJOURN IN MEMORY OF WILLIAM JOSEPH
23 GRABINSKI. BILL WAS THE SON OF RAY GRABINSKI, THE FORMER CITY
24 COUNCILMAN IN THE CITY OF LONG BEACH. HE PASSED AWAY SUDDENLY
25 LAST WEEK. HE WAS 32 YEARS OLD, DIED OF A HEART ATTACK IN



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1 OREGON. HE IS SURVIVED BY HIS FATHER, RAY, HIS STEPMOTHER,
2 ELAINE, SISTER, CHLOE AND BROTHERS RAY, JR., MICHAEL AND
3 MATTHEW. ALL MEMBERS. ALSO, THAT WE ADJOURN IN MEMORY OF MR.
4 JON TURNER, WHO PASSED AWAY THURSDAY, MARCH 10TH. HE RESIDED
5 IN COLORADO SPRINGS. HIS SISTER IS PAM HICKOK, THE WIFE OF
6 SUPERIOR COURT JUDGE, PHIL HICKOCK. HE WILL BE SORELY MISSED
7 BY HIS FAMILY AND FRIENDS. HE IS SURVIVED BY HIS WIFE, DIANE,
8 SON, RICK AND DAUGHTER, JILL, SISTER, PAM, BROTHER-IN-LAW,
9 PHIL HICKOCK AND NIECE, WENDY. ALSO, THAT WE ADJOURN IN MEMORY
10 OF JERRY KLEIN. HE WAS A RETIRED PIO OFFICER FOR THE REDONDO
11 BEACH UNIFIED SCHOOL DISTRICT. HE RETIRED IN 2003 AFTER A 36-
12 YEAR CAREER WITH THE SOUTH BAY UNION HIGH SCHOOL AND THE
13 REDONDO BEACH SCHOOL DISTRICTS. HE'S A RESIDENT OF RANCHO
14 PALOS VERDES, WHERE HE BEGAN HIS CAREER AS AN ENGLISH TEACHER
15 AT MERICOSTA. FROM 1995 TO '97, HE WAS ON LOAN TO THE LOS
16 ANGELES COUNTY OFFICE OF EDUCATION ON SPECIAL ASSIGNMENT AND
17 BECAME THE P.I.O. OFFICER IN REDONDO IN 1997. HE HAD AN
18 INCREDIBLE WIT AND HARD WORK. WILL BE MISSED BY ALL WHO HAD
19 THE PRIVILEGE OF WORKING WITH HIM. HE IS SURVIVED BY HIS WIFE,
20 CATHY, TWO CHILDREN, ANDREW AND MELISSA, AND ONE GRANDSON.
21 ALSO, THAT WE ADJOURN IN MEMORY OF MR. DON PULLMAN. HE WAS A
22 RESIDENT OF BELLFLOWER AND HE IS SURVIVED BY HIS WIFE, IDA,
23 TWO SONS, THREE DAUGHTERS AND 25 GRANDCHILDREN. ALSO, THAT WE
24 ADJOURN IN MEMORY OF HENRY TALSMA, WHO PASSED AWAY ON MARCH
25 4TH. HE WAS A RESIDENT OF BELLFLOWER FOR 48 YEARS. HE SERVED



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1 ABOARD THE U.S.S. IDAHO IN THE PACIFIC THEATER DURING WORLD
2 WAR II. HE IS SURVIVED BY HIS WIFE OF 57 YEARS, GERALDINE,
3 DAUGHTERS, CARRIE AND ANNA LEE, SONS, JONATHAN AND HENRY, JR.
4 GRANDCHILDREN, CRISINDA, JOHN, ANDREW, ANGELA AND HAILEY AND
5 THREE GREAT GRANDCHILDREN. AND THOSE ARE MY ADJOURNMENTS,
6 MADAM CHAIR.

7

8 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

9

10 **SUP. KNABE:** MADAM CHAIR, I HELD ITEM NUMBER 28.

11

12 **SUP. MOLINA, CHAIR:** OKAY. ITEM NUMBER 28.

13

14 **SUP. KNABE:** I GUESS THE ONGOING QUESTION, BRYCE, IS I READ THE
15 REPORT, THE "I TOLD YOU SO" PART OF THE REPORT AND THE ONGOING
16 SITUATION HERE BUT ARE THERE ANY ISSUES OR CHALLENGES THAT MAY
17 INCUR ADDITIONAL COSTS OVER THE NEXT FEW YEARS, I GUESS IS THE
18 QUESTION I HAVE?

19

20 **BRYCE YOKOMIZO:** MADAM CHAIR, MEMBERS OF THE BOARD, BRYCE
21 YOKOMIZO, D.P.S.S. THE MOTION BEFORE YOU NOTIFIES YOUR BOARD
22 THAT I'M GOING TO BE EXTENDING THE LEADER CONTRACT FOR ANOTHER
23 24 MONTHS. DURING THIS 24-MONTH PERIOD, OUR DEPARTMENT'S
24 REALLY GOING TO BE ANALYZING THE BEST WAY TO GO WITH LEADER.
25 LEADER IS FUNCTIONING SATISFACTORILY AT THIS POINT IN TIME.



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1 WE'RE SATISFIED WITH THE WAY LEADER IS OPERATING BUT, AS WE
2 LOOK INTO THE FUTURE, WE'VE CONSULTED WITH OUTSIDE CONSULTANTS
3 AND THEY'VE TOLD US THAT THE TECHNOLOGY THAT LEADER HAS IS
4 ABOUT A DECADE OLD AND SO WE'RE GOING TO HAVE TO UPGRADE THAT
5 TECHNOLOGY. SO, TO ANSWER YOUR QUESTION SPECIFICALLY,
6 SUPERVISOR, THIS NEXT 24-MONTH PERIOD OF TIME IS GOING TO
7 ALLOW US TO REALLY TAKE A HARD LOOK AT THE TECHNOLOGY UPGRADES
8 THAT NEED TO BE MADE THAT WILL CARRY OUR COUNTY INTO THE NEXT
9 DECADE. AND, DURING THAT TIME ALSO, WE'RE GOING TO HAVE TO
10 LOOK AT THE COST IMPLICATIONS AND THE BEST WAY TO GO AHEAD AND
11 MOVE FORWARD WITH THE NEW SYSTEM.

12

13 **SUP. KNABE:** THE OTHER QUESTION I HAVE IS, YOU KNOW, YOU'RE
14 INDICATING THERE'S A \$1.7 MILLION SAVINGS IN THIS PROCESS. WHY
15 CAN'T THAT BE APPLIED TO THE 1.8 MILLION THAT YOU'RE ASKING US
16 TO SPEND HERE TODAY?

17

18 **BRYCE YOKOMIZO:** THAT'S A GOOD QUESTION. JOINING ME TODAY IS
19 LISA NUNEZ, OUR CHIEF DEPUTY WHO MANAGES OR LEADER OPERATION,
20 AND SHE'LL ADDRESS THAT, SUPERVISOR.

21

22 **SUP. KNABE:** OKAY. THANK YOU.

23

24 **LISA NUNEZ:** OKAY. SPECIFICALLY TO YOUR QUESTION, SUPERVISOR,
25 1.7 MILLION DOLLARS DEALS WITH THE MAINTENANCE AND OPERATION



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1 COSTS FOR LEADER AND WHAT WE HAVE DONE IS TO GO BACK AND TO
2 RENEGOTIATE WITH UNISYS SOMETHING THAT WAS ALREADY IN THE
3 ORIGINAL AGREEMENT. WHAT THE ORIGINAL AGREEMENT DID WAS TO GO
4 IN AND TO ALLOW FOR THE TWO EXTENDED YEARS AND, WITHIN THAT,
5 EACH YEAR ALLOWED FOR A COST OF LIVING INCREASE. WE
6 RENEGOTIATED THAT AMOUNT DOWN TO WHAT THE CURRENT COST IS, SO
7 WE BASICALLY TOOK THAT AMOUNT OUT. AND UNISYS AGREED TO THAT.
8 THAT RESULTED IN A \$1.7 MILLION SAVINGS. THAT AMOUNT OF MONEY
9 WE LEFT IN THE CONTRACT ON A CONTINGENCY BASIS JUST IN CASE
10 THE CASELOAD INCREASED BEYOND WHAT THE MAXIMUM LIMIT IS OF
11 THREE MILLION. IT WILL NEVER GET THERE SO, IF IT DOESN'T, THEN
12 WE WON'T SPEND IT.

13

14 **SUP. KNABE:** THANK YOU. THAT'S ALL THE QUESTION I HAVE.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE?

17

18 **SUP. BURKE:** I HAVE JUST A COUPLE OF QUESTIONS. FIRST OF ALL,
19 WE RECOGNIZE THAT THEIR CONTRACT WILL BE COMING TO AN END.
20 NOW, WHAT HAPPENS IF YOU PUT AN R.F.P. OUT, WOULD YOU THEN
21 START OVER AND-- OR WOULD YOU HAVE TO-- WHAT DO YOU DO ABOUT
22 THE TECHNOLOGY? I MEAN, WE'VE HAD A HARD TIME GETTING PEOPLE
23 USING THIS AND LEARNING HOW TO USE IT. IN FACT, THAT'S REALLY
24 ONE OF MY QUESTIONS IS THAT I'D LIKE TO ASK A LITTLE BIT LATER
25 IN TERMS OF THE EASE OF USE, BUT WHEN YOU'VE HAD SOMETHING



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1 LIKE THIS THAT GOES ON FOR A PERIOD OF TIME, DON'T THEY HAVE
2 PROPRIETARY INTEREST IN-- UNISYS HAS PROPRIETARY INTEREST IN
3 THE SOFTWARE. NOW, WHEN YOU GO OUT ON A R.F.P., IS IT YOUR
4 UNDERSTANDING THAT YOU WOULD HAVE THAT AS AN UPDATE ON THAT
5 SOFTWARE OR ARE YOU GOING TO ASK ANOTHER COMPANY TO COME IN
6 WITH NEW SOFTWARE?

7

8 **BRYCE YOKOMIZO:** SUPERVISOR, WE'RE GOING TO BE LOOKING AT ALL
9 OPTIONS THAT MIGHT BE AVAILABLE TO US. THERE ARE CURRENTLY,
10 STATEWIDE, IN CALIFORNIA, THERE ARE NEW AUTOMATED WELFARE
11 SYSTEMS THAT ARE CURRENTLY GOING UP AND THAT AFFORDS US A
12 GREAT OPPORTUNITY TO TAKE A LOOK AT THOSE SYSTEMS TO SEE HOW
13 EFFICIENTLY THOSE SYSTEMS ARE OPERATING AND WE MAY ULTIMATELY
14 WANT TO TRANSFER TO ONE OF THOSE SYSTEMS. ANOTHER OPTION, OF
15 COURSE, IS THAT, SINCE LEADER CURRENTLY IS BEING OPERATED BY
16 UNISYS, WE MAY WANT TO WORK WITH UNISYS TO SEE WHAT TYPE OF A
17 COST EFFECTIVE SOLUTION BY UPGRADING THE FRONT END SO THAT WE
18 CAN MOVE, FOR EXAMPLE, TO A WEB-BASED TECHNOLOGY. WE CAN LOOK
19 AT ALL OF THOSE DIFFERENT OPTIONS WITHIN THE NEXT 24 MONTHS TO
20 SEE WHAT IS GOING TO AFFORD US THE BEST SOLUTION FOR THE
21 COMING DECADE THAT WE'RE GOING TO BE FACING.

22

23 **SUP. BURKE:** DOES OUR CONTRACT WITH UNISYS PROVIDE THAT WE HAVE
24 THE RIGHT TO UTILIZE THAT SOFTWARE AND CHANGE THAT SOFTWARE IF



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1 WE DECIDE TO GET ANOTHER COMPANY BUT UTILIZE THE SAME BASIC
2 SYSTEM?

3

4 **LISA NUNEZ:** YES, IT DOES. THE PROBLEM BECOMES CAN ANOTHER
5 SYSTEM COME IN AND PICK UP LEADER IN THE SAME MANNER THAT
6 UNISYS CAN, THAT'S THE ISSUE. BUT, YES, BECAUSE WE PAID FOR IT
7 WITH COUNTY COST STATE AND FEDERAL COSTS, THEN WE BASICALLY
8 OWN THAT PART, THAT SOFTWARE.

9

10 **SUP. BURKE:** YOU OWN THAT SOFTWARE AND YOU HAVE THE RIGHT TO
11 ALTER IT IF YOU WANT TO? I THINK THAT WAS A BIG ISSUE.
12 INITIALLY, WHEN THE CONTRACT WENT OUT AS TO TECHNICALLY WHICH
13 WAS MORE DIFFICULT TO ALTER, TO CHANGE, AS YOU HAD CHANGES IN
14 TERMS OF FEDERAL OR STATE LAW. NOW, I ALSO HAVE NIGHTMARES
15 ABOUT THINKING ABOUT HOW THIS IS-- WHEN IT STARTED UP ABOUT
16 HOW THEY THOUGHT IT WAS ALL GOING TO WORK AND THEN THEY HAD TO
17 GO 10 AT A TIME IN TERMS OF EACH OFFICE. NOW, AS WE LOOK AT
18 SOME OF THESE OTHER SYSTEMS, ARE ANY OF THEM COVERING SYSTEMS
19 AS LARGE AND AS COMPLEX AND-- AS WHAT WE HAVE TO DEAL WITH
20 HERE? BECAUSE, YOU KNOW, WE AGREED TO UNISYS AND UNISYS
21 THOUGHT THEY COULD DO IT. THEN THERE CAME D-DAY, TO OPEN IT,
22 START IT AND IT DIDN'T WORK. SO THEY HAD TO COME OUT WITH A
23 WHOLE NEW SYSTEM AND MY RECOLLECTION, THEY HAD TO GO BACK AND
24 USE THE KIND OF SYSTEM THE I.R.S. USES OF WHERE THEY DIVIDED
25 IT UP AND THEN, OF COURSE, WE ALSO HAD THE ISSUE OF THEM



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1 CHANGING TO MINNESOTA. SO HOW IS THIS ALL GOING TO WORK? AND
2 ARE WE GOING TO END UP THE SAME PLACE WE WERE A FEW YEARS AGO?

3

4 **BRYCE YOKOMIZO:** WELL, WE CERTAINLY, SUPERVISOR, DON'T WANT TO
5 END UP IN THE SAME PLACE WE WERE A FEW YEARS AGO, WHERE WE'RE
6 BRINGING UP A SYSTEM WHERE WE'RE REALLY NOT SURE OF WHETHER OR
7 NOT THE CAPACITY CAN BE ADDRESSED AND SO FORTH. TECHNOLOGY-
8 WISE, THERE ARE OFTENTIMES NEW SYSTEMS THAT ARE AVAILABLE OUT
9 THERE BUT, TO BRING UP A SYSTEM, FOR EXAMPLE, IN A VERY SMALL
10 COUNTY, WHICH MAY HAVE, FOR EXAMPLE, 5,000 WELFARE
11 PARTICIPANTS AND THEN BRING IT INTO LOS ANGELES COUNTY WHERE
12 THE CAPACITY IS JUST HUGE, WHERE WE REALLY ARE GOING TO BE
13 SERVICING OVER OR CLOSE TO TWO MILLION, THAT BECOMES A MAJOR
14 ISSUE. AND, FRANKLY, THERE ARE TIMES SOMETIMES THAT YOU DON'T
15 KNOW AHEAD OF TIME EXACTLY WHETHER OR NOT THE SAME SYSTEM THAT
16 WORKED SO WELL IN A SMALLER COUNTY WILL WORK IN AN ENVIRONMENT
17 AS LARGE AS LOS ANGELES BECAUSE WE HAVE ABOUT 40% OF THE
18 ENTIRE STATE CASELOADS. SO YOU'RE RAISING A VERY CRITICAL
19 ISSUE AND IT'S ONE THAT WE'RE GOING TO HAVE TO EVALUATE VERY
20 CAREFULLY AS WE MOVE INTO A NEW SYSTEM.

21

22 **SUP. BURKE:** NOW, GETTING BACK TO THE EASE OF USE, TELL US JUST
23 WHERE IS THAT AND WHAT'S HAPPENED? WE NOW HAVE EVERYONE
24 TRAINED SO THAT THEY ARE USING IT?

25



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1 **LISA NUNEZ:** ABSOLUTELY. WE HAVE-- ALL 11,000 USERS HAVE BEEN
2 TRAINED, OF COURSE, BUT WHAT WE'VE DONE IS WE ACTUALLY STARTED
3 RETRAINING ALL OF OUR STAFF. WE HAVE PUT STAFF INSIDE EACH OF
4 THE DISTRICT OFFICES AND ALL THEY DO IS GO IN AND RETRAIN ON
5 LEADER SO THAT IT'S CONTINUOUS. THE EASE OF USE PROBLEM COMES
6 UP WITH THERE'S A FATAL EXCEPTION ERROR THAT COMES UP WITH
7 LEADER AND WHAT WE'VE DONE IS WE'VE ACTUALLY ELIMINATED OR
8 SIGNIFICANTLY REDUCED THE NUMBER OF TIMES THAT'S OCCURRED. SO-
9 - AND THAT'S AN ONGOING CORRECTION THAT WE CONTINUE TO MAKE.
10 BUT RIGHT NOW, THE NUMBER IS SIGNIFICANTLY SMALLER THAN IT
11 WAS.

12

13 **SUP. BURKE:** IT'S SIGNIFICANTLY SMALLER. ARE YOU PREPARED TO
14 SAY THAT ALL OF THE WORKERS NOW ARE USING THE SYSTEM?

15

16 **LISA NUNEZ:** OH, ABSOLUTELY.

17

18 **SUP. BURKE:** THEY'RE USING IT AND THEY'VE LEARNED HOW TO USE
19 IT. NOW, ORIGINALLY, WE PURCHASED I THINK IT WAS 8,000 HOURS
20 OF ENHANCEMENT PER MONTH. HOW MUCH OF THAT ARE WE USING?

21

22 **LISA NUNEZ:** WITH THE ORIGINAL CONTRACT, WE HAD 4,000 HOURS A
23 MONTH AND THEN, WITH AMENDMENT EIGHT, YOU APPROVED THE
24 INCREASE TO 8,000 HOURS A MONTH. WE USE APPROXIMATELY 7,500 A
25 MONTH.



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1

2 **SUP. BURKE:** DO YOU? SO YOU'RE VERY CLOSE TO 8,000.

3

4 **LISA NUNEZ:** ABSOLUTELY.

5

6 **SUP. BURKE:** AND THIS IS USED TO RESOLVE THE ISSUES, IS THAT
7 WHAT HAPPENS?

8

9 **LISA NUNEZ:** IT'S USED TO MAKE MAJOR CHANGES TO BRING IN
10 E.B.T., TO GO IN AND TO MAKE MEDI-CAL CHANGES. IT'S USED FOR
11 EVERYTHING.

12

13 **SUP. BURKE:** WE DID HAVE AN IN-HOUSE ADMINISTRATOR. AND MR.
14 SWEDLOW RETIRED, IS THAT RIGHT?

15

16 **LISA NUNEZ:** AN IN-HOUSE ADMINISTRATOR?

17

18 **SUP. BURKE:** I THOUGHT WE HAD AN IN-HOUSE ADMINISTRATOR FOR
19 LEADER. DO WE HAVE AN INTERNAL I.T. OFFICER NOW?

20

21 **BRYCE YOKOMIZO:** WE DID HAVE MR. SWEDLOW, WHO WAS IN CHARGE OF
22 OUR LEADER OPERATION. MR. HIBBS IS NOW IN CHARGE OF OUR LEADER
23 OPERATION BECAUSE MR. SWEDLOW HAS RETIRED, THAT'S CORRECT.

24

25 **SUP. BURKE:** SO WHO HANDLES IT NOW?



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1

2 **BRYCE YOKOMIZO:** MR. HIBBS, RUSS HIBBS.

3

4 **SUP. BURKE:** AND I JUST HAVE ONE OTHER QUESTION AND THAT WAS
5 THE ADDITIONAL IN-HOUSE POSITIONS YOU'RE REQUESTING FOR AND
6 THE REASON FOR THAT IS IS THAT TIED IN WITH THE TRANSITION OR
7 THE ISSUES IN TERMS OF EASE OF USE? WHAT IS THE REASON FOR THE
8 FOUR ADDITIONAL SPOTS?

9

10 **LISA NUNEZ:** WELL, WE'RE ASKING FOR TEN ADDITIONAL STAFF FOR
11 LEADER. FIVE OF THEM ARE FOR THE REPROCUREMENT THAT WE'RE
12 GOING TO BE UNDERTAKING. THE OTHER FIVE ARE TO GO IN TO
13 SUPPORT THE INCREASE THE HOURS ON OUR SIDE. UNISYS IS STAFFED
14 UP ON THEIR SIDE AND SO THE DEPARTMENT NEEDS TO GO IN AND
15 STAFF UP ON OUR SIDE AND SO WE'VE ASKED FOR FIVE ADDITIONAL
16 STAFF ON OUR SIDE.

17

18 **SUP. BURKE:** ONE OF THE THINGS I WOULD LIKE TO URGE IS THAT WE
19 UTILIZE OUR I.T. COMMISSION BECAUSE THOSE PEOPLE ARE VERY
20 SOPHISTICATED, THEY'RE OUT THERE IN INDUSTRY, AND TO THE
21 DEGREE THAT WE CAN UTILIZE THEIR HELP-- I KNOW THEY'RE GOING
22 TO HAVE OUTSIDE CONSULTANTS TO LOOK AT THIS AND YOU'RE ASKING
23 FOR FIVE IN-HOUSE AND THOSE PEOPLE WHO ARE GOING TO LOOK AT
24 THE REPROCUREMENT, ARE THOSE GOING TO BE I.T. PEOPLE OR WHAT
25 KIND OF PEOPLE ARE THOSE?



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1

2 **LISA NUNEZ:** THE IN-HOUSE PEOPLE WILL BE I.T. PEOPLE BUT WHAT
3 WE'RE ALSO DOING IS WE'RE GOING TO BE COMING BEFORE YOUR BOARD
4 FOR APPROVAL OF A CONTRACTOR THAT WILL HELP US PREPARE THE
5 R.F.P., NEGOTIATE THE CONTRACT, AND THAT SHOULD BE COMING TO
6 YOUR BOARD IN JUNE. SO THAT WILL GIVE US THE OUTSIDE EXPERTISE
7 THAT YOU'RE ASKING ABOUT.

8

9 **SUP. BURKE:** ARE YOU ALSO GOING TO BE WORKING WITH MR.
10 FULLINWIDER'S DEPARTMENT?

11

12 **LISA NUNEZ:** OH, ABSOLUTELY. I MEET WITH JOHN REGULARLY.

13

14 **SUP. BURKE:** BUT I WOULD REALLY LIKE TO ASK THAT YOU DO INVOLVE
15 OUR COMMISSION AND LET THEM KNOW WHAT'S HAPPENING AS IT GOES
16 ALONG, BECAUSE MY EXPERIENCE IS THAT THEY ARE PEOPLE WHO OUT
17 THERE IN INDUSTRY AND WHO ARE HIGHLY TECHNICAL.

18

19 **SUP. MOLINA, CHAIR:** "NIGHTMARE" IS CORRECT, MS. BURKE. WE
20 FINALLY FIGURED OUT HOW TO WORK THE SYSTEM AND WE'RE READY TO
21 REPROCURE IT. IT'S KIND OF IRONIC, ISN'T IT? THAT'S TROUBLING
22 TO ME BUT THAT'S THE NATURE, I GUESS, OF COMPUTER SYSTEMS BUT
23 I DON'T THINK WE'VE DONE ENOUGH ON THE LESSONS LEARNED AND I'M
24 CONCERNED ABOUT IT AS WE REPROCURE, SO I HAVE A MOTION THAT
25 ADDRESSES THIS ISSUE. IN AUGUST 2004, THE DEPARTMENT OF PUBLIC



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1 SOCIAL SERVICES ACQUIRED THE SERVICES OF FOX CONSULTING TO
2 CONDUCT AN ANALYSIS AND ASSESSMENT OF THE CURRENT LEADER
3 PROGRAM. THE REPORT MADE RECOMMENDATIONS TO THE FUTURE OF
4 LEADER. THEIR FINDINGS IDENTIFIED THAT THE "AS IS MODEL" WHICH
5 MAINTAINS THE CURRENT SYSTEM, (2) THEY ALSO HAVE THE IDEAL
6 MODEL WHICH RE-PLATFORMS THE LEADER SYSTEM TO AN OPEN
7 ENVIRONMENT. AN ADDITIONAL OPTION IS TO CONVERT TO ANOTHER
8 COUNTY SYSTEM ALTOGETHER. THE COUNTY HAS INVESTED OVER \$230
9 MILLION IN LEADER, MORE THAN THE DOLLARS THAT WE BET, DAVID,
10 AND MANY LESSONS WERE LEARNED IN THE IMPLEMENTATION PROCESS.
11 IF THE COUNTY DECIDES TO CONDUCT A NEW PROCUREMENT PROCESS,
12 D.P.S.S. SHOULD INCLUDE LESSONS LEARNED FROM THE PAST AND THE
13 NEW PROCUREMENT PROCESS IN ANY CONTRACT. I THEREFORE MOVE THAT
14 THE BOARD OF SUPERVISORS DIRECT D.P.S.S., COUNTY COUNSEL AND
15 THE C.A.O. THAT ANY PROCUREMENT PROCESS OR CONTRACTS MUST HAVE
16 STRONG AND EXPLICIT DELIVERABLES. I'LL UNDERLINE "EXPLICIT" ON
17 THAT ONE.

18
19 **SUP. KNABE:** SECOND.

20
21 **SUP. MOLINA, CHAIR:** THE CONTRACT MUST BE STRENGTHENED, IT MUST
22 ESTABLISH AN ACCEPTANCE TEST PERIOD, PEAK TIME PERFORMANCE,
23 IMPLEMENTATION OF A PILOT PERIOD THAT INCLUDES THE ABILITY TO
24 HAVE AN INDEPENDENT BODY AUDIT, ALL BILLINGS AS WELL AS THE
25 CHANGE CONTROL PROCESS. ANY FUTURE CONTRACTOR MUST IDENTIFY



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1 HOW MODIFICATION AND ENHANCEMENT HOURS ARE ALLOCATED SO THE
2 COUNTY WILL KNOW EXACTLY HOW THE NUMBER OF HOURS WILL BE SPENT
3 AND ALSO INCLUDE SUFFICIENT USER TRAINING OF THE NEW SYSTEM,
4 WHICH WAS PROBABLY THE BIGGEST DEFICIENCY THE LAST TIME
5 AROUND.

6

7 **SUP. KNABE:** SECOND.

8

9 **SUP. MOLINA, CHAIR:** I'M ALSO GOING TO ADD MS. BURKE'S
10 RECOMMENDATION TO THIS AND THAT IS THAT WE RUN THIS
11 PROCUREMENT CONTRACT, PROPOSAL, WHATEVER, WITH THE
12 DELIVERABLES THROUGH THIS COUNCIL. SHE'S RIGHT. THESE ARE
13 PEOPLE WHO HAVE EXPERTISE, THEY SERVE IN THE PRIVATE SECTOR
14 AND THEY KNOW A LOT ABOUT IT AND I THINK WE'VE LEARNED AN
15 AWFUL A LOT ABOUT HOW TO CONTRACT FOR DELIVERABLES WHEN IT
16 COMES TO INFORMATION SYSTEMS, SO HOPEFULLY WE'VE GOTTEN
17 BETTER. I KNOW THAT WE HAVE LAWYERS THAT ARE AVAILABLE TO US
18 NOW THAT KNOW HOW TO DO THIS AS WELL, SO I'D LIKE TO SEE THAT
19 PART OF IT STRENGTHENED BECAUSE LEADER WAS NOT MY HAPPIEST
20 EXPERIENCE HERE IN L.A. COUNTY. OF COURSE, THE WORST WAS IBAX,
21 AND WE NEVER WANT TO SEE THAT AGAIN BUT THIS ONE WAS-- THIS
22 ONE RAN A VERY CLOSE SECOND TO THAT, THAT SITUATION. SO
23 HOPEFULLY WE NEVER-- SO WE SHOULD LEARN FROM WHAT WE DIDN'T DO
24 WELL BEFORE. SO THAT IS MY MOTION.

25



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1 **SUP. KNABE:** I'LL SECOND.

2

3 **SUP. MOLINA, CHAIR:** AS AMENDED. MOVED BY MYSELF, SECONDED BY
4 MS. BURKE. IS THERE ANY QUESTION OR COMMENT ON THAT? IF NOT,
5 SO ORDERED ON THAT MOTION AND THAT AMENDMENT. THANK YOU SO
6 MUCH.

7

8 **SUP. KNABE:** MADAM CHAIR, I THINK WE ALSO HELD-- WE ALREADY DID
9 46, RIGHT?

10

11 **SUP. MOLINA, CHAIR:** YES.

12

13 **SUP. KNABE:** 45.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT.

16

17 **SUP. KNABE:** IT'S HELD FOR A MEMBER OF THE PUBLIC.

18

19 **SUP. MOLINA, CHAIR:** THAT'S BEEN HELD FOR A MEMBER OF THE
20 PUBLIC. WHILE HE'S COMING UP, I'M GOING TO ASK ON ITEM NUMBER
21 9. THIS IS THE ITEM THAT VIOLET HAD ASKED THAT BE REFERRED
22 BACK TO HER OFFICE, SHE'S TAKEN CARE OF THE ISSUES THAT SHE
23 NEEDED TO DEAL WITH, SO THAT ITEM IS STILL BEFORE US, SO I'M
24 GOING TO ASK TO MOVE THAT ITEM. MOVED BY SUPERVISOR KNABE,
25 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO



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1 ORDERED. ALL RIGHT. ITEM NUMBER 45, WE HAVE-- I DON'T KNOW IF
2 I'M CALLING UP A COMPANY OR AN INDIVIDUAL, JEFF MESHINSKY,
3 SOURCECORP. I MEAN, THAT'S THE NAME OF YOUR COMPANY?

4

5 **JEFF MESHINSKY:** SOURCECORP IS THE NAME OF THE COMPANY.

6

7 **SUP. MOLINA, CHAIR:** MESHINSKY IS YOUR NAME?

8

9 **JEFF MESHINSKY:** YES.

10

11 **SUP. MOLINA, CHAIR:** YES. OKAY. THANK YOU. PLEASE. ON THIS
12 ITEM, ITEM 45.

13

14 **JEFF MESHINSKY:** MY NAME IS JEFF MESHINSKY. I'M THE SENIOR VICE
15 PRESIDENT OF GOVERNMENT PROGRAMS FOR SOURCECORP. MY OFFICE IS
16 IN WASHINGTON, MY FAMILY RESIDES HERE IN SOUTHERN CALIFORNIA.
17 SOURCECORP IS NEARLY HALF A BILLION DOLLARS IN SIZE, ONE OF
18 THE LARGEST DOCUMENT DIGITIZERS IN THE COUNTRY. BEFORE YOU IS
19 ONE OF THE VERY LARGEST CONTRACTS ANYWHERE IN THE COUNTRY OF
20 ITS KIND FOR HANDLING MORE THAN A HUNDRED MILLION DOCUMENT
21 PAGES OF CRIMINAL CASE FILES FROM THE D.A., SHERIFFS,
22 PROBATION OFFICES. SOURCECORP HAS BEEN HANDLING THE DOCUMENTS
23 FOR AT LEAST ONE OF THOSE OFFICES DURING THE LAST SEVERAL
24 YEARS. THESE ARE FELONY CASE FILES, CRIMINAL HISTORY FILES,
25 BOOKING FILES, FINGERPRINT CARDS, ORDERS FOR RELEASE, YOU NAME



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1 IT. AGAIN, ONE OF THE LARGEST COLLECTIONS IN THE COUNTRY OF
2 CRIMINAL DOCUMENTS. PRETTY SCARY. I KNOW IT'S ONE OF THE
3 LARGEST BECAUSE, SINCE 1991, I'VE WORKED WITH SOME OF THE
4 LARGEST COLLECTIONS FOR THE INTEL AGENCIES, D.O.D.,
5 DECLASSIFYING THE CASE FILES AND I WORK DAILY WITH THE
6 CHAIRMAN OF HOMELAND SECURITY PRESENTLY. YOUR COLLECTION
7 RIVALS THEM ALL. 13 COMPANIES SUBMITTED DETAILED PROPOSALS.
8 MOST OF THESE COMPANIES WERE FILMING DIGITIZING COMPANIES,
9 LIKE OURS, INCLUDING OUR LARGEST COMPETITOR, THE U.S. COMPANY
10 IN THE U.S. CALLED A.C.S. IN THE HANDLING OF YOUR CRIMINAL
11 FILES, YOU HAVE A SELF-DESCRIBED SOFTWARE MANUFACTURER FROM
12 WHOM, BY THE WAY, YOU'VE BOUGHT A LOT OF SOFTWARE. THEY'RE
13 GOING TO BUILD A NEW FACILITY, NOT SOFTWARE, BUT FILE HANDLING
14 FROM SCRATCH HERE IN L.A. MY QUESTION IS, WHY WOULD L.A.
15 COUNTY WANT TO HIRE WHAT IS PRINCIPALLY AN OUT OF STATE
16 SOFTWARE BASED COMPANY BY SALES TO COME IN AND BUILD AND SET
17 UP AND TRAIN A STAFF FOR AN ENTIRE CONVERSION FACILITY WHEN A
18 NUMBER OF SUCH CONVERSION FACILITIES ALREADY EXIST HERE IN
19 L.A. COUNTY? SOURCECORP'S TWO LARGEST IN THE COUNTRY, ONE IN
20 CARSON AND ONE IN BURBANK, ARE STATIONED HERE HANDLING MORE
21 THAN FIVE MILLION DOCUMENTS PER DAY. WE HAVE NEARLY 600
22 EMPLOYEES ALREADY TRAINED HERE IN THE SURROUNDING L.A. AREA.
23 OUR FILE HANDLING OPERATIONS TOOK MORE THAN 10 YEARS TO BUILD
24 AND REFINE, YET THIS BUSINESS PROPOSAL I HAVE WITH ME SUGGESTS
25 THAT I-STREAM IS GOING TO ACCOMPLISH THE SELECTION, SETUP,



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1 EQUIPMENT INSTALLATION AND STAFFING IN FOUR WEEKS OR LESS.
2 HOW? THEIR STAFF IN SAN ANTONIO, TEXAS, IS GOING TO SEND THREE
3 OR FOUR MANAGERS HERE BY PLANE TO CREATE A BIG CONVERSION
4 SITE. NOW AGAIN, I UNDERSTAND THE COUNTY HAS ALREADY ACQUIRED
5 QUITE A BIT OF SOFTWARE FROM I-STREAM BUT LET ME MAKE A
6 COMPARISON. OUR COUNTY HERE HAS A HUGE AIRPORT, L.A.X. YOU BUY
7 SOFTWARE TOOLS FROM I.B.M. OR MICROSOFT FOR THE MANAGEMENT
8 SYSTEMS OF THAT AIRPORT. WOULD YOU ALSO HIRE MICROSOFT TO
9 PHYSICALLY MANAGE THE INBOUND AND OUTBOUND JETS FOR L.A.X.?
10 HAS MICROSOFT MANAGED JET TRAFFIC BEFORE? I'M SURE, GIVEN
11 TIME, THEY COULD DO IT SUCCESSFULLY BUT THERE MIGHT BE SOME
12 PRETTY BIG COMMERCIAL JET ACCIDENTS IN THE MEANTIME. BUT,
13 ALAS, THE CONTRACT BEFORE YOU DOESN'T PROVIDE FOR TIME. THE
14 PROJECT PLAN OF YOUR CONTRACT SHOWS THE I-STREAM WILL START
15 THE SITE SELECTION ON THE 10TH AND PERFORM THE WALKTHROUGH
16 FOUR WEEKS LATER. SO, WHILE THEY RUSH TO SET THIS FACILITY UP,
17 LET ME ASK SOME QUESTIONS. IS THERE A DETAILED SECURITY PLAN
18 IN THIS PROPOSAL? I DIDN'T SEE ONE. WHAT ABOUT DOCUMENT CHAIN
19 OF CUSTODY WORKFLOW FOR CRIMINAL FILES? AGAIN, I DIDN'T SEE
20 ONE. DO THEY INTEND THEIR FACILITY TO BE SAS-70 COMPLIANT FOR
21 SECURITY REASONS? OURS ARE. DO THEY USE SIX SIGMA METHODOLOGY
22 IN THEIR PROCESSES FOR QUALITY CONTROL MEASURING? EXCUSE ME.
23 WE DO. YET THEIR PROPOSAL FOR APPROACH WAS SCORED EXACTLY THE
24 SAME AS OURS. THEY DIDN'T LOSE A POINT, WE DIDN'T LOSE A
25 POINT. SHOULD THESE TWO APPROACHES REALLY HAVE SCORED THE



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1 SAME? OF THE EIGHT TOTAL ITEMS THE COUNTY THEN ASKED VENDORS
2 TO PRICE, SOURCECORP HAD THE LOWEST ON THREE ITEMS. I-STREAM
3 HAD LOWEST ON TWO. IT HAPPENED THAT ONE OF THOSE TWO WAS
4 WEIGHTED MORE THAN DOUBLE THE OTHERS. HAD WE KNOWN THAT PRICE
5 ITEM WAS GOING TO CARRY MORE WEIGHT BY A WIDE MARGIN, WE WOULD
6 HAVE BEEN MORE AGGRESSIVE ON THAT ONE. FEDERAL PROCUREMENTS
7 LIKE I WORK WITH OFTEN TELL YOU HOW THEY'RE WEIGHTING EACH
8 LINE ITEM FOR PRICE. MAKES SENSE. EVERYONE FAIRLY WHICH LINE
9 ITEM TO SHARPEN THEIR PENCILS ON. IN THIS CASE, ALL THE
10 VENDORS ASKED THE COUNTY FOR THE WEIGHTING INFO. THEY REFUSED
11 TO PROVIDE IT. THE WINNING BIG CONVENIENTLY KNEW WHERE MAKE
12 SURE TO HAVE THAT LOWEST LINE ITEM. THERE ARE ABOUT A HUNDRED
13 DOCUMENT WRITTEN QUESTIONS TO THE COUNTY R.F.P. ALL FEDERAL,
14 STATE, LOCAL BIDS I'M ASSOCIATED WITH PROVIDE WRITTEN
15 DOCUMENTED ANSWERS EXCEPT IN L.A. COUNTY. NONE WERE PROVIDED.
16 VERBALLY AND QUICKLY, YES, BUT NOTHING WRITTEN. WHY DIDN'T
17 THEY WANT TO PROVIDE ANSWERS...

18

19 **SUP. MOLINA, CHAIR:** DO YOU WANT TO START SUMMARIZING, MR.
20 MESHINSKY?

21

22 **JEFF MESHINSKY:** LAST POINT HERE. THERE'S NO COMPANY ON THE
23 WEB-- WHO'S THE COMPANY YOU'RE GOING TO DO BUSINESS WITH IN
24 THIS CONTRACT? THERE'S NO COMPANY ON A WEB SEARCH DOING
25 BUSINESS AS I-STREAM. THE NAME, ACCORDING TO THEIR WEBSITE,



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1 BUSINESS CARDS AND STATIONERY, IS GLOBAL 360, INC. WHY ARE YOU
2 BEING HANDED A CONTRACT THAT SAYS I-STREAM? IS THAT A LEGAL
3 CONTRACT WITH A LEGAL ENTITY? FURTHER CONFUSING IS THAT THEIR
4 PROPOSAL TALKS ABOUT THE SUBSIDIARY E.E.S. IN SAN ANTONIO.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU, MR. MESHINSKY.

7

8 **JEFF MESHINSKY:** ARE THEY SEPARATELY INCORPORATED? SO IF YOU'RE
9 GOING TO CHOKE ONE NOKIA, WHOSE NECK ARE YOU GOING TO CHOKE?
10 AND WHICH IS GOING TO BE THE SURVIVING LEGAL ENTITY? WE
11 BELIEVE L.A. COUNTY AND THE PEOPLE HERE, OF WHICH WE'RE ONE,
12 DESERVE A SECOND LOOK AT THIS AND, BASED ON WHAT YOU JUST WENT
13 THROUGH ON ITEM 28, I THINK IT ALL THE MORE IMPORTANT.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU SO MUCH, SIR. ALL
16 RIGHT. AND YOU'RE THE GENTLEMAN-- YOU FILED A FORMAL PROTEST
17 ON...

18

19 **JEFF MESHINSKY:** WE DID, ON THE ITEMS THAT WE WERE ALLOWED TO
20 BY L.A. COUNTY RULES. THEY WERE CLEARLY EVIDENCED.

21

22 **SUP. MOLINA, CHAIR:** RIGHT. AND I UNDERSTAND THAT AND IT WENT
23 THROUGH THE PROCESS. VERY GOOD. THANK YOU. ALL RIGHT. WE HAVE
24 THE ITEM BEFORE US. MR. KNABE MOVES IT, SECONDED BY SUPERVISOR



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1 YAROSLAVSKY. ANY OTHER QUESTION OR COMMENT? NO OBJECTIONS, SO
2 ORDERED ON ITEM NUMBER 45. ALL RIGHT.

3

4 **SUP. KNABE:** ITEM 23.

5

6 **SUP. MOLINA, CHAIR:** WELL, BEFORE WE GO THERE-- WELL, LET'S GO
7 AHEAD. GO AHEAD. ITEM 23.

8

9 **SUP. KNABE:** YEAH, IT WAS JUST HELD BY A MEMBER OF THE PUBLIC.

10

11 **SUP. MOLINA, CHAIR:** ABSOLUTELY. MR. ROBINSON. MR. ROBINSON?
12 COULD SOMEBODY OPEN THE DOOR FOR MR. ROBINSON? THANK YOU.

13

14 **RICHARD ROBINSON:** MADAM PRESIDENT, MEMBERS, RICHARD ROBINSON.
15 GOD LOVES THE HOMOSEXUAL. MA'AM, AS GOVERNOR SCHWARZENEGGER
16 STRUGGLES TO BALANCE HIS BUDGET WITH HELP FROM CALPERS AND
17 SOME RATHER UNIQUE INVESTMENT STRATEGIES FOR THE FUTURE OF
18 CALIFORNIA, THE COURT IS SAYING "YES" TO SAME-SEX MARRIAGE,
19 ENDING SOME OF THE SUFFERING OF GAY AND LESBIAN LOVERS. WITH
20 THESE MONIES, SIMPSON IN SIMPSON'S CHAIR, PARTLY, 597,848
21 DOLLARS OF THIS ONE MILLION, 165,268 DOLLARS IS OFFSET BY
22 FEDERAL FUNDS. YOU PAID LESS THAN HALF FOR SERVICES PROVIDED.
23 THE POINT THAT I WOULD LIKE TO MAKE HERE IS THAT GOD IS NOT
24 HOMOPHOBIC. THANK YOU.

25



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1 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. ROBINSON. ON ITEM
2 23, MOVED BY SUPERVISOR KNABE, SUPERVISOR BURKE. IF THERE'S NO
3 OBJECTION, SO ORDERED. THANK YOU SO MUCH. NEXT, WE'RE GOING TO
4 MOVE ON TO OUR SET ITEMS AND THE FIRST SET ITEM THAT WE HAVE
5 IS A REPORT BY THE DIRECTOR OF MENTAL HEALTH ON PROPOSITION
6 63, THE MENTAL HEALTH SERVICES ACT, AS ARRANGED BY MYSELF. SO
7 IF WE COULD HAVE DR. SOUTHARD JOIN US, WE WOULD APPRECIATE IT.

8

9 **MARVIN J. SOUTHARD:** MADAM CHAIR, MEMBERS OF THE BOARD, I'M
10 MARVIN SOUTHARD, DIRECTOR OF THE DEPARTMENT OF MENTAL HEALTH.
11 I HAVE WITH ME SUSAN KERR, WHO IS THE CHIEF DEPUTY OF THE
12 DEPARTMENT OF MENTAL HEALTH, AND JOHN OTT, WHO IS THE LEAD
13 CONSULTANT WHO HAS HELPED US WITH THE STAKEHOLDER PROCESS BY
14 WHICH WE ARE DOING THE MENTAL HEALTH SERVICES ACT PLANNING. I
15 THANK YOU FOR THE OPPORTUNITY TO PRESENT TODAY ON THE MENTAL
16 HEALTH SERVICES ACT BECAUSE IT IS A VERY COMPLEX ISSUE THAT
17 PROVIDES A LOT OF POTENTIAL FOR IMPROVING THE SERVICES IN LOS
18 ANGELES COUNTY BUT IT IS ALSO-- BECAUSE IT IS COMPLEX, IT IS,
19 IN MANY WAYS, MISUNDERSTOOD. I THINK I'D LIKE TO BEGIN BY
20 SAYING THAT ONE OF THE CHIEF DIFFERENCES BETWEEN THE MENTAL
21 HEALTH SERVICES ACT FUNDING AND MOST OTHER GOVERNMENT FUNDING
22 IS THAT THE MONIES ARE NOT BEING ALLOCATED TO COUNTIES IN
23 CALIFORNIA ON THE BASIS OF AN ENTITLEMENT. INSTEAD, THE
24 PROCESS THAT THE STATE ENVISIONS IS THAT COUNTIES MUST SUBMIT
25 A PLAN THAT ADDRESSES THE UNMET NEED AS IT EXISTS IN A



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1 PARTICULAR COUNTY AND ONLY WHEN THAT PLAN IS SUCCESSFULLY
2 ACCEPTED BY THE STATE WILL THE COUNTY HAVE ACCESS TO FUNDS.
3 ONCE THE COUNTY GETS ACCESS TO FUNDS, THE MONEY FLOWS BUT IT
4 IS CHECKED BY THE OUTCOMES OF THE SERVICES PROVIDED. SO EACH
5 COUNTY WILL NEED TO NOT ONLY SUBMIT AN INITIAL PLAN FOR
6 SERVICES BUT THEN THE PLAN WILL NEED TO BE REVISED ANNUALLY
7 BASED ON THE OUTCOMES THAT THE SERVICES CREATE. ONE OF THE
8 DIFFICULTIES OF THE MENTAL HEALTH SERVICES ACT IS THAT IT IS
9 FAIRLY COMPLICATED IN WHAT IT REQUIRES FROM COUNTIES. SO THERE
10 ARE SIX DIFFERENT PLANS THAT ARE REQUIRED TO BE SUBMITTED OVER
11 TIME. THE STATE HAS ONLY GIVEN GUIDELINES FOR TWO OF THOSE
12 PLANS. FIRST OF THOSE WAS THE WHAT IS CALLED THE PLAN TO PLAN
13 THAT GAVE COUNTIES ACCESS TO RESOURCES THAT WOULD ENABLE THEM
14 TO CONDUCT A BROAD NEEDS ASSESSMENT AND COMMUNITY ENGAGEMENT
15 PROCESS IN THEIR PARTICULAR COUNTY. WE SUBMITTED, IN LOS
16 ANGELES, OUR PLAN TO PLAN ON DECEMBER THE 14TH AND HAVE
17 RECEIVED WORD TODAY THAT THE PLAN WAS ACCEPTED. THERE WERE 10
18 PLANS THAT WERE SENT TO THE STATE ON THIS EARLY TIMETABLE AND
19 I UNDERSTAND THAT EIGHT OF THEM HAVE RECEIVED APPROVAL. THE
20 PLAN THAT WE SUBMITTED TO THE STATE GIVES US THE ABILITY TO
21 BRING IN THE MONEY BUT IT DOESN'T TIE US INTO SPECIFICS OF
22 WHAT SPENDING METHODOLOGIES WE USE. SO WE HAD TO SUBMIT A
23 BUDGET FOR BUDGETARY PURPOSES BUT, AS AN EXAMPLE, AS WE DO OUR
24 OUTREACH IN THE SPAS, THOSE OUTREACH ACTIVITIES COULD BE
25 CONDUCTED BY COUNTY EMPLOYEES, BY CONTRACT AGENCIES OR BY



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1 CONSULTANTS, DEPENDING ON THE WISHES OF THAT COMMUNITY AND
2 THEN, ULTIMATELY, YOUR BOARD. SO THE PLAN TO PLAN WE WILL BE
3 BRINGING TO YOU FOR APPROVAL SO WE CAN INCLUDE THAT MONEY IN
4 OUR BUDGET IN THE NEAR FUTURE. THE MAJOR ACTIVITY THAT WE'RE
5 ENGAGED IN RIGHT NOW IS DEVELOPING THE-- WHAT'S CALLED THE
6 COMMUNITY SERVICES AND SUPPORT PLAN. THAT IS THE PLAN THAT
7 WOULD EXPAND SERVICES FOR SERIOUSLY MENTALLY ILL ADULTS,
8 SERIOUSLY MENTALLY ILL CHILDREN AND OLDER ADULTS. WE WILL NEED
9 TO SUBMIT A PLAN TO THE STATE TO GET ACCESS TO THAT MONEY.
10 THAT PLAN WILL BASICALLY ALLOCATE 55% OF THE TOTAL DOLLARS
11 THAT WOULD BE COMING INTO LOS ANGELES COUNTY AND THIS IS WHAT
12 WE ENVISION THE TIME LINE TO BE. WE ARE-- WHEN WE GET ACCESS
13 TO THE DOLLARS THAT WE HOPE TO GET FROM THE PLAN TO PLAN, WE
14 WILL DO A INTENSIVE COMMUNITY ENGAGEMENT PROCESS THAT WE HAVE
15 ALREADY BEGUN THROUGH OUR STAKEHOLDER PROCESS. THAT PROCESS
16 WILL CARRY US THROUGH JUNE 30TH. WE HOPE, BY JUNE 30TH, TO
17 HAVE A CONSENSUS PLAN THAT WE WOULD MAKE PUBLIC. THEN THE
18 MENTAL HEALTH SERVICES ACT CALLS FOR A 30-DAY PUBLIC COMMENT
19 PROCESS. SO WE NEED TO PUT THE PLAN OUT, HAVE 30 DAYS TO HAVE
20 THAT REVIEWED FOR PUBLIC COMMENT, THEN THOSE PUBLIC COMMENTS
21 WOULD NEED TO BE INCORPORATED INTO THE PLAN AND WE WOULD HAVE
22 A SERIES OF PUBLIC HEARINGS THAT THE MENTAL HEALTH SERVICES
23 ACT CALLS FOR. AT THE END OF THOSE PUBLIC HEARINGS, THE MENTAL
24 HEALTH SERVICES PLAN WOULD GO TO THE MENTAL HEALTH COMMISSION
25 FOR APPROVAL AND, AT THAT POINT, AFTER THAT TAKES PLACE, IT



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1 WOULD BE OUR INTENTION TO BRING THE WHOLE COMMUNITY AND
2 SERVICES SUPPORT PLAN TO YOUR BOARD IN MID SEPTEMBER FOR
3 APPROVAL. IF YOUR BOARD APPROVED THAT PLAN AND WE SUBMITTED IT
4 TO THE STATE, WE ANTICIPATE THE STATE WOULD TAKE A REVIEW
5 PROCESS OF BETWEEN 30 AND 90 DAYS AND THEN WE WOULD HAVE THE
6 MONEY AVAILABLE TO US TO BEGIN EXPANDING SERVICES ABOUT
7 JANUARY 1ST OF '06. THAT'S A THUMBNAIL SKETCH OF WHAT WE
8 BELIEVE THE CURRENT PLANNING PROCESS FOR THE MENTAL HEALTH
9 SERVICES ACT IS.

10

11 **SUP. MOLINA, CHAIR:** CAN YOU GIVE ME A THUMBNAIL EXPLANATION AS
12 TO WHY YOUR PLAN TO PLAN PROPOSAL WAS NOT BROUGHT BEFORE THE
13 BOARD?

14

15 **MARVIN J. SOUTHARD:** SUPERVISOR MOLINA, WE THOUGHT THAT THE
16 PROPER PROCEDURE WAS FOR US TO BRING THE PROPOSAL TO THE BOARD
17 WHEN WE RECEIVED THE MONEY RATHER THAN WHEN WE SUBMITTED THE
18 PLAN.

19

20 **SUP. MOLINA, CHAIR:** IS THAT HOW IT'S USUALLY DONE, DAVID? WE
21 LET DEPARTMENTS, ON THEIR OWN, SUBMIT...

22

23 **C.A.O. JANSSEN:** I BELIEVE THE DEPARTMENTS DO SUBMIT REQUESTS
24 FOR GRANTS AND ONLY COME BACK TO THE BOARD IF THEY ACTUALLY
25 RECEIVE THE MONEY, YEAH.



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1

2 **SUP. MOLINA, CHAIR:** WELL, THIS CALLS FOR FUNDING OF 30
3 INDIVIDUALS. HOW ARE THEY GOING TO BE SUSTAINED IF, IN FACT--
4 I MEAN, IS THAT WHAT YOU'RE PLANNING? I MEAN, I'M CONCERNED
5 ABOUT THIS AND I THINK, YOU KNOW, YOU HAVE A 30-MILLION-DOLLAR
6 DEFICIT RIGHT NOW, RIGHT?

7

8 **MARVIN J. SOUTHARD:** OUR ESTIMATE IS THAT WE MAY HAVE A-- I
9 THINK THE CURRENT NUMBERS ARE 23 MILLION THAT WE MAY HAVE A
10 BUDGET SHORTFALL AND WE'RE HOPING TO USE THE MENTAL HEALTH
11 SERVICES ACT AS A WAY OF...

12

13 **SUP. MOLINA, CHAIR:** SUPPLANTING?

14

15 **MARVIN J. SOUTHARD:** NOT SUPPLANTING.

16

17 **SUP. MOLINA, CHAIR:** OF COURSE NOT.

18

19 **MARVIN J. SOUTHARD:** OF CREATING NEW PROGRAMS THAT WOULD TAKE
20 UP SOME OF THE NEEDS THAT WOULD BE CAUSED BY THE CURTAILMENTS
21 THAT THE BUDGET DEFICIT WILL CAUSE.

22

23 **SUP. MOLINA, CHAIR:** AND THAT'S NOT CALLED SUPPLANTING?

24



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1 **MARVIN J. SOUTHARD:** IT DEPENDS HOW WE WOULD DO IT AND WE WOULD
2 NOT DO IT IN A WAY THAT WOULD BE SUPPLANTING.

3

4 **SUP. MOLINA, CHAIR:** I THINK YOU NEED TO UNDERSTAND THAT WE
5 NEED TO BE IN SYNC WITH YOU ON THIS. THIS IS A VERY IMPORTANT
6 INITIATIVE. MANY OF US SUPPORTED IT BUT, AT THE SAME TIME, WE
7 WORK HERE, REMEMBER? THIS BOARD WORKS HERE. WE'RE OUT IN THE
8 COMMUNITY. GUESS HOW WE FOUND OUT WHAT YOU WERE DOING? BY
9 COMPLAINTS FROM THE COMMUNITY. THAT'S NOT APPROPRIATE. I MEAN,
10 I CALLED DAVID TO FIND OUT WHAT HE KNEW ABOUT THIS AND MAYBE
11 HIS STAFF DIDN'T BUT-- MIGHT HAVE KNOWN BUT HE DIDN'T WHEN I
12 CALLED HIM. I THINK THAT'S INAPPROPRIATE.

13

14 **MARVIN J. SOUTHARD:** SUPERVISOR, WE'LL DO A BETTER JOB OF
15 KEEPING YOUR BOARD INFORMED AT ALL LEVELS.

16

17 **SUP. MOLINA, CHAIR:** I MEAN, THIS WHOLE THING INVOLVES A SO-
18 CALLED "STAKEHOLDERS" AND YOU'RE SUPPOSED TO INVOLVE THE
19 COMMUNITY IN THIS KIND OF PLANNING TO PLAN. YOU DON'T PLAN TO
20 PLAN ON THE INSIDER THING. OTHERWISE, WE'RE NOT ACHIEVING WHAT
21 WE NEED TO DO IN MENTAL HEALTH, IS TO REALLY CREATE THE KIND
22 OF COMMUNITY SERVICES THAT WE NEED THROUGHOUT THE COMMUNITY,
23 NOT JUST TO FUND THE DEPARTMENT. THAT'S NOT WHAT THIS NEW
24 MONEY WAS ABOUT.

25



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1 **MARVIN J. SOUTHARD:** YOU'RE ABSOLUTELY CORRECT, SUPERVISOR, AND
2 THAT'S OUR INTENTION, IS TO TRANSFORM SERVICES, NOT TO FUND
3 THE DEPARTMENT.

4

5 **SUP. MOLINA, CHAIR:** BUT, IF YOU LOOK AT YOUR VERY OWN
6 DEPARTMENT, I MEAN, YOUR OWN THING THAT YOU SENT OUT, YOUR
7 STAKEHOLDER THING, IT SORT OF TALKS ABOUT HOW YOU'RE GOING TO
8 SUPPLANT THAT MONEY.

9

10 **MARVIN J. SOUTHARD:** I'M NOT SURE WHAT YOU'RE SPEAKING OF,
11 SUPERVISOR.

12

13 **SUP. MOLINA, CHAIR:** ARE YOU FAMILIAR WITH IT? IT'S ON YOUR
14 WEBSITE.

15

16 **MARVIN J. SOUTHARD:** YES.

17

18 **SUSAN KERR:** IF I COULD SAY SOMETHING, SUPERVISOR?

19

20 **SUP. MOLINA, CHAIR:** SURE. TRY.

21

22 **SUSAN KERR:** I'M SUSAN KERR, THE CHIEF DEPUTY. THE
23 SUPPLANTATION LANGUAGE SPECIFICALLY SAYS YOU CANNOT REDUCE THE
24 LEVEL OF FUNDING BELOW WHAT IT WAS IN 2003/2004. WE ABSOLUTELY
25 ARE NOT REDUCING THE LEVEL OF COUNTY FUNDING AT ALL. ANYTHING



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1 THAT WOULD BE COVERED WOULD BE AN ADDITIONAL COST BEYOND WHAT
2 THE CURRENT FUNDING LEVEL IS. WE'RE NOT TALKING ABOUT CUTTING
3 SOMETHING TO REPLACE IT BY FUNDING FROM THIS MENTAL HEALTH
4 SERVICES ACT.

5

6 **MARVIN J. SOUTHARD:** SUPERVISOR, I COULD GIVE YOU AN EXAMPLE OF
7 WHAT WE'RE THINKING OF. WE HAVE A NUMBER OF OUTPATIENT CLINICS
8 THAT PROVIDE TRADITIONAL MENTAL HEALTH SERVICES. SOME OF THOSE
9 ARE CONTRACTED, SOME OF THOSE ARE DIRECTLY OPERATED. IT WOULD
10 BE OUR VIEW THAT-- AND I HAVE INVESTIGATED THIS, THAT, IF WE
11 CHANGE THOSE GARDEN VARIETY OUTPATIENT PROGRAMS AND MADE THEM
12 2034 PROGRAMS IN WHICH WE ENROLL PATIENTS, PROVIDED HOUSING
13 AND TRACK THEIR OUTCOMES, THAT WOULD BE AN ACCEPTABLE USE OF
14 THE MENTAL HEALTH SERVICES ACT FUNDING. AND SO IT WOULD BE
15 USING THE OPPORTUNITY OF THE BUDGET SHORTFALL TO LEVERAGE A
16 CHANGE IN TRANSFORMATION OF THE SYSTEM, PARTICULARLY THOSE
17 PARTS OF THE SYSTEM THAT ARE NOT ACHIEVING THE MEASURABLE
18 OUTCOMES THAT WE'RE HOPING TO CREATE.

19

20 **SUP. MOLINA, CHAIR:** INTERESTING. ALL RIGHT. WELL, ALL I KNOW
21 IS-- MIKE, DID YOU HAVE A QUESTION?

22

23 **SUP. ANTONOVICH:** I HAVE QUESTIONS, TOO, AFTER.

24

25 **SUP. MOLINA, CHAIR:** SURE. GO AHEAD.



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1

2 **SUP. ANTONOVICH:** DOCTOR, HOW MUCH FUNDS DO YOU ANTICIPATE
3 RECEIVING IN L.A. COUNTY? FOR L.A. COUNTY? AND WHO'S GOING TO
4 MONITOR HOW THESE FUNDS ARE GOING TO BE UTILIZED?

5

6 **MARVIN J. SOUTHARD:** THE DOLLAR AMOUNTS ARE NOT YET CLEAR,
7 SUPERVISOR. THE DEPARTMENT OF MENTAL HEALTH, STATE DEPARTMENT
8 OF MENTAL HEALTH IS PLANNING TO GIVE EACH COUNTY A PLANNING
9 ALLOCATION AND-- LEAVING A CERTAIN AMOUNT AVAILABLE FOR
10 COMPETITIVE INCENTIVE FUNDING OF PROGRAMS BECAUSE IT'S THEIR
11 VIEW THAT NONE OF THIS MONEY SHOULD BE CONSIDERED ENTITLEMENT,
12 THAT IT SHOULD BE USED BY COUNTIES THAT ARE ABLE TO PROVIDE
13 BETTER SERVICES. IF I WERE TO-- SO I DON'T KNOW WHAT
14 PROPORTION OF THE MONEY WILL BE ALLOCATED TO THE SHADOW-- I
15 MEAN THE PLANNING AMOUNT FOR A COUNTY AND WHAT WILL NEED TO BE
16 COMPETITIVELY BID FOR. MY GUESS WOULD BE THAT WE WILL HAVE, IN
17 '05/'06, IN THE NEIGHBORHOOD OF A HUNDRED MILLION DOLLARS
18 AVAILABLE FOR PROVIDING COMMUNITY SERVICES, ADULT, OLDER ADULT
19 AND CHILDREN'S. BUT THAT'S MY ASSESSMENT OF THE SITUATION
20 RATHER THAN...

21

22 **SUP. ANTONOVICH:** AND THEN WHO MONITORS HOW THEY'RE GOING TO BE
23 UTILIZED?

24



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1 **MARVIN J. SOUTHARD:** WELL, THE MONITORING TAKES PLACE AT THREE
2 DIFFERENT LEVELS. OF COURSE, THE PLAN THAT WE SUBMIT AND THE
3 SPENDING PLAN WOULD COME BEFORE YOUR BOARD IN SEPTEMBER, AS I
4 MENTIONED EARLIER. THE ACT CALLS FOR AN ACCOUNTABILITY
5 COMMISSION THAT IS SET UP. THE MEMBERS OF THAT COMMISSION HAVE
6 NOT YET BEEN NAMED BUT I UNDERSTAND THE GOVERNOR IS PLANNING
7 TO DO A PRESS RELEASE TO NAME THE MEMBERS OF THAT COMMISSION.

8

9 **SUP. ANTONOVICH:** SO THAT'S A GUBERNATORIAL COMMISSION THAT'S
10 GOING TO BE CREATED TO OVERSEE OR BE WITHIN THE DEPARTMENT?

11

12 **MARVIN J. SOUTHARD:** NO, THIS WILL BE A STATEWIDE COMMISSION
13 THAT WILL REVIEW ALL OF THE PLANS FROM ALL OF THE COUNTIES,
14 AND THEN THE DEPARTMENT OF MENTAL HEALTH WILL ALSO HAVE AN
15 OVERSIGHT COMMISSION TO MAKE SURE THAT THE OUTCOMES THAT EACH
16 COUNTY SAYS THAT IT WILL PRODUCE ACTUALLY ARE PRODUCED.

17

18 **SUP. ANTONOVICH:** SO THERE'S A NEW STATEWIDE COMMISSION THAT
19 WILL BE CREATED?

20

21 **MARVIN J. SOUTHARD:** SET UP BY THE ACT.

22

23 **SUP. ANTONOVICH:** AND HAS THE STATE ADDRESSED HOW IT WILL
24 MONITOR OR AUDIT THE FUNDS THAT WILL BE ALLOCATED TO EACH
25 COUNTY FOR MENTAL HEALTH SERVICES BEYOND THAT COMMISSION?



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1

2 **MARVIN J. SOUTHARD:** THE INTENTION OF THE STATE IS TO HAVE
3 THESE FUNDS GO INTO A SEPARATE ACCOUNT IN EACH COUNTY AND THEN
4 THE EXPENDITURES ON THAT WILL BE MONITORED SEPARATELY FROM ALL
5 OTHER ACCOUNTS. AND I KNOW THE AUDITORS STATEWIDE HAVE BEEN
6 WORKING ON EXACTLY HOW THAT WOULD BE HANDLED.

7

8 **SUP. ANTONOVICH:** CAN THESE PROP 63 DOLLARS BE USED FOR
9 RESIDENTIAL MENTAL HEALTH TREATMENT OR THE OUTPATIENT ASSISTED
10 TREATMENT PROGRAMS?

11

12 **MARVIN J. SOUTHARD:** THEY CAN BE USED FOR ASSISTED OUTPATIENT
13 PROGRAMS AND RESIDENTIAL TREATMENT PROGRAMS IF THE OVERALL
14 EFFECT IS TO LESSEN THE AMOUNT OF INVOLUNTARY CARE THAT A
15 COUNTY PROVIDES. SO, FOR EXAMPLE, IF WE, IN OUR PLAN,
16 PRESENTED AN EXPANSION OF THE 1421 PROGRAM, WE COULD DO THAT
17 BECAUSE WE-- AND, AS WE DID THAT, WE WOULD SHOW THAT THE 1421
18 PROGRAM LESSENS THE NEED FOR INVOLUNTARY SERVICES IN THE
19 FUTURE. SO IT WOULD BE A STRATEGIC PRESENTATION OF THAT AS A
20 PART OF OUR OVERALL PLAN.

21

22 **SUP. ANTONOVICH:** AND WHO MAKES THAT DETERMINATION THAT THAT
23 STRATEGIC DESCRIPTION WOULD BE ACCEPTABLE?

24



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1 **MARVIN J. SOUTHARD:** STATE DEPARTMENT OF MENTAL HEALTH WILL
2 EITHER ACCEPT OR APPROVE OR PLAN WHEN WE SUBMIT-- WHEN WE
3 SUBMIT IT.

4

5 **SUP. ANTONOVICH:** AND DOES THE COMMISSION HAVE ANY INPUT AS TO
6 THE DEPARTMENT'S ACCEPTANCE OF THAT?

7

8 **MARVIN J. SOUTHARD:** THE STATEWIDE COMMISSION?

9

10 **SUP. ANTONOVICH:** THE STRATEGIC COMMISSION THAT YOU'RE TALKING
11 ABOUT.

12

13 **MARVIN J. SOUTHARD:** I BELIEVE THAT COMMISSION LOOKS AT THE
14 OUTCOMES AFTERWARDS RATHER THAN THE SUBMISSION OF THE PLAN.

15

16 **SUP. ANTONOVICH:** AFTER THE PROGRAM-- SO THAT'S QUITE A LENGTHY
17 AUDIT...

18

19 **MARVIN J. SOUTHARD:** WITH THE EXCEPTION OF THERE'S AN
20 INNOVATIONS PLAN THAT NEEDS TO BE SUBMITTED AND THE COMMISSION
21 HAS THE DIRECT RESPONSIBILITY FOR REVIEWING THAT INNOVATIONS
22 COMPONENT.

23



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1 **SUP. ANTONOVICH:** OF THE APPROXIMATE HUNDRED BILLION DOLLARS
2 THAT YOU WOULD ANTICIPATE, WHAT AMOUNT WOULD 1421 BE LIKELY TO
3 RECEIVE?

4

5 **MARVIN J. SOUTHARD:** I HAVE NO IDEA, SUPERVISOR. THE WAY WE ARE
6 CREATING THE PLAN IS THROUGH THE STAKEHOLDER PROCESS AND THAT
7 PROCESS HAS ONLY JUST STARTED AND SO OUR-- WHAT WE HAVE DONE
8 TO THIS POINT IN TIME, SUPERVISOR, IS THAT WE'VE HAD ABOUT
9 1,500 PEOPLE IN THE COMMUNITY BEGIN TO GIVE THEIR ASSESSMENT
10 ABOUT WHAT THE UNMET NEEDS ARE AND THAT INFORMATION IS BEING
11 COLLECTED. IT WILL ULTIMATELY BE COLLATED BY FOUR COMMITTEES
12 ON A COUNTY LEVEL AND THEN WE WILL CONSIDER IT THROUGH THAT
13 PROCESS.

14

15 **SUP. ANTONOVICH:** AND ADEQUATE FUNDING FOR 1421 IS A CRITERIA
16 THAT WOULD BE MET IN ACCESSING THESE FUNDS?

17

18 **MARVIN J. SOUTHARD:** SUPERVISOR, WHAT I'M SAYING IS THAT 1421
19 COULD BE INCLUDED IN OUR PLAN SHOULD WE CHOOSE TO MAKE IT A
20 PART OF OUR PLAN.

21

22 **SUP. ANTONOVICH:** COULD BE. AND WILL IT BE?

23

24 **MARVIN J. SOUTHARD:** SUPERVISOR, I CAN'T SAY, BECAUSE THE PLAN
25 IS BEING CREATED BY THE STAKEHOLDER PROCESS, NOT BY MYSELF.



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1

2 **SUP. ANTONOVICH:** AND, IN JULY OF THIS YEAR, THE CURRENT
3 CHILDREN SYSTEM OF CARE PROGRAM IS GOING TO BE PHASED OUT. ARE
4 PROP 63 FUNDS ABLE TO ASSIST WITH THAT PROGRAM?

5

6 **MARVIN J. SOUTHARD:** THE-- OUR DESIRE FOR THE CHILDREN'S SYSTEM
7 OF CARE IS TO USE PROP 63 AS A WAY OF NOT RECREATING THAT
8 PROGRAM, BUT FOR MEETING THE GOALS THAT THAT PROGRAM WAS
9 CREATED TO ACHIEVE THROUGH THE PROP 63 PROCESS. THE DIFFICULTY
10 IS THAT PROGRAM ENDS ON JULY THE 1ST AND THAT THE EARLIEST
11 OPPORTUNITY WE WILL HAVE TO RECEIVE PROP 63 FUNDS MOVING AS
12 QUICKLY AS POSSIBLE WOULD BE APPROXIMATELY JANUARY 1ST. SO
13 THERE WILL BE A GAP OF TIME IN WHICH COMMUNITY AGENCIES WHICH
14 HAD BEEN DOING CHILDREN'S SYSTEM OF CARE ACTIVITIES WOULD NEED
15 TO CEASE THEM AND THEN RESTART IN A NEW FORMAT, SHOULD THAT BE
16 A PART OF THE APPROVED MENTAL HEALTH SERVICES ACT PLAN.

17

18 **SUP. ANTONOVICH:** WHAT ASSURANCES CAN BE GIVEN TO THE BOARD
19 THAT THE DEPARTMENT IS OBTAINING FEEDBACK FROM ALL OF THE
20 MENTAL HEALTH PROVIDERS WITHIN THE EIGHT SERVICE PLANNING
21 AREAS?

22

23 **MARVIN J. SOUTHARD:** SUPERVISOR, THAT IS A CONSISTENT PART OF
24 OUR OUTREACH TO THIS POINT IN TIME. WE HAVE THE SERVICE
25 ADVISORY COMMITTEES IN EACH OF THE SERVICE AREAS VERY ACTIVE



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1 IN GATHERING FEEDBACK FROM THE COMMUNITY. IN SERVICE AREA 3,
2 THE LAST MEETING, WE HAD AN ATTENDANCE OF OVER 130 PEOPLE AT
3 THE-- AT OUR REGULAR SAC. MEETING WHICH, BEFORE PROP 63, WE
4 WOULD HAVE 10, 15, 20 PEOPLE. AND SO THE PUBLIC INTEREST IN
5 THIS HAS BEEN GREAT. ALSO, THE COMMUNITY AGENCIES THROUGH AKSA
6 HAVE BEEN A SIGNIFICANT PART IN HELPING US DESIGN THE WHOLE
7 STAKEHOLDER PROCESS. THE STAKEHOLDER PROCESS WAS NOT THE
8 DESIGN MERELY OF THE DEPARTMENT BUT IT WAS THE DESIGN OF THE
9 COLLABORATIVE GROUP THAT WORKED ON OUR LAST YEAR'S BUDGET
10 PROCESS.

11

12 **SUP. ANTONOVICH:** THOSE AREAS, WHICH WOULD INCLUDE THE ANTELOPE
13 VALLEY OR THE EAST SAN GABRIEL VALLEY THAT DON'T HAVE MENTAL
14 HEALTH SERVICES OR MANY HEALTH SERVICE AGENCIES, HOW DO YOU
15 INCLUDE THOSE TYPE OF STAKEHOLDERS OR DEVELOP STAKEHOLDERS FOR
16 THOSE AREAS?

17

18 **MARVIN J. SOUTHARD:** THERE ARE VERY ACTIVE STAKEHOLDER GROUPS
19 IN BOTH OF THOSE AREAS. I THINK THE ANTELOPE VALLEY
20 STAKEHOLDER GROUP IS PARTICULARLY INTERESTED IN MAKING SURE
21 THAT ANTELOPE VALLEY GETS A FAIR SHARE OF THE RESOURCES. THEY
22 HAVE ALREADY MET AND BEEN VERY AGGRESSIVE. WE ARE PLANNING A
23 PUBLIC HEARING OR A PUBLIC INFORMATION SESSION IN ANTELOPE
24 VALLEY IN APRIL OR MAY TO FURTHER INCREASE THE KNOWLEDGE OF
25 THE COMMUNITY OF THE POTENTIAL.



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1

2 **SUP. ANTONOVICH:** AND HOW IS YOUR DEPARTMENT GOING TO BE USING
3 THE \$2.9 MILLION THAT THE STATE MAY BE ALLOCATING TO OUR
4 COUNTY FOR THE PURPOSE OF COMMUNITY PROGRAM PLANNING TO
5 DEVELOP THE COMMUNITY SERVICES AND SUPPORT PLAN?

6

7 **MARVIN J. SOUTHARD:** THE OVERALL PLAN HAD CERTAIN REQUIRED
8 CHARACTERISTICS, INCLUDING COMMUNITY OUTREACH, EDUCATION OF
9 OUR CONSUMER AND CLIENT AND PROVIDER COMMUNITIES TO MAKE SURE
10 THEY KNEW WHAT THE ACT WAS AND HOW IT NEEDED TO BE PROVIDED.
11 SO THE ESSENTIAL PIECES ARE OUTREACH, COMMUNITY EDUCATION AND
12 A PLANNING INFRASTRUCTURE. ONE OF THE THINGS, FOR EXAMPLE,
13 SUPERVISOR, THAT THE ACT REQUIRED OR THAT-- NOT THE ACT
14 REQUIRED BUT THE STATE REQUIRED FROM THE COUNTY IS ONE PERSON
15 IN EACH COUNTY WHO IS RESPONSIBLE FOR THE PLANNING PROCESS SO
16 THAT THEY COULD HAVE SOME KIND OF ACCOUNTABILITY ABOUT THE
17 PLANNING PROCESS. CULTURAL ISSUES ARE ALSO AN IMPORTANT PART
18 OF THAT.

19

20 **SUP. ANTONOVICH:** AND HOW WILL YOU KEEP US APPRISED OF WHAT IS
21 TAKING PLACE WITH THESE COMMUNITY HEARINGS AND
22 RECOMMENDATIONS?

23

24 **MARVIN J. SOUTHARD:** I THOUGHT PERHAPS ONE OF THE WAYS THAT WE
25 MIGHT KEEP YOUR BOARD BETTER INFORMED ABOUT THIS PROCESS IS TO



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1 PROVIDE YOU WITH A MONTHLY WRITTEN REPORT OF THE ACTIVITIES OF
2 THE-- THAT HAVE TAKEN PLACE AS WELL AS THE CHANGES THAT HAPPEN
3 AT THE STATE LEVEL. ONE OF THE DIFFICULTIES OF THIS ACT IN
4 PARTICULAR IS THAT THE STATE HAS NOT YET MADE UP ITS MIND ON
5 CRUCIAL POLICY ISSUES RELATED TO THE IMPLEMENTATION OF THE ACT
6 AND SO WE ARE WAITING.

7

8 **SUP. ANTONOVICH:** AND SO WHERE IS THE ROADBLOCK WITH THE STATE
9 IN MAKING THAT DECISION?

10

11 **MARVIN J. SOUTHARD:** PARDON ME, SUPERVISOR?

12

13 **SUP. ANTONOVICH:** WHERE IS THE ROADBLOCK? IS THAT COMING FROM
14 THE DEPARTMENT, IS THAT COMING FROM-- WHERE?

15

16 **MARVIN J. SOUTHARD:** I THINK THE ISSUE IS THAT THE STATE
17 DEPARTMENT OF MENTAL HEALTH IS UNDER RESOURCED AND OVERWHELMED
18 ABOUT MAKING THE DECISION, SO I THINK IT'S THE STATE
19 DEPARTMENT OF MENTAL HEALTH THAT REALLY JUST HAS TO GET ITS
20 ACT TOGETHER TO MAKE SOME DECISIONS.

21

22 **SUP. ANTONOVICH:** AND WHO IS THE DIRECTOR OF THE STATE...

23

24 **MARVIN J. SOUTHARD:** DR. STEVEN MAYBERG IS THE DIRECTOR OF THE
25 DEPARTMENT.



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1

2 **SUP. ANTONOVICH:** WHERE DOES SHE COME FROM?

3

4 **MARVIN J. SOUTHARD:** STEVEN MAYBERG. WHAT? PARDON ME?

5

6 **SUP. ANTONOVICH:** WHAT PART OF THE STATE DOES...?

7

8 **MARVIN J. SOUTHARD:** HE WAS THE MENTAL HEALTH DIRECTOR IN YOLO
9 COUNTY BEFORE BECOMING STATE MENTAL HEALTH DIRECTOR BUT HE'S
10 BEEN STATE MENTAL HEALTH DIRECTOR FOR 12 YEARS NOW.

11

12 **SUP. ANTONOVICH:** THANK YOU.

13

14 **SUP. MOLINA, CHAIR:** ANY OTHER QUESTION OR COMMENT? I JUST
15 RECEIVED YOUR REPORT ABOUT THE PSYCH EMERGENCY SERVICES AT
16 L.A. COUNTY U.S.C., I'M JUST BEGINNING TO READ IT, BUT I DO
17 HOPE THAT YOU CAN WORK WITH L.A. COUNTY U.S.C. BECAUSE IT'S A
18 VERY SERIOUS SITUATION. THIS JUST DIDN'T HAPPEN AT KING BUT
19 ALL OF OUR PSYCH WARDS ARE ON OVERLOAD AND SO WE NEED TO DO
20 SOMETHING ABOUT IT. AND I THINK THAT-- I KNOW I NEED TO BE
21 BROUGHT IN INTO THE DISCUSSION AS TO WHAT'S GOING ON IN SOME
22 OF THESE AREAS BECAUSE I'M CONCERNED, BECAUSE WE CAN BE IN THE
23 SAME SITUATION AS KING DREW WAS WITH REGARD TO THAT ISSUE.
24 IT'S VERY SERIOUS AND I DON'T THINK WE'VE DONE ENOUGH PLANNING
25 IN THAT AREA. WE WERE CONCERNED WHEN WE SAW THE HOSPITALS



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1 CLOSING AND THIS IS AN OPPORTUNITY TO PLAN. BUT, MARV, YOU GOT
2 TO UNDERSTAND, THE BOARD MEMBERS HAVE TO BE INVOLVED IN IT. I
3 MEAN, I'M GETTING CALLS FROM CONGRESSWOMAN NAPOLITANO'S OFFICE
4 ASKING ME ABOUT IT AND SAYING THINGS HAVE BEEN APPROVED AND
5 I'M SAYING, "THAT'S NOT TRUE, IT WOULD HAVE COME TO THE BOARD"
6 ONLY TO TO FIND OUT THAT IT HAD NOT. SO I'M ASKING IN A MOTION
7 THAT YOU FORMALLY PROCEED THROUGH THE BOARD ON THIS, THAT WE
8 NEED TO BE INCLUDED. WE ARE STAKEHOLDERS AS WELL AND SO,
9 CONSEQUENTLY, WE WANT TO UNDERSTAND HOW IT'S GOING TO WORK. I
10 THINK WE'RE THE ONES THAT ARE GOING TO HAVE TO ASSURE THE
11 STATE OF THAT AT THE END OF THE DAY AND THERE ARE MANY
12 STAKEHOLDERS. AND WE WANT IT TO WORK EFFECTIVELY AND THESE ARE
13 ALL ISSUES THAT WE ALL CARE ABOUT. SO IT ISN'T JUST, YOU KNOW,
14 SHOWING OUR DEPUTIES, HERE'S OUR PLAN. IT IS SITTING DOWN WITH
15 THEM, TALKING TO THEM ABOUT IT, INVOLVING THEM AS WELL AND
16 INFORMING THEM. I HOPE THAT YOUR REPORTS AREN'T JUST GOING TO
17 BE A, "HERE'S YOUR REPORT" AND SO ON. I THINK THAT YOU WOULD
18 ENGAGE THEM AND HOPEFULLY RESPOND TO THEIR QUESTIONS BECAUSE
19 WE ARE CONCERNED. SO I HAVE A MOTION THAT BASICALLY TELLS YOU
20 TO DO THAT, SINCE YOU DIDN'T UNDERSTAND IT BEFORE. AND I'M
21 ASKING THAT THE C.A.O. ASSIST THE DEPARTMENT OF MENTAL HEALTH
22 WITH ITS FISCAL PLANNING AND OUTCOME MEASURES TO ENSURE THAT
23 WE MEET THE STATE GUIDELINES. WE ARE CONCERNED ABOUT THE ISSUE
24 OF THE POTENTIAL SHORTFALL. WE'RE CONCERNED AS ANYONE ELSE IS
25 AND WE WANT TO MAKE SURE THE DEPARTMENT IS WORKING WELL ON



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1 THOSE ISSUES. AND I'M ALSO ASKING THE DEPARTMENT OF MENTAL
2 HEALTH TO REQUEST BOARD APPROVAL OF ALL PROP 63 PROPOSALS, ANY
3 AWARD ALLOCATIONS, TO PROVIDE A COMPREHENSIVE OUTREACH PLAN TO
4 COMMUNITY STAKEHOLDERS TO ENCOURAGE PARTICIPATION IN THE
5 PROCESS AND TO PROVIDE THE BOARD WITH QUARTERLY WRITTEN
6 REPORTS. NOW, YOU SAID YOU'RE GOING TO SUBMIT MONTHLY REPORTS,
7 WHICH IS FINE, BUT I REALLY WANT TO KNOW WHAT'S GOING ON. I
8 THINK WE'RE ALL VERY CONCERNED. WE'RE NOT SURE WHAT'S GOING TO
9 HAPPEN. I MEAN, THE STATE HASN'T EVEN FULLY DETERMINED THAT
10 BUT THERE'S PROCESSES THAT ARE GOING ON AND WHEN WE HEAR ABOUT
11 THEM IN THE COMMUNITY AND WE DON'T KNOW, AS BOARD MEMBERS,
12 WHERE WE ARE, THAT SORT OF IS UNFORTUNATE FOR US. SO HOPEFULLY
13 THAT WON'T HAPPEN AGAIN. I DO HAVE-- AND I WILL FOLLOW UP WITH
14 QUESTIONS AS TO WHAT WE'RE DOING ON THE PSYCH WARD. WE HAVEN'T
15 DONE ENOUGH PLANNING IN THAT AREA AND I THINK WE'RE GOING TO
16 GET TO CRISIS PROPORTIONS IF WE DON'T START MOVING QUICKLY AND
17 START FINDING ADDITIONAL BEDS. WE UNDERSTAND THE PRIVATE
18 SECTOR, SOME OF THE OTHER NONPROFIT HOSPITALS ARE WILLING TO
19 TAKE UP THE SLACK. WE NEED TO START WORKING WITH THEM AS TO
20 WHETHER, IN FACT, WE CAN AFFORD THE REIMBURSEMENT RATE THAT
21 THEY'RE ASKING OF US. BUT WE NEED TO DECOMPRESS THE SITUATION
22 IN OUR PSYCH WARD.

23

24 **MARVIN J. SOUTHARD:** YES, SUPERVISOR. TYING IN WITH THE CURRENT
25 TOPIC, I HAD ENVISIONED THE IMPLEMENTATION OF THE COMMUNITY



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1 SERVICES AND SUPPORTS PORTION OF THE MENTAL HEALTH SERVICES
2 ACT TO REALLY HAPPEN IN KIND OF LIKE THREE WAVES. THE FIRST
3 WAVE OF THAT BEING THOSE ACTIONS THAT, IN MY VIEW, THE BOARD
4 HAD ALREADY DIRECTED US TO TAKE LAST OCTOBER TO HELP
5 DECOMPRESS THE PSYCHIATRIC EMERGENCY ROOMS, SOME OF THE
6 FUNDING FOR WHICH WOULD NEED TO COME FROM THE MENTAL HEALTH
7 SERVICES ACT BUT WE NEED TO PUT THAT IN OUR PLAN AND HAVE THE
8 PLAN APPROVED BY THE STATE. AND THAT WAS ONE OF THE REASONS WE
9 WERE ATTEMPTING TO BE VERY TIMELY IN OUR SUBMISSION SO THAT WE
10 COULD HAVE ACCESS TO THOSE RESOURCES AS QUICKLY AS POSSIBLE.
11 THEN THE SECOND WAVE OF IMPLEMENTATION WOULD BE BUILDING ON
12 THOSE PROGRAMS THAT WE KNOW WORK, FOR EXAMPLE, THE 17234
13 PROGRAMS THAT OUR CONTRACT AGENCIES OPERATE THROUGHOUT THE
14 COUNTY. WE KNOW THOSE WORK WELL. WE WOULD LOOK AT THAT AS AN
15 EXPANSION. AND THEN THE THIRD WAVE WOULD BE A COMPETITIVE
16 PROCESS THAT WOULD ALLOW NEW PROVIDERS TO GET INTO THE MENTAL
17 HEALTH SERVICES ACT SERVICES. THE REASON I SEE IT THAT WAY IS
18 BECAUSE THERE ARE SOME THINGS THAT ARE URGENT, SOME THINGS
19 THAT WE KNOW WE NEED TO BUILD ON THINGS THAT WORK SO THAT WE
20 DON'T GET IN A SITUATION WE DID WITH PROP 10 WHERE THERE WERE
21 LARGE AMOUNTS OF MONEY THAT COLLECTED WITH NOBODY KNOWING
22 EXACTLY HOW TO SPEND THEM. AND THE THIRD THING IS THERE HAS
23 BEEN SO MUCH INTEREST, I'M SURE YOUR OFFICES HAVE BEEN AS--
24 HAD AS MANY CALLS AS MY OFFICE ABOUT NEW PROVIDERS WANTING
25 SOME ACCESS TO THIS PROCESS. SO WE NEED TO FIND-- THE THIRD



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1 WAVE WOULD BE AN ACTUAL COMPETITIVE PROCESS WHERE NEW PEOPLE
2 COULD GET IN TO DO NEW THINGS AND I THINK WE NEED ALL THREE OF
3 THOSE WAVES.

4

5 **SUP. MOLINA, CHAIR:** WELL, I UNDERSTAND THAT BUT-- YOU'RE
6 RIGHT, WE DO NEED TO HAVE NEW MECHANISMS PUT IN PLACE BUT THE
7 COMMUNITY DOES NEED TO BE INFORMED IN THIS. THE COMMUNITY
8 STARTS WITH SOME OF US GETTING INTO THE LOOP OF KNOWING WHAT'S
9 GOING ON AND NOT BEING SHOCKED WHEN WE'RE ASKED OUT THERE AND
10 DON'T KNOW THAT THE DEPARTMENT HAS ALREADY SUBMITTED PROPOSALS
11 AND THAT THEY WEREN'T INCLUDED AND THINGS OF THAT SORT WHEN WE
12 DON'T EVEN KNOW WHAT'S BEEN WRITTEN. SO WE HOPE THAT WON'T
13 OCCUR. BUT ON THE PSYCH E.R., WE NEED TO DECOMPRESS RIGHT
14 AWAY. I DON'T KNOW WHY IT'S TAKING SO LONG. I AM NERVOUS AT
15 L.A. COUNTY U.S.C. THEY ARE OVER CAPACITY NOW, YOU KNOW.
16 J.C.A.H.O. OR C.M.S. COULD WALK IN ANY DAY AND FIND A LOT OF
17 SIMILAR PROBLEMS AND PROBABLY SHOULDN'T BE ANNOUNCING IT FROM
18 THE PODIUM HERE BUT I'M VERY WORRIED. YOUR IMPLEMENTATION
19 SCHEDULE RIGHT NOW TO GET THOSE OTHER BEDS ONLINE IS APRIL THE
20 15TH?

21

22 **MARVIN J. SOUTHARD:** I BELIEVE SO, SUPERVISOR.

23



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1 **SUP. MOLINA, CHAIR:** OKAY. ANYTHING YOU CAN DO TO MAKE SURE WE
2 MOVE IT UP A LITTLE QUICKER BECAUSE IT'S AN OVERLOAD SITUATION
3 NOW. ALL RIGHT. SO WITH THAT MOTION...

4

5 **SUP. KNABE:** WHEN DO YOU EXPECT THE R.F.P.S TO GO OUT? DID YOU
6 SAY? ON PROP 63.

7

8 **MARVIN J. SOUTHARD:** FOR THE COMPETITIVE PROCESS, AFTER WE GET
9 STATE APPROVAL OF THE PLAN, SO THAT WOULD BE NEXT JANUARY.

10

11 **SUP. KNABE:** OKAY. AND YOU-- A PART OF SUPERVISOR MOLINA'S
12 MOTION, I ASSUME, WOULD BE THE METHODOLOGY THAT WILL COME BACK
13 ON DISBURSEMENT OF DOLLARS WILL BE PART-- OKAY.

14

15 **MARVIN J. SOUTHARD:** YES, SUPERVISOR.

16

17 **SUP. KNABE:** THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** ANY OTHER QUESTION OR COMMENT? IF NOT, I
20 MOVE THIS MOTION. SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
21 OBJECTION, SO ORDERED ON THIS ITEM. THANK YOU. THE NEXT ITEM
22 IS ALSO A SET ITEM AND THAT IS THE HEALTH DEPARTMENT BUDGET
23 COMMITTEE OF THE WHOLE IS THAT DR. GARTHWAITE THAT'S GOING TO
24 REPORT ON THIS ITEM?

25



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1 **DR. THOMAS GARTHWAITE:** SUPERVISORS, I AM TOM GARTHWAITE,
2 DIRECTOR OF HEALTH SERVICES. WITH ME IS FRED LEAF, CHIEF
3 OPERATING OFFICER FOR THE DEPARTMENT. OUR BUDGET COMMITTEE
4 REPORT TODAY, I'D LIKE TO MAKE SEVERAL, I THINK, KEY
5 OBSERVATIONS. THE FIRST IS THAT, OVERALL, OUR BUDGET LOOKS A
6 BIT WORSE THAN LAST TIME WE REPORTED, PRIMARILY FOR THREE
7 REASONS. ONE, WE HAVE SIGNIFICANT CAPITAL IMPROVEMENTS IN
8 DEFERRED MAINTENANCE THAT ARE NECESSARY AT OUR FACILITIES TO
9 ENSURE CONTINUED COMPLIANCE WITH REGULATORY AND ACCREDITATION
10 STANDARDS. WE HAVE PREVIOUSLY DISCUSSED WITH YOU ADDITIONAL
11 STAFF POSITIONS TO MANAGE ASSAULTIVE PATIENT BEHAVIOR. THOSE
12 ARE NOW PROJECTED THROUGH OUR BUDGET AND THE EFFECTS OF
13 ADDITIONAL FUNDING FOR THE TRAUMA CENTER AT HARBOR-U.C.L.A.
14 MEDICAL CENTER TO ACCOMMODATE THE CLOSURE OF TRAUMA AT KING
15 DREW ARE NOW ANTICIPATED IN THIS BUDGET.

16

17 **SUP. MOLINA, CHAIR:** DO YOU HAVE A WRITTEN REPORT?

18

19 **DR. THOMAS GARTHWAITE:** YES.

20

21 **SUP. MOLINA, CHAIR:** I DON'T HAVE ONE.

22

23 **DR. THOMAS GARTHWAITE:** WE'LL GET YOU THAT. IN THIS REPORT, WE
24 ALSO ADDRESS ISSUES WITH PSYCHIATRIC CARE. I THINK, AS YOUR
25 PREVIOUS DISCUSSION HIGHLIGHTED, WE HAVE SOME CONCERNS ABOUT



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1 PRESSURES ON OUR PSYCH EMERGENCY ROOMS. WE ARE GETTING
2 SIGNIFICANT REVIEW OF THAT ISSUE BY ACCREDITING BODIES, BOTH
3 THE JOINT COMMISSION ON ACCREDITATION OF HEALTHCARE
4 ORGANIZATIONS AND THE CENTERS FOR MEDICARE AND MEDICAID
5 SERVICES AND THEIR REVIEWS ARE LOOKING SPECIFICALLY IN THAT
6 AREA. AND WE DO HAVE CONCERNS. WE HAVE BEEN WORKING, I THINK,
7 IN A CONSTRUCTIVE MANNER WITH THE DEPARTMENT OF MENTAL HEALTH
8 FOR THE LAST COUPLE OF YEARS AND HAVE MULTIPLE INITIATIVES TO
9 TRY TO IMPROVE THE QUALITY OF CARE DELIVERED TO PSYCHIATRIC
10 PATIENTS. THE BOTTOM LINE, THOUGH, IS THAT...

11

12 **SUP. MOLINA, CHAIR:** WAIT, WAIT, WAIT. YOU'RE GOING SO FAST.
13 LET'S JUST START WITH THAT. WE'RE ON OVERLOAD AT THE PSYCH
14 E.R. WHAT ARE YOU DOING ABOUT THAT?

15

16 **DR. THOMAS GARTHWAITE:** WELL, WE'VE TAKEN MULTIPLE ACTIONS.
17 THESE INCLUDE MOVING PATIENTS TO THE PSYCHIATRIC EMERGENCY
18 ROOMS THAT ARE THE LEAST CROWDED. WE'RE NOW USING THE MAC TO
19 HELP DO THAT. WE'VE, I THINK, OPENED ADDITIONAL WALK-IN
20 CLINICS TO TAKE SOME PATIENTS OUT OF THE E.R. AND ALLOW THEM
21 TO BE SEEN IN A SEPARATE AREA. THAT'S AT KING DREW AND THAT
22 CERTAINLY HAD INITIALLY A SIGNIFICANT EFFECT BUT WHETHER IT'S
23 A LONG-TERM SOLUTION OR NOT, I DON'T KNOW.

24

25 **SUP. MOLINA, CHAIR:** WHAT DO YOU MEAN, YOU DON'T KNOW?



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1

2 **DR. THOMAS GARTHWAITE:** WELL, THERE SEEMS TO BE SOME-- WE SEEM
3 TO HAVE OVERCOME THE POSITIVE EFFECTS OF THAT AND WE STILL NOW
4 SEE A CONTINUED OVERLOAD IN OUR PSYCH E.R.S.

5

6 **SUP. MOLINA, CHAIR:** SO WHAT ARE WE GOING TO DO?

7

8 **DR. THOMAS GARTHWAITE:** WELL, WE'RE LOOKING AT SEVERAL OPTIONS
9 WITH THE DEPARTMENT OF MENTAL HEALTH. WE BELIEVE THAT-- OUR
10 APPROACH IS THAT WE THINK THAT THEY NEED TO SLOW DOWN THE
11 IDENTIFICATION OF PATIENTS IN THE MOBILE RESPONSE TEAMS AND
12 INCREASE THE ABILITY THAT WE WOULD HAVE TO DISCHARGE PATIENTS.
13 LET ME GIVE YOU SOME NUMBERS TO HIGHLIGHT THIS. IN DECEMBER--
14 JULY THROUGH DECEMBER OF 2003, WE SAW AN AVERAGE OF 1,924
15 PATIENTS PER MONTH. AND, IN THE FOLLOWING YEAR, SAME TIME
16 FRAME, WE SAW AN AVERAGE OF 2,236. SO AN INCREASE OF 16%.
17 SIMULTANEOUSLY, WE'VE ALSO SEEN, BETWEEN THAT TIME FRAME, A
18 DECREASE BY 16% OF THE NUMBER OF I.M.D. OR LOCKED BEDS. WE
19 BELIEVE THERE'S A SIGNIFICANT NUMBER OF PATIENTS THAT WE HAVE
20 THAT CAN'T BE DISCHARGED OTHER THAN TO LOCKED BEDS. WE FULLY
21 CONCUR WITH MENTAL HEALTH THAT THAT'S NOT THE IDEAL SITUATION,
22 THAT WE'LL TRY TO USE THE MINIMUM NUMBER OF LOCKED BEDS AND
23 USE OTHER MODALITIES OF TREATMENT. BUT WHEN WE MAKE ROUNDS
24 WITH MENTAL HEALTH PROFESSIONALS AND OUR PSYCHIATRISTS ON
25 THESE PATIENTS, WE BELIEVE THAT WE SEE, AND THEY CONCUR, THAT



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1 THOSE PARTICULAR PATIENTS DO NEED TO GO TO LOCKED BEDS. THAT
2 MEANS...

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT, IF THEY NEED TO GO TO A LOCKED
5 BED, WHERE IS THE LOCKED BED?

6

7 **DR. THOMAS GARTHWAITE:** THESE ARE WHAT ARE CALLED I.M.D. BEDS
8 AND THERE'S 726 OF THOSE BEDS IN OCTOBER OF 2004. BUT, IN
9 2002, WE HAD 867 AVAILABLE. AND WE BELIEVE THAT WE HAVE MANY
10 PATIENTS WHO ARE NOW SITTING IN OUR PSYCH E.D.S AND OUR PSYCH
11 WARDS WAITING FOR PLACEMENT AND...

12

13 **SUP. MOLINA, CHAIR:** WAIT. WHAT DOES THAT MEAN? I'M CONFUSED.
14 YOU SAID THEY NEED TO GO TO A LOCKED BED AND THESE ARE
15 AVAILABLE BEDS.

16

17 **DR. THOMAS GARTHWAITE:** THEY'RE NOT AVAILABLE, THEY'RE FULL AND
18 THERE'S BEEN A DECREASE.

19

20 **SUP. MOLINA, CHAIR:** OKAY. THEN THEY'RE NOT AVAILABLE. SO WHEN
21 DO WE DO?

22

23 **DR. THOMAS GARTHWAITE:** WELL, WE'VE BEEN ENCOURAGING OPENING OF
24 SOME ADDITIONAL LOCKED BEDS SO THAT WE CAN MOVE SOME OF THOSE
25 PATIENTS OUT OF OUR PSYCH WARDS INTO THE LOCKED BEDS AND



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1 CONTINUE TO FLOW PATIENTS THROUGH OUR INPATIENT PSYCH
2 FACILITIES, WHICH GETS THEM OUT OF OUR PSYCH EMERGENCY ROOMS.

3

4 **SUP. MOLINA, CHAIR:** SO WHEN WILL THAT HAPPEN?

5

6 **DR. THOMAS GARTHWAITE:** WELL, WE DON'T CONTROL THAT. WE DON'T
7 CONTROL THE I.M.D. BEDS...

8

9 **SUP. MOLINA, CHAIR:** YOU DON'T CONTROL WHAT?

10

11 **DR. THOMAS GARTHWAITE:** WE DO NOT CONTROL THE NUMBER OF I.M.D.
12 BEDS THAT ARE AVAILABLE.

13

14 **SUP. MOLINA, CHAIR:** WHO DOES?

15

16 **DR. THOMAS GARTHWAITE:** MENTAL HEALTH.

17

18 **SUP. MOLINA, CHAIR:** OKAY. SO WHAT ARE YOU TWO DOING TO GET
19 RESOLUTION TO IT? I JUST HAD MARV UP HERE A MINUTE AGO. I'M
20 CONCERNED ABOUT THIS. WE'RE ALMOST AT A BREAKING POINT. AND
21 CERTAINLY IT'S NOT BROKEN AT MARTIN LUTHER KING. WHAT ARE WE
22 DOING AT OUR OTHER HOSPITALS?

23



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1 **DR. THOMAS GARTHWAITE:** LIKE I SAID, WE ARE DOING WHATEVER WE
2 CAN TO EXPEDITE THE WORKUP AND EVALUATION OF THE PATIENTS TO
3 DEFLECT THEM TO THE HOSPITALS THAT AREN'T CROWDED SO THAT...

4

5 **SUP. MOLINA, CHAIR:** SO HOW MANY PATIENTS ARE WE SUPPOSED TO
6 HAVE IN OUR PSYCH E.R. OF ALL OF THEM? ALL OF OUR HOSPITALS.

7

8 **DR. THOMAS GARTHWAITE:** WELL, I CAN TELL YOU HOW MANY WE HAD...

9

10 **SUP. MOLINA, CHAIR:** HOW MANY BEDS DO WE HAVE FOR THEM?

11

12 **DR. THOMAS GARTHWAITE:** YESTERDAY-- WELL, PSYCH E.R.S AREN'T
13 EXACTLY BEDS BUT I WOULD SAY THE CAPACITY THAT WE THINK IS
14 SAFE IS LESS THAN THE USUAL NUMBER THAT WE HAVE. WE ARE AT
15 CAPACITY. I MEAN, FOR INSTANCE, AT HARBOR, YESTERDAY AT
16 HARBOR, WE HAD 19; AT L.A. COUNTY, 42; AT KING DREW, 21; AND
17 AT OLIVE VIEW, 20.

18

19 **SUP. MOLINA, CHAIR:** AND HOW MANY ARE WE SUPPOSED TO HAVE AT
20 HARBOR?

21

22 **DR. THOMAS GARTHWAITE:** LIKE I SAY, THERE'S NOT AN OFFICIAL
23 NUMBER BUT WE THINK, AT HARBOR, THE SAFE NUMBER MAY BE 18. AT
24 L.A. COUNTY...

25



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1 **SUP. MOLINA, CHAIR:** I MEAN-- JUST A SECOND. SO THEN-- SO HOW
2 MANY DO YOU HAVE STAFF AND SPACE FOR? MAYBE THAT-- AM I NOT
3 ASKING THE QUESTION CORRECTLY? BECAUSE I'M NOT-- I DON'T KNOW
4 THIS STUFF.

5

6 **DR. THOMAS GARTHWAITE:** RIGHT.

7

8 **SUP. MOLINA, CHAIR:** ALL I KNOW IS THAT, IF J.C.A.H.O. OR
9 C.M.S. SHOWS UP AT HARBOR AND THEY'RE YANKING MATTRESSES OUT
10 SO PEOPLE CAN SLEEP SOMEWHERE, WE'RE GOING TO BE IN TROUBLE.

11

12 **DR. THOMAS GARTHWAITE:** RIGHT. THE CAPACITY ON THE INPATIENT
13 SIDE AND THE STAFFING AND EVERYTHING IS MUCH MORE WELL DEFINED
14 AND WELL-- IN THEIR LICENSED BEDS. IN AN EMERGENCY ROOM, IT'S
15 NOT QUITE THE SAME. I JUST DON'T-- I DON'T WANT TO...

16

17 **SUP. MOLINA, CHAIR:** I KNOW, BUT YOU'RE SURE DOING A GREAT JOB
18 OF CONFUSING ME. SIMPLE QUESTION. HOW MANY BEDS DO YOU HAVE IN
19 THE PSYCH WARD? SIX? 62? 41? 39?

20

21 **SUP. KNABE:** COUNTYWIDE OR JUST WITH-- AT YOUR HOSPITAL, AT
22 COUNTY U.S.C.?

23

24 **SUP. MOLINA, CHAIR:** HUH?

25



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1 **DR. THOMAS GARTHWAITE:** THEY'RE NOT, SEE, THEY'RE NOT...

2

3 **SUP. MOLINA, CHAIR:** ALL OF THEM.

4

5 **DR. THOMAS GARTHWAITE:** RIGHT. THEY'RE NOT REALLY-- THESE
6 AREN'T REALLY BEDS, PER SE. THERE ARE-- SEE, WHEN YOU THINK OF
7 AN EMERGENCY ROOM, YOU KNOW, THEY'RE BOTH...

8

9 **SUP. MOLINA, CHAIR:** OKAY. HOW MANY...

10

11 **DR. THOMAS GARTHWAITE:** ...WAITING ROOMS AND EXAM ROOMS.

12

13 **SUP. MOLINA, CHAIR:** HOW MANY PSYCH PATIENTS CAN OUR HOSPITAL
14 SUSTAIN?

15

16 **DR. THOMAS GARTHWAITE:** OKAY. I WOULD SAY THAT THE SAFER
17 NUMBER, THE BETTER NUMBER FOR-- WE CURRENTLY HAD 102
18 YESTERDAY. I WOULD SAY THAT A BETTER NUMBER FOR WHAT WOULD BE
19 SAFER WOULD BE MORE LIKE 75 TO 80. FOR A SHORT PERIOD OF TIME,
20 I THINK WE CAN ADDRESS A FEW ADDITIONAL PATIENTS...

21

22 **SUP. MOLINA, CHAIR:** WHAT IS THAT PERCENTAGE OF OVER CAPACITY?

23

24 **DR. THOMAS GARTHWAITE:** 25 OVER-- ABOUT 30% ABOVE.

25



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1 **SUP. MOLINA, CHAIR:** IS THAT NORMAL?

2

3 **DR. THOMAS GARTHWAITE:** THIS IS ABOUT WHAT WE TEND TO RUN. A
4 MONTH AGO, WE HAD 107. YESTERDAY, WE HAD 102.

5

6 **SUP. MOLINA, CHAIR:** AND THESE ARE JUST PSYCH WARDS? THIS IS
7 NOT THE EMERGENCY BEDS, CORRECT?

8

9 **DR. THOMAS GARTHWAITE:** THE CAPACITY WE'RE USING NOW-- IT'S
10 PRETTY CLOSE. THE CAPACITY WE'RE USING AT THE MAC TO, YOU
11 KNOW, TO TRY TO ADJUST THE FLOW OF PATIENTS IS 69, SO...

12

13 **SUP. MOLINA, CHAIR:** CAPACITY IS 69 AND YOU HAD 102?

14

15 **DR. THOMAS GARTHWAITE:** RIGHT.

16

17 **SUP. MOLINA, CHAIR:** THAT'S A BIG DIFFERENCE.

18

19 **DR. THOMAS GARTHWAITE:** CORRECT. THE PATIENTS ARE..

20

21 **SUP. MOLINA, CHAIR:** WHAT IF YOU HAD 100 AND-- WHAT WOULD
22 HAPPEN IF YOU HAD 162?

23

24 **DR. THOMAS GARTHWAITE:** WELL, THERE'S NO REAL SIMPLE SOLUTION
25 TO THIS BECAUSE, YOU KNOW, MANY OF THESE PATIENTS ARE PICKED



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1 UP ON A HOLD, A 5150. THEY'RE BROUGHT IN AND THERE'S NO PLACE
2 TO PUT THEM. IF THEY HAVE A FUNDING SOURCE, WE ARE MORE
3 SUCCESSFUL MORE QUICKLY IN GETTING THEM TO AN INPATIENT STAY
4 SOMEWHERE. WHEN THEY HAVE NO FUNDING SOURCE, THEN WE HAVE--
5 IT'S JUST MORE DIFFICULT FOR US TO FIND THEM A SPOT.

6

7 **SUP. MOLINA, CHAIR:** DR. GARTHWAITE, I GUESS WHAT I'M SAYING
8 HERE IS THAT I SEE A REAL POTENTIAL CATASTROPHE IN THIS AREA.
9 IT JUST SEEMS TO BE ON OVERLOAD. I SAW IT AT M.L.K. AND WAS
10 CONCERNED AND, OF COURSE, THERE WERE ALL KINDS OF ISSUES AS
11 FAR AS PERSONNEL, NOT HAVING SUFFICIENT NURSES AND OTHERS TO
12 DEAL WITH THESE ISSUES BUT WE'RE TALKING ABOUT ENDANGERING OUR
13 OWN STAFF AS WELL IF WE ARE NOT-- IF WE ARE OVERLOADING THESE
14 PSYCH WARDS. AND, I MEAN, IS-- DO YOU HAVE A RIGHT TO SAY,
15 "NO, I'M ONLY GOING TO ACCEPT 62 AND THE INN IS CLOSED"? DO
16 YOU HAVE A RIGHT TO DO THAT?

17

18 **DR. THOMAS GARTHWAITE:** WELL, WE'RE EXPLORING WHETHER WE HAVE
19 THAT RIGHT TO DO THAT OR NOT. IF WE ARE UNABLE TO TAKE AN
20 ADDITIONAL TRANSPORT INTO OUR SYSTEM, THEN THEY COULD BE TAKEN
21 IF THE POLICE AND THESE PSYCHIATRIC MOBILE RESPONSE TEAMS, IF
22 THEY WILL TAKE THEM TO THE CLOSEST EMERGENCY ROOM BECAUSE ALL
23 EMERGENCY ROOMS ARE REQUIRED TO TAKE THOSE PATIENTS, EVALUATE,
24 STABILIZE THEM AND PLACE THEM, THEY COULD DO THAT. THERE WILL
25 OBVIOUSLY BE SIGNIFICANT RAMIFICATIONS AND PUSH BACK FROM



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1 THOSE EMERGENCY ROOMS WHO WILL NOW BE GETTING SOME RELATIVELY
2 DIFFICULT MENTAL PATIENTS.

3

4 **SUP. MOLINA, CHAIR:** BUT WHY SHOULD WE ABSORB THE ENTIRE HIT? I
5 MEAN, THIS IS AN OVERALL PROBLEM THAT REALLY REQUIRES NOT JUST
6 OUR COUNTY TO DEAL WITH BUT PRIVATES HAVE TO BE INVOLVED IN
7 THIS AS WELL IF THEY ARE MANDATED IN THE E.R. TO TAKE THEM. DO
8 YOU KNOW HOW MANY THE PRIVATES ARE TAKING? DOES THE POLICE,
9 THE SHERIFF TAKE THEM TO OTHER THAN OUR GENERAL HOSPITAL?

10

11 **DR. THOMAS GARTHWAITE:** IT'S MY UNDERSTANDING THAT WE GET THE
12 BULK OF THE 5150S AND I DON'T KNOW THAT EXACT ANSWER. I'M SURE
13 MAYBE DR SOUTHARD DOES.

14

15 **SUP. MOLINA, CHAIR:** THE REASON I'M SAYING IS THAT I REALLY
16 THINK WE HAVE TO START LOOKING AT THIS ISSUE AND BE A LITTLE
17 BOLDER BECAUSE THIS POTENTIALLY COULD-- I MEAN, JUST THE WAY
18 THAT IT ALMOST KNOCKED OFF M.L.K., IT COULD DO IT AT ANY TIME
19 AT ANY OF OUR WARDS.

20

21 **MARVIN J. SOUTHARD:** SUPERVISOR, MARV SOUTHARD, DEPARTMENT OF
22 MENTAL HEALTH. ABOUT THE QUESTION, ABOUT THE PRIVATES AND THE
23 5150S, THE 5150S CAN GO TO ANY HOSPITAL THAT IS DESIGNATED TO
24 RECEIVE THEM AND WE HAVE CONTRACTS WITH A GREAT NUMBER OF
25 PRIVATE HOSPITALS TO DO THAT WORK. THE DIFFICULT...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** HOW MANY GO TO THE NON-COUNTY FACILITIES
3 IN A DAY?

4

5 **MARVIN J. SOUTHARD:** I DON'T HAVE THE NUMBERS AT MY FINGERTIPS
6 BUT QUITE A FEW. BUT THE ISSUE THAT FACES THE COUNTY IS THAT
7 THE VAST MAJORITY OF THE INDIGENT, NOT THE MEDI-CAL BUT THE
8 INDIGENT 5150S COME TO THE COUNTY FACILITIES AND THAT'S THE
9 NUB OF THE PROBLEM IS NOT OVERALL BECAUSE 5150S, THE PRIVATES
10 TAKE MANY OF THEM BUT THEY ONLY TAKE THE MEDI-CAL ONES, FOR
11 THE MOST PART.

12

13 **SUP. MOLINA, CHAIR:** THE ONES THAT CAN AFFORD TO PAY THEIR WAY,
14 RIGHT? SO WE'RE IN A CRISIS HERE AND IF IT IS REQUIRED, WHY--
15 I MEAN, CAN WE GO AHEAD AND CLOSE DOWN AFTER OUR 62 PATIENTS
16 ARE INSIDE?

17

18 **MARVIN J. SOUTHARD:** AS DR. GARTHWAITE WAS SAYING, I THINK
19 WE'RE INVESTIGATING THAT BUT...

20

21 **SUP. MOLINA, CHAIR:** I'M JUST ASKING, WHY CAN'T WE CLOSE IT?

22

23 **MARVIN J. SOUTHARD:** MY RECOLLECTION IS THAT THERE IS A LEGAL
24 REQUIREMENT FOR THE COUNTY FACILITIES TO ACCEPT LAW



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ENFORCEMENT PLACEMENTS. I DON'T HAVE THAT ON MY FINGERTIPS BUT
2 I...

3

4 **SUP. MOLINA, CHAIR:** IS IT A LEGAL REQUIREMENT FOR A GOOD
5 SAMARITAN, A LEGAL REQUIREMENT FOR CALIFORNIA? FOR HUNTINGTON?
6 FOR GLENDALE COMMUNITY HOSPITAL? IS THERE A LEGAL REQUIREMENT
7 FOR THEM?

8

9 **MARVIN J. SOUTHARD:** AGAIN, THAT'S ONE OF THE THINGS WE'RE
10 INVESTIGATING BUT, SO FAR...

11

12 **SUP. MOLINA, CHAIR:** YOU GUYS, THIS IS NOT A TOUGH ONE, OKAY?
13 THIS IS-- I'VE GOT...

14

15 **MARVIN J. SOUTHARD:** I DON'T BELIEVE SO.

16

17 **SUP. MOLINA, CHAIR:** ...THE HEAD OF MENTAL HEALTH. I GOT THE
18 HEAD OF THE HEALTH DEPARTMENT. IF, BETWEEN THE TWO OF YOU, YOU
19 CAN'T ANSWER THAT QUESTION, I'M AT A LOSS. AND IF YOU DON'T
20 START ADDRESSING THIS ISSUE COLLECTIVELY AND WE ARE-- IF
21 WE'RE-- SUPPOSEDLY, WE'RE AT CAPACITY FOR 60 FOLKS AND WE GOT
22 102 OF THEM AND TOMORROW WE COULD HAVE 162 OF THEM AND YOU
23 DON'T HAVE A PLAN AS TO HOW WE'RE GOING TO ADDRESS IT, I'M
24 VERY CONCERNED. IS IT POSSIBLE THAT MAYBE YOU TWO COULD TALK
25 AND ANSWER THOSE SIMPLE QUESTIONS BY THE END OF THE WEEK?



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1 BECAUSE I'D LIKE TO PUT TOGETHER A MOTION IN AN ORDER TO CLOSE
2 DOWN THE EMERGENCY-- THE ROOM, ANY PSYCH REFERRALS AFTER OUR
3 CAPACITY, WHICH IS 62. IF I PUT IN SUCH A MOTION AND I ASK YOU
4 TO DO THAT, FOR EXAMPLE, IF I COULD DO IT TODAY, WOULD THAT BE
5 ALL RIGHT?

6

7 **DR. THOMAS GARTHWAITE:** WELL, IF I COULD JUST SAY, WHAT WE'VE
8 BEEN EXAMINING IS SETTING A LEVEL WHICH WE WOULD CALL
9 SATURATED AND...

10

11 **SUP. MOLINA, CHAIR:** SATURATED IS WHEN YOU RUN OUT OF BEDS.

12

13 **DR. THOMAS GARTHWAITE:** WELL, IT'S-- I THINK IT'S, YOU KNOW, AT
14 SOME LEVEL WHERE WE SAY, YOU KNOW, IF YOU COME IN HERE IN A--
15 YOU'RE TRANSPORTED IN HERE, THAT WE CAN NO LONGER TAKE YOU,
16 BECAUSE WE'VE NOT FORCED THAT QUESTION YET AND IF WE DID
17 THAT...

18

19 **SUP. MOLINA, CHAIR:** WHY NOT?

20

21 **DR. THOMAS GARTHWAITE:** ...AND IF THE POLICE AND OTHERS
22 TRANSPORTING THESE INDIVIDUALS COOPERATE, TAKE THEM TO THE
23 NEAREST EMERGENCY ROOM, WE WOULD AT LEAST BE ABLE TO DO THAT
24 ON A PILOT BASIS FOR A PERIOD OF TIME WHILE WE WORK THROUGH A
25 LOT OF THE OTHER ISSUES. WE'VE ALREADY AT LEAST DRAFTED THAT



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1 AS A DRAFT POLICY. I MEAN, THAT'S CLEARLY WHERE OUR THINKING
2 IS HEADED AND THAT'S, I THINK, VERY SIMILAR TO WHAT YOU'RE
3 SAYING.

4

5 **SUP. MOLINA, CHAIR:** YEAH, BUT I'M REALLY CONCERNED, I MEAN,
6 BECAUSE, YOU KNOW, I'M TRYING TO-- THE L.A. TIMES WAS AROUND
7 INTERVIEWING ALL OF US AND I GUESS THEY'RE GOING TO BE TALKING
8 TO US ABOUT ALL OF THIS ISSUE AND, YOU KNOW, M.L.K.-- NOT ON
9 THIS ISSUE, BUT M.L.K. IS NOT AN ISOLATED INCIDENT. ALL OF OUR
10 HOSPITALS ARE IN JEOPARDY AT ANY POINT IN TIME ON SOME OF
11 THESE ISSUES. AND THE PSYCH E.R. WAS-- AND THE PSYCH WARD WAS
12 ONE OF THE MAJOR ISSUES AT KING. BUT I DON'T UNDERSTAND WHY WE
13 DON'T LEARN A LESSON FROM WHAT HAPPENED THERE AS TO WHAT COULD
14 HAPPEN AT ANY OF OUR HOSPITALS AND I AM WORRIED THAT THE PSYCH
15 WARDS ARE GOING TO START JEOPARDIZING OUR ABILITY TO PERFORM
16 SERVICES AND TO MAINTAIN HOSPITAL BEDS OPEN AT ALL OF OUR
17 FACILITIES. I THINK THAT'S WHERE WE'RE HEADING WHEN YOU LOOK
18 AT THESE NUMBERS. THEY'RE STAGGERING. AND, YES, THE ONUS HAS
19 TO BE PUT ON SOMEBODY ELSE. SO I'M GOING TO WRITE UP A MOTION
20 RIGHT NOW THAT'S GOING TO PREVENT YOU FROM TAKING THEM, WHAT
21 WOULD YOU SAY TO THAT?

22

23 **DR. THOMAS GARTHWAITE:** I WOULD URGE YOU GIVE US A WEEK TO COME
24 BACK TO YOU WITH, YOU KNOW, A PLAN AS TO HOW WE MIGHT DO THAT
25 SAFELY AND ALLOW US TO EXAMINE A COUPLE OF THE LEGAL ISSUES.



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1

2 **SUP. MOLINA, CHAIR:** NOW, I KNOW WE'RE CREATING A STRESS ON THE
3 PRIVATES AND THE NONPROFITS BUT, MY GOSH, I DON'T-- YOU KNOW,
4 WE NEED TO DO SOMETHING. THIS SAFETY NET IS A RESPONSIBILITY
5 FOR ALL OF US, NOT JUST THE COUNTY HOSPITALS.

6

7 **MARVIN J. SOUTHARD:** I WAS JUST GOING TO SAY, SUPERVISOR, THE
8 TWO DEPARTMENTS HAVE BEEN WORKING VERY CLOSELY TOGETHER FOR
9 THE PAST FIVE MONTHS...

10

11 **SUP. MOLINA, CHAIR:** SO CLOSELY THAT YOU CAN'T ANSWER THAT
12 QUESTION, MARV.

13

14 **MARVIN J. SOUTHARD:** WELL, IT'S A LEGAL QUESTION, SUPERVISOR,
15 AND THAT'S WHY I CAN'T ANSWER IT.

16

17 **SUP. MOLINA, CHAIR:** WELL, THAT MAY BE ONE OF THE FIRST
18 QUESTIONS THAT SHOULD BE ASKED. WHAT IF WE SAID THAT WE'RE
19 ONLY TAKING THE 62 THAT WE'RE PREPARED TO TAKE, WHAT WOULD
20 HAPPEN? I WOULD LIKE TO KNOW WHAT WOULD HAPPEN.

21

22 **DR. THOMAS GARTHWAITE:** WELL, THEY CAN BE BROUGHT TO ANY
23 EMERGENCY ROOM, INCLUDING OURS...

24

25 **SUP. MOLINA, CHAIR:** I'M SORRY. WHAT, DAVID?



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1

2 **C.A.O. JANSSEN:** WELL, I MEAN, THEY'RE GOING TO TAKE THEM TO AN
3 EMERGENCY ROOM AND OURS WOULD BE THE CLOSEST. SO WE'RE TALKING
4 ABOUT PSYCH EMERGENCY ROOMS IN HOSPITALS, NOT OUR REGULAR
5 EMERGENCY ROOMS, RIGHT?

6

7 **DR. THOMAS GARTHWAITE:** AND IF WE CLOSE THOSE DOWN...

8

9 **SUP. MOLINA, CHAIR:** NO, WHAT HAPPENS WHEN YOU CLOSE THE
10 EMERGENCY ROOMS, THEN THEY GO INTO THE REGULAR EMERGENCY
11 ROOMS.

12

13 **C.A.O. JANSSEN:** THAT'S CORRECT. THAT'S WHAT'S GOING TO HAPPEN.
14 THEY WILL GO INTO THE REGULAR EMERGENCY ROOMS.

15

16 **SUP. MOLINA, CHAIR:** BUT WHY NOT CLOSE ALL OF THAT UP AND SAY
17 THAT THEY CAN GO INTO SOME OF THE PRIVATES OR THE NONPROFITS?
18 WHY NOT?

19

20 **C.A.O. JANSSEN:** WELL, THAT-- I THINK THAT'S A VERY GOOD IDEA,
21 FRANKLY. I DON'T KNOW IF IT'S LEGAL BUT IT CERTAINLY SOUNDS
22 LIKE A FAIR WAY TO APPROACH IT.

23

24 **SUP. MOLINA, CHAIR:** ALL I AM SAYING IS THAT THIS DOES REALLY
25 REQUIRE SOMEBODY TO GET TOGETHER AND THINK FAST AS TO WHAT



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1 WE'RE DOING. IF WE ONLY HAVE 62 "SPACES", I DON'T SAY BEDS AND
2 THE ABILITY TO-- AND WE HAVE 102 AND THAT'S A NORM, AND I KNOW
3 WHEN I READ AT M.L.K. THE CRISIS THAT WAS GOING ON THERE, A
4 LOT OF IT WAS IN THE PSYCH E.R., RIGHT? AND THE PSYCH WARDS.
5 AND, I MEAN, I ASKED THE QUESTION AND YOU HEARD ME ASK THE
6 QUESTION, WHY DIDN'T SOMEBODY STAND UP AND SAY, "WAIT A
7 MINUTE, I CAN'T TAKE 16 PEOPLE BECAUSE I ONLY HAVE ROOM FOR
8 EIGHT"? I THINK THEY-- I MEAN, I THINK WHOEVER THE NURSE
9 MANAGER IS, WHOEVER THE PSYCH DIRECTOR IS, WHOEVER THE MEDICAL
10 DIRECTOR IS HAS GOT TO SAY TO YOU, "TOM, WE DON'T HAVE ANY
11 MORE ROOM AND WE'RE NOT GOING TO TAKE THEM BECAUSE IT
12 JEOPARDIZES OUR ABILITY TO PROVIDE PATIENT CARE IN THE OTHER
13 AREAS." BUT IT DOESN'T SEEM LIKE WE'RE MOVING FAST ENOUGH IN
14 THIS AREA AND IT ALL DEALS WITH THE LACK OF PLANNING, MARV,
15 YEARS AGO, NOT JUST ON THE DEPARTMENT'S PART BUT ON OUR PART
16 AS WELL ON THIS SITUATION. REALLY IS. BUT THE POINT IS, IS
17 THAT I'M NERVOUS ABOUT THE KIND OF JEOPARDY AFTER WATCHING
18 THAT HAPPENED AT M.L.K., THE KIND OF JEOPARDY THAT THAT COULD
19 HAVE FOR OTHER FACILITIES AS WELL. I THINK IT'S VERY REAL.

20

21 **DR. THOMAS GARTHWAITE:** AND I THINK WE'RE ABSOLUTELY NERVOUS
22 ABOUT IT AS WELL AND THAT'S THE REASON WE INCLUDE IT IN THIS--
23 YOU KNOW, PUT THE ISSUE IN THE BUDGET BECAUSE OF HOW IMPORTANT
24 WE BELIEVE IT IS.

25



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1 **SUP. MOLINA, CHAIR:** I KNOW, BUT IT ISN'T JUST ABOUT PUTTING
2 MORE MONEY BECAUSE I JUST THINK WE'RE ABSORBING IT ALL. I
3 THINK WE NEED TO SHARE THE RESPONSIBILITY AND THE DUTY OF
4 INDIGENT PATIENTS THAT NEED PSYCHIATRIC SERVICES. THAT IS THE
5 ISSUE AND THESE ARE DHS HOSPITALS THAT ARE SUPPOSED TO BE
6 EQUALLY AS RESPONSIBLE AS WE ARE IN THESE AREAS. I KNOW WE'RE
7 ALL DEALING WITH THE ISSUE THAT WE DON'T HAVE ENOUGH MONEY BUT
8 IT ISN'T APPROPRIATE THAT WE ARE THE DUMPING GROUND FOR ALL
9 LAW ENFORCEMENT. YOU KNOW, IF POLICE PICK UP SOMEBODY IN
10 NORWALK, THE FIRST PLACE THEY GO TO IS L.A. COUNTY U.S.C. I
11 MEAN, ARE THEY STOPPING ALONG ALL THE WAY AT ALL THE OTHER
12 EMERGENCY ROOMS THAT ARE THERE? I DON'T THINK SO. BECAUSE YOU
13 KNOW WHAT THEY'RE GOING TO GET TOLD IS, "GET OUT OF TOWN, WE
14 DON'T HAVE ANY ROOM."

15

16 **SUP. KNABE:** WE DO HAVE CONTRACTS WITH OTHER HOSPITALS ALONG
17 THE WAY.

18

19 **SUP. MOLINA, CHAIR:** I KNOW BUT I DON'T KNOW THAT BECAUSE
20 THAT'S...

21

22 **SUP. KNABE:** I MEAN, BUT YOU LOSE EITHER WAY. EITHER THAT OR
23 YOU TAKE A LAW ENFORCEMENT PERSONNEL OFF THE STREET BECAUSE
24 THEY HAVE TO STAY WITH THE PATIENT.

25



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1 **SUP. MOLINA, CHAIR:** THAT'S RIGHT BUT DO YOU UNDERSTAND, DON,
2 THAT'S A QUESTION I'M ASKING. THIS IS AN ISSUE THAT'S GOT TO
3 GET RESOLVED. THEY CAN'T JUST GO AND DUMP THEM, YOU KNOW, THEY
4 JUST DUMP THEM AND THERE YOU GO AND THEN YOU JEOPARDIZE ALL
5 THE REST OF THE HOSPITAL BEDS. I AGREE WITH YOU, THAT'S NOT
6 THE ANSWER, EITHER.

7

8 **SUP. BURKE:** WELL, MY UNDERSTANDING WAS THAT THE OFFICERS BRING
9 IT TO OUR EMERGENCY ROOM, THAT YOU HAVE TO TAKE IT, YOU HAVE
10 TO TAKE THE PATIENT. SO THIS IS REALLY AN AGREEMENT THAT HAS
11 TO BE MADE BETWEEN THE COUNTY AND LAW ENFORCEMENT AND THESE
12 ARE NOT PEOPLE WHO COME FROM THE BAY STATION, RIGHT? OR ARE
13 THEY? FROM THE PEOPLE WHO COME FROM THE BAY STATION?

14

15 **DR. THOMAS GARTHWAITE:** FROM THE?

16

17 **SUP. BURKE:** BAY STATION. THEY'RE-- THESE ARE OFFICERS WHO ARE
18 OUT ON THE BEAT, SO THIS IS GOING TO HAVE TO BE SOME PROBABLY
19 SOME AGREEMENT BETWEEN LAW ENFORCEMENT, THEY FIRST GO TO A
20 PRIVATE INSTITUTION OR THEY GO TO THE CLOSEST PLACE. BUT, NOW,
21 THIS IS MY QUESTION, I HAVE A DIFFERENT QUESTION ALTOGETHER.
22 YOU'RE RECOMMENDING TO CLOSE THE PSYCHIATRIC EMERGENCY ROOMS.
23 IS THAT-- ARE BOTH OF YOU RECOMMENDING THAT? OR ARE YOU JUST
24 ASKING THEM TO DO IT?

25



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1 **DR. THOMAS GARTHWAITE:** WE WANT-- YEAH, I DIDN'T GET A CHANCE
2 TO MAKE THE FULL PRESENTATION. I WOULD JUST SAY WE HAVE BEEN
3 IN INTENSE DISCUSSIONS ABOUT OUR BUDGET DIFFERENCES. WE'VE
4 MADE MANY IMPROVEMENTS, I THINK, BUT WE ARE NOW DOWN TO, YOU
5 KNOW, WHAT THINGS WOULDN'T WE DO IF WE CONTINUE TO GET THE
6 SAME AMOUNT OR, ALTERNATELY, DOES THIS BOARD WANT THE
7 DEPARTMENT OF HEALTH TO CONTINUE TO SUPPLEMENT AND PAY THE
8 EXTRA COSTS FOR THE PATIENTS THAT WE'RE NOT GETTING REIMBURSED
9 FOR MENTAL HEALTH? THAT'S A BROADER POLICY ISSUE.

10

11 **SUP. BURKE:** SEE, I'M LOOKING AT PAGE 4 OF YOUR REPORT WHICH
12 SAYS, "THE DEPARTMENT HAS PROPOSED TO D.M.H THAT THE
13 PSYCHIATRIC EMERGENCY ROOMS AT L.A.C./U.S.C. HARBOR, UCLA,
14 KING DREW AND OLIVE VIEW-U.C.L.A. MEDICAL CENTER BE CLOSED.

15

16 **DR. THOMAS GARTHWAITE:** AND THE POINT...

17

18 **SUP. BURKE:** AND THAT'S WHAT'S BOTHERING ME. I MEAN, I TOOK
19 YOUR REPORT AS SOMETHING THAT WAS PROPOSED TO D.M.H. AND I'M
20 REALLY INTERESTED TO SEE WHAT D.M.H. SAYS ABOUT THAT. NOW, LET
21 ME TELL YOU WHAT MY REAL CONCERN IS. IF YOU CLOSE THE
22 EMERGENCY PSYCHIATRIC ROOMS, THE PSYCHIATRIC EMERGENCY, THEN
23 ALL OF THOSE PATIENTS ARE GOING TO HAVE TO GO TO THE REGULAR
24 EMERGENCY. YOU HAVE PEOPLE IN THERE WITH HEART ATTACKS AND
25 EVERYTHING ELSE AND YOU'RE GOING TO HAVE PSYCH PATIENTS COMING



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1 IN FOR THEM TO HAVE TO DEAL WITH THEM. AND IS THAT-- I CAN
2 UNDERSTAND YOUR BUDGET ISSUE BUT, FROM A MEDICAL POINT OF
3 VIEW, DOES THAT MAKE SENSE?

4

5 **DR. THOMAS GARTHWAITE:** CAN I JUST SAY THE REASON WE PUT THIS
6 IN HERE IS THAT WE'RE TRYING TO HAVE MORE DISCUSSION ABOUT
7 THIS. THE MOMENT WE BROUGHT THIS UP AND STARTED HAVING REAL
8 DISCUSSIONS WITH MENTAL HEALTH, THIS GOES BEYOND THAT. I
9 WANTED TO WARN YOUR BOARD THAT YOU'RE GOING TO HEAR FEEDBACK
10 BEFORE WE HAVE HAD A CHANCE TO HAVE THE BROADER DISCUSSION
11 THAT'S NECESSARY TO SEE WHETHER THIS IS PREFERABLE TO CLOSING
12 INPATIENT WARDS. BUT THE CHOICES ARE, EITHER WE'RE GOING TO
13 CONTINUE TO SUPPLEMENT MENTAL HEALTH OR WE'RE GOING TO DO LESS
14 BECAUSE WE'RE NOT GETTING ENOUGH MONEY TO PAY FOR THE COSTS.
15 WE CAN CONTINUE TO SUPPLEMENT MENTAL HEALTH, IF THAT'S YOUR
16 CHOOSING. ALTERNATIVELY, WE CAN DO LESS INPATIENT CARE OR WE
17 CAN CLOSE THE PSYCH E.R.S. IN SUGGESTIONS WITH MENTAL HEALTH,
18 THEY WERE AGAINST CLOSING INPATIENT, THEY FEEL THAT, IN
19 GENERAL, THE PSYCH E.R.-- I'LL LET MARV SPEAK FOR HIMSELF BUT,
20 IN GENERAL, THE PSYCH E.R.S ARE SOMEWHAT OF A FAILED MODEL,
21 THAT WE WANT TO GET AWAY FROM THOSE AS HE DEVELOPS MORE AND
22 BETTER OUTPATIENT TREATMENTS. THAT'S KIND OF THE DEBATE. I
23 WANTED YOU TO KNOW THAT, WHILE WE'RE HAVING THAT DEBATE, AS WE
24 TAKE THAT DEBATE MORE BROADLY TO MORE INDIVIDUALS WHO HAVE TO



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1 BE PART OF THE DEBATE, YOU'RE GOING TO HEAR FEEDBACK BEFORE
2 IT'S FINALIZED.

3

4 **SUP. BURKE:** ALL RIGHT. WELL, SEE, MY CONCERN IS THIS. IN THIS
5 DEBATE, I HOPE IT'S NOT JUST A FINANCIAL DEBATE. I'M VERY
6 CONCERNED ABOUT BRINGING-- AND THESE ARE POLICE OFFICERS
7 BRINGING PSYCH PATIENTS THAT THEY'LL BRING THEM IN THERE WITH
8 SOMEONE ELSE WHO IS BEING CUT OPEN AND WHO IS DYING FROM
9 SOMETHING TOTALLY DIFFERENT. FROM WHAT I'VE OBSERVED IN THE
10 PSYCH UNITS WHEN I WENT THERE, EVERYONE SCURRIES WHEN ONE OF
11 THESE PEOPLE WHO IS OUT OF CONTROL COMES IN. AND I JUST
12 WONDER, YOU SAY THAT THE PSYCH EMERGENCY IS SOMETHING THAT'S
13 OUT OF DATE? THAT IT'S NOT...

14

15 **MARVIN J. SOUTHARD:** SUPERVISOR, MAYBE I CAN EXPLAIN. MY TAKE
16 ON THIS SITUATION IS A LITTLE BIT DIFFERENT FROM THE
17 DEPARTMENT OF HEALTH SERVICES. I DON'T BELIEVE THE CORE ISSUE
18 IS THE FINANCING OF PSYCH E.R.S. IT'S WHAT GOES ON IN THEM AND
19 HOW WE GET PROPER USE OF THE INPATIENT BEDS THAT WE HAVE
20 AVAILABLE. IF WE ARE USING A LOT OF OUR INPATIENT BEDS FOR
21 ADMIN DAYS WHEN SOMEONE NO LONGER NEEDS ACUTE CARE, THAT MEANS
22 THOSE BEDS AREN'T AVAILABLE FOR THE PEOPLE WHO ARE SITTING IN
23 THE E.R.S. IN OUR VIEW, DEPARTMENTS OF MENTAL HEALTH'S VIEW,
24 IS THAT THE SOLUTION IS NOT MORE MONEY TO THE E.R.S, IT'S TO
25 MAKING THE SYSTEM WORK SO THAT PEOPLE CAN MOVE FROM THE E.R.



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1 TO THE INPATIENT BEDS, FROM THE INPATIENT BEDS TO A SAFE PLACE
2 IN THE COMMUNITY AND MAKE FLOW-THROUGH FOR THE SYSTEM. SO WHAT
3 I SAID ABOUT THE PSYCH E.R.S BEING A FAILED MODEL IS THAT, FOR
4 SOMEBODY WHO HAS A SUBSTANCE ABUSE CRISIS, THEY'RE DETOXING
5 BECAUSE THEY HAVE SUBSTANCE ABUSE ISSUES AND A MENTAL ILLNESS,
6 AN EMERGENCY ROOM MAY NOT BE THE BEST PLACE TO PROVIDE THEM
7 CARE. MAYBE THERE ARE BETTER PLACES. SO, FOR EXAMPLE, WE'RE
8 CREATING THE PSYCHIATRIC URGENT CARE FACILITY AT KING, WE
9 PROPOSED ONE AT OLIVE VIEW, WE'RE HOPING TO DO ONE AT BROTMAN,
10 WE'RE HOPING TO DEVELOP ONE FOR THE SAN GABRIEL VALLEY AS A
11 PART OF THE MENTAL HEALTH SERVICES ACT. WE BELIEVE THERE ARE
12 BETTER WAYS OF DEALING WITH BOTH MENTAL HEALTH CRISES AND,
13 FRANKLY, SUBSTANCE ABUSE BECAUSE A LOT OF THE PEOPLE WHO ARE
14 IN THE E.R.S ARE FRANKLY THERE BECAUSE OF THEIR SUBSTANCE
15 ABUSE ISSUES, NOT THEIR MENTAL HEALTH SITUATIONS. AND ALL OF
16 THOSE FACTORS NEED TO BE DEALT WITH TOGETHER. SO IT'S A
17 COMPLEX OF THINGS THAT NEED TO BE ATTENDED TO BEFORE WE GET
18 THE IMPROVEMENT THAT...

19
20 **SUP. MOLINA, CHAIR:** BUT THE CRISIS IS TODAY, MARV.

21
22 **MARVIN J. SOUTHARD:** AGREED, SUPERVISOR.

23
24 **SUP. MOLINA, CHAIR:** AND THAT'S WHAT WE'RE ASKING FOR. YOU'VE
25 GOT TO DEAL WITH THE CRISIS TODAY. THIS PLANNING PROCESS THAT



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1 YOU JUST TALKED ABOUT A HALF HOUR AGO, I UNDERSTAND WHAT YOU
2 NEED TO DO. WE ARE SO FORTUNATE THAT THE VOTERS PASSED THIS.
3 SO NOW THERE'S POTENTIALLY NEW DOLLARS TO HOPEFULLY GET THE
4 COMMUNITY MECHANISM IN PLACE THAT WAS PROMISED BY JERRY BROWN
5 OVER 20 YEARS AGO BUT THAT ISN'T THERE TODAY. AND SO,
6 CONSEQUENTLY, WE NEED TO HAVE SOMETHING IN PLACE BECAUSE OUR
7 PSYCH E.R. AND OUR PSYCH BEDS ARE JEOPARDIZING OUR ONGOING
8 INPATIENT BEDS AT OUR HOSPITALS. THAT'S THE CRISIS OF TODAY.

9

10 **SUP. BURKE:** AND I'D ALSO LIKE TO BE CLEAR ON ANOTHER THING. SO
11 WHAT YOU'RE PROPOSING, OR AT LEAST YOU'RE DISCUSSING, NO ONE
12 IS REALLY PROPOSING ANYTHING AT THIS POINT, IS THAT RIGHT?
13 YOU'RE DISCUSSING IT?

14

15 **SUP. MOLINA, CHAIR:** THERE'S NO MONEY ON THE TABLE FOR ANY OF
16 IT.

17

18 **MARVIN J. SOUTHARD:** TWO PARTS, SUPERVISOR. WE HAVE ALREADY
19 BEGUN TO TAKE SOME ACTIONS TO DECOMPRESS THE PSYCH EMERGENCY
20 ROOMS. WE'VE ALREADY TAKEN A NUMBER OF STEPS. THERE ARE
21 FURTHER ONES THAT WE ARE PUTTING INTO PLACE NOW.

22

23 **SUP. MOLINA, CHAIR:** NO, I DON'T MEAN FOR THE BED-- I DON'T
24 MEAN IT'S AT THE SECOND STEP AND I KNOW YOU HAVE. I UNDERSTAND
25 YOU'VE CONTRACTED WITH OUTSIDE CONTRACTORS, PRIVATE



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1 CONTRACTORS FOR ADDITIONAL BEDS FOR SOME OF THOSE PEOPLE WHO
2 ARE IN THAT PSYCH EMERGENCY ROOM. I'M CONCERNED ABOUT WHAT
3 HAPPENS WHEN THEY WALK IN THE DOOR. THAT'S WHAT MY CONCERN IS.
4 I UNDERSTAND THE BED ISSUE THAT SUPERVISOR MOLINA IS CONCERNED
5 ABOUT AND I THINK THAT THERE ARE A NUMBER OF THINGS THAT YOU
6 CAN DO TO FIND BEDS TO TRANSFER PEOPLE INTO ONCE THEY HAVE
7 BEEN STABILIZED. BUT MY CONCERN IS, WHEN YOU CLOSE THAT PSYCH
8 EMERGENCY ROOM, ARE YOU GOING TO HAVE A SEPARATE DOOR FOR THEM
9 IN EVERY EMERGENCY ROOM? WHAT'S GOING TO HAPPEN IF YOU BRING
10 ONE OF THOSE PEOPLE IN WHO ARE TEARING THE TILES DOWN? THEY
11 SAY, WELL, YOU KNOW, YOU HAVE TO HAVE ONE ROOF BECAUSE THEY
12 MAY CLIMB UP AND TAKE THE TILES DOWN. I MEAN, THEY'LL GET
13 SOMEONE'S I.V. TRAY OR SOMETHING, WHATEVER, IF YOU PUT THEM IN
14 THE SAME ROOM WITH A PERSON WHO IS IN THERE WITH A HEART
15 ATTACK OR HAS BEEN SHOT OR WHATEVER HAS HAPPENED TO THEM OR
16 BROKEN LEG AS THEY COME IN. SO I WOULD REALLY WANT TO SEE SOME
17 REAL BETTER UNDERSTANDING. I UNDERSTAND THEIR PLANS FOR WHAT
18 HAPPENS AFTER THEY'RE STABILIZED. WHAT SCARES ME TO DEATH IS
19 THIS STATEMENT OF CLOSING THOSE EMERGENCY ROOMS AND PUTTING
20 THEM IN WITH EVERYONE ELSE.

21

22 **DR. THOMAS GARTHWAITE:** KEEP IN MIND THERE ARE ONLY FOUR PSYCH
23 E.R.S IN THE COUNTY. WE RUN THEM ALL. SO EVERY OTHER E.R.
24 WHERE PSYCH PATIENTS GO ARE HANDLED IN THE GENERAL EMERGENCY



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1 ROOM WITH OR WITHOUT SOME SPECIAL AREAS AND SPECIAL EXAM ROOMS
2 THAT MIGHT BE AVAILABLE. SO I THINK IT...

3

4 **SUP. BURKE:** THAT'S PROBABLY WHY THEY BRING THEM TO OURS.
5 THAT'S PROBABLY JUST WHY-- ONE OF THE REASONS WHY LAW
6 ENFORCEMENT BRINGS THEM TO OUR FACILITIES RATHER THAN TAKING
7 THEM IN TO CALIFORNIA HOSPITAL, WHERE THEY MAY BE NEXT TO
8 SOMEONE WITH A HEART ATTACK.

9

10 **DR. THOMAS GARTHWAITE:** AND THAT MAY BE AND, OBVIOUSLY, THIS
11 WILL REQUIRE-- YOU KNOW, THESE ARE HARD CHOICES AND WE NEED
12 ADDITIONAL CONVERSATIONS ABOUT THIS AND IT'S VERY CLEAR, FROM
13 THIS CONVERSATION AND OTHERS THAT WE ALREADY KNOW ARE
14 HAPPENING, THAT...

15

16 **SUP. BURKE:** MAY NOT BOTHER ANYONE ELSE. I'M THE ONLY PERSON
17 WHO SEEMS TO BE RAISING IT, YOU KNOW? NO ONE ELSE MAY BE
18 CONCERNED ABOUT THAT BUT I AM.

19

20 **SUP. KNABE:** NO, I MEAN, I THINK WE ALL ARE. THAT'S WHY WE'RE
21 RAISING THE ISSUE.

22

23 **DR. THOMAS GARTHWAITE:** AND WE ARE CONCERNED BUT WE DON'T THINK
24 WE CAN EXPLORE ALL THE POSSIBILITIES AND LOOK AT THE PROS AND
25 CONS WITHOUT A BROADER CONVERSATION AND THAT, IN AND OF



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1 ITSELF, WILL RAISE IT TO THE LEVEL THAT YOU'LL BE HEARING
2 ABOUT IT.

3

4 **SUP. YAROSLAVSKY:** I'LL TELL YOU WHAT I'M CONCERNED ABOUT
5 GENERALLY, NOT JUST ON THIS ISSUE, I'M CONCERNED ABOUT THE
6 CONTINUING TREND OF THE COUNTY FACILITIES BECOMING THE DUMPING
7 GROUND FOR PEOPLE NEEDING SERVICES THAT NOBODY IN THE PRIVATE
8 SECTOR WANTS TO PROVIDE. AND I MEAN, THIS HAS BEEN A PERENNIAL
9 PROBLEM FOR COUNTY GOVERNMENT LONG BEFORE ANY OF US WERE HERE
10 BUT IT SEEMS TO BE INCREASING AT A PRETTY GOOD PACE RIGHT NOW.
11 WE'VE HAD DISCUSSIONS ABOUT THE FUNDING FOR E.R.S, WHEN THE
12 STATE ABDICATED THEIR RESPONSIBILITY. NOW, SOME ARE COMING TO
13 US FOR, YOU KNOW, TO STEP IN TO FILL THE BREACH CREATED BY THE
14 STATE'S ABDICATION. IT'S-- I MEAN, THE WHOLE THEORY IS THAT
15 THE BOARD OF SUPERVISORS, BECAUSE WE ARE ELECTED OFFICIALS AND
16 ARE SUBJECT TO POLITICAL PRESSURE, WILL NOT DO CERTAIN THINGS
17 THAT ARE NECESSARY TO CONFRONT SOME OF THE DECISIONS THAT ARE
18 BEING MADE BY THE PRIVATES BECAUSE THEY'LL TURN UP THE HEAT ON
19 US AND WE WON'T HAVE THE POLITICAL WHEREWITHAL TO DO THE RIGHT
20 THING. I MEAN, I'VE VIRTUALLY HAD IT SAID TO ME IN A MEETING.
21 YOU WERE AT THE MEETING, FRED, RECENTLY, THAT, YOU KNOW, THERE
22 WILL BE A POLITICAL REACTION AND, YOU KNOW, LOS ANGELES' HALL
23 OF ADMINISTRATION IS A LOT CLOSER THAN THE STATE CAPITOL, THE
24 SPEAKER'S OFFICE, OR THE GOVERNOR'S OFFICE AND OR THE PRESENT
25 PRO TEM'S OFFICE. SO I THINK THAT'S THE ISSUE. I GOT TO TELL



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1 YOU, I THINK THERE'S-- THIS HAS GOT TO BE A SHARED OPERATION.
2 IF WE'RE IN A SYSTEM AND IF WE'RE IN A PARTNERSHIP, THEN IT'S
3 GOT TO BE A REAL PARTNERSHIP. YOU CAN'T PICK AND CHOOSE-- ONE
4 CANNOT PICK AND CHOOSE WHEN THEY CHOOSE TO BE OUR PARTNER AND
5 WHEN THEY CHOOSE TO BE OUR COMPETITOR. AND SO, I MEAN, WHAT
6 I'M HEARING YOU SAY IS THAT, I DIDN'T CATCH IT AT THE
7 BEGINNING, BUT AS I'VE HEARD YOU SAY IT IN THE LAST PART OF
8 YOUR PRESENTATION, TOM, IS THAT YOU ARE LOOKING AT A POSSIBLE
9 OPTION OF CAPPING OUT AT WHATEVER OUR CAPACITY IS, PERIOD,
10 OVER AND OUT.

11

12 **DR. THOMAS GARTHWAITE:** NO, ABSOLUTELY, THAT'S-- NOT ONLY DO WE
13 HAVE THIS INTERIM PIECE BUT THE LONGER DISCUSSION IS ABOUT
14 WHERE DO THESE EMERGENCY PATIENTS GET TAKEN WHEN WE FILL UP IF
15 WE CAN'T CONTINUE TO MAINTAIN PSYCH E.R.S IN A SAFE MANNER?
16 MANY OF THE THINGS WE'VE DONE HAVE HAD A POSITIVE EFFECT IN
17 THE SENSE THAT THE REALLY LONG STAY PATIENTS, WE DON'T HAVE
18 ANY MORE, THE ONES THAT STAYED EIGHT OR 10 DAYS IN OUR PSYCH
19 E.R.S. BUT WE STILL ARE SATURATED DAY TO DAY, I MEAN, WE'RE
20 JUST-- AND OVER SATURATED SO...

21

22 **SUP. YAROSLAVSKY:** ARE WE REQUIRED BY LAW TO HAVE A PSYCH E.R.?

23

24 **DR. THOMAS GARTHWAITE:** I DON'T BELIEVE SO, NO.

25



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1 **SUP. YAROSLAVSKY:** SO WHAT IF WE CHOSE TO GET OUT OF THE PSYCH
2 E.R. BUSINESS? WOULDN'T THAT BE INTERESTING?

3

4 **DR. THOMAS GARTHWAITE:** AND THAT'S KIND OF THE DEBATE THAT
5 WE'RE STARTING HERE BUT IT...

6

7 **SUP. YAROSLAVSKY:** TOTALLY? ARE YOU PROPOSING TO START TOWARDS
8 A TOTAL ELIMINATION OF PSYCH E.R.S?

9

10 **DR. THOMAS GARTHWAITE:** WELL, THAT'S THE PIECE THAT'S ON THE
11 TABLE HERE AND IT WILL GENERATE A LOT OF-- WE'VE ALREADY SEEN
12 LETTERS BACK TO US ABOUT IT, YOU KNOW?

13

14 **SUP. YAROSLAVSKY:** I MISUNDERSTOOD. I THOUGHT YOU WERE, IN THE
15 FIRST STEP, TRYING TO JUST GET TO THE POINT WHERE YOU WOULDN'T
16 ACCEPT ANYBODY BEYOND OUR CAPACITY.

17

18 **DR. THOMAS GARTHWAITE:** THAT'S A PILOT PROGRAM THAT WE ARE
19 TALKING ABOUT INTERNALLY TO DO ALMOST IMMEDIATELY.

20

21 **SUP. YAROSLAVSKY:** RIGHT.

22

23 **DR. THOMAS GARTHWAITE:** WHEREAS THE OTHER-- RIGHT.

24



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The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** THE OTHER IS A LONGER TERM PIECE. OKAY. I
2 GET THE PICTURE. IT'S...

3

4 **DR. THOMAS GARTHWAITE:** IN THE END, THIS IS ALL ABOUT THE--
5 JUST THE UN-INSURANCE CRISIS HERE IN L.A. COUNTY AND IT'S JUST
6 ANOTHER-- THIS PARTICULAR ONE IS COMING TO A GREATER HEAD FOR
7 SEVERAL REASONS AND CLEARLY ONE OF THEM IS THAT THERE'S 282
8 FEWER BEDS-- PSYCH BEDS CLOSED IN 2004. AND, UNTIL MARV GETS
9 THIS MONEY TO GET THESE INTENSIVE OUTPATIENT TREATMENTS, THE
10 NUMBER OF INDIVIDUALS NEEDING TREATMENT IS JUST SO FAR IN
11 ADVANCE OF WHAT WE'RE ABLE TO DO.

12

13 **SUP. YAROSLAVSKY:** WHAT IS THE STATUS OF GETTING THAT MONEY?
14 WHEN DO WE EXPECT TO BEGIN TO GET THE PROP 63 MONEY?

15

16 **MARVIN J. SOUTHARD:** SUPERVISOR, IF OUR PLAN IS SUBMITTED TO
17 THE STATE IN OCTOBER, AS WE HOPE IT WILL BE, THEN WE WOULD
18 ANTICIPATE A TWO OR THREE-MONTH REVIEW PROCESS BY THE STATE,
19 THEN MAKING THE FUNDS AVAILABLE TO US APPROXIMATELY JANUARY OF
20 NEXT YEAR.

21

22 **SUP. YAROSLAVSKY:** IS THE STATE NOW COLLECTING THE TAX?

23

24 **MARVIN J. SOUTHARD:** YES, THE TAX MONEY IS COMING IN, SLIGHTLY
25 HIGHER THAN ANTICIPATED.



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1

2 **SUP. YAROSLAVSKY:** AND THE TAX SOURCE, AGAIN, IS 1% ON THE
3 INCOME TAX IN THE HIGH UPPER END, SO THAT TAX WOULD BE
4 COLLECTED FOR THE 2004 YEAR, THAT WOULD BE THE FIRST YEAR THEY
5 WERE COLLECTED?

6

7 **MARVIN J. SOUTHARD:** NO. IT WENT INTO EFFECT JANUARY 1ST, '05.
8 SO THE FIRST FISCAL YEAR COLLECTION IS A HALF YEAR.

9

10 **SUP. YAROSLAVSKY:** SO THEY'RE COLLECTING IT THROUGH
11 WITHHOLDING.

12

13 **MARVIN J. SOUTHARD:** YES, SUPERVISOR.

14

15 **SUP. YAROSLAVSKY:** SO THE MONEY WILL BE AVAILABLE WITHIN-- BY
16 JANUARY, THERE WILL BE MONEY AVAILABLE?

17

18 **MARVIN J. SOUTHARD:** YES, SUPERVISOR.

19

20 **SUP. YAROSLAVSKY:** JUST OUT OF CURIOSITY, WHAT'S HAPPENING TO
21 THE INTEREST ON ALL THAT MONEY THAT'S ACCUMULATING? IS THAT...

22

23 **MARVIN J. SOUTHARD:** IT STAYS IN THE FUND, SUPERVISOR.

24

25 **SUP. YAROSLAVSKY:** SO IT'S A SEGREGATED FUND?



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1

2 **MARVIN J. SOUTHARD:** YES.

3

4 **SUP. YAROSLAVSKY:** THANK YOU.

5

6 **SUP. MOLINA, CHAIR:** BUT THE CRISIS IS MUCH LARGER AND WE NEED
7 TO ADDRESS IT NOW. MY ONLY CONCERN IS THAT I THINK THAT WE
8 NEED TO START, I HATE IT SAY IT, PASSING ON THE PAIN ON THIS.
9 WE CAN'T ABSORB IT ALL. I'M WORRIED ABOUT JEOPARDIZING THE
10 REST OF OUR HOSPITAL BEDS. M.L.K. IS A PERFECT EXAMPLE OF THE
11 KIND OF CRISIS WE CAN BE IN IN THE ENTIRE SAFETY NET AND THE
12 KIND OF MONEY THAT'S GOING INTO M.L.K. NOW IS HORRIFYING, IN
13 LIGHT OF THE FACT THAT WE DON'T HAVE ENOUGH MONEY TO SUSTAIN
14 OUR ENTIRE SYSTEM. SO THAT'S THE CONCERN, IS THAT-- AND I
15 THINK THAT THE DAY THAT WE RUN OUT OF MONEY, MANY OF THESE
16 PRIVATES, I MEAN, I DON'T KNOW WHAT THEY'RE GOING TO DO, THE
17 NONPROFITS. WHAT HAPPENS? SO YOU NEED TO INCORPORATE THEM NOW.
18 THEY NEED TO START FEELING THE PAIN NOW BECAUSE I DON'T KNOW
19 THAT THERE IS NECESSARILY GOING TO BE A WAIVER THAT'S GOING TO
20 LIFT US UP TO THE LEVEL THAT WE NEED AND THE PROBLEMS THAT WE
21 NEED TO ADDRESSED. AND IF WE DON'T HIGHLIGHT IT...

22

23 **MARVIN J. SOUTHARD:** AND WE HAVE BEEN INVOLVED...

24



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1 **SUP. MOLINA, CHAIR:** ...THEN YOU DON'T HAVE A PARTNERSHIP WITH
2 THE STATE GOING ON AND I'M VERY CONCERNED THAT IT'S ALL BEING
3 KEPT AS AN INSIDE TRACK. AND EVEN WHEN YOU WERE MOVING THROUGH
4 THIS SO QUICKLY, I DON'T THINK MOST OF THE BOARD MEMBERS WERE
5 IN TUNE WITH WHAT'S GOING ON HERE IN THE PSYCH E.R., INCLUDING
6 MYSELF, BECAUSE I'M TRYING TO CATCH UP WITH WHAT'S GOING ON
7 HERE AND I...

8

9 **SUP. KNABE:** WELL, I THINK IT WOULD BE HELPFUL IF WE GOT THE
10 REPORT...

11

12 **SUP. MOLINA, CHAIR:** A LITTLE SOONER.

13

14 **SUP. KNABE:** MONDAY NIGHT OR RIGHT HERE AT THE BOARD MEETING. I
15 MEAN...

16

17 **SUP. MOLINA, CHAIR:** EXACTLY, AND THAT'S WHY I WAS ASKING AS
18 WELL, A LITTLE SOONER THAN NORMAL, BECAUSE THIS IS VERY
19 IMPORTANT STUFF AND I'M VERY CONCERNED.

20

21 **SUP. KNABE:** MADAM CHAIR, CAN I ASK A QUESTION?

22

23 **SUP. MOLINA, CHAIR:** SURE. ABSOLUTELY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** THE QUESTION I HAVE, I MEAN, I KNOW, OUT IN THE
2 SOUTHEAST AREA, WE HAVE A COUPLE OF MAJOR CONTRACTS. FOR ONE,
3 WE HAVE THAT URGENT CARE FACILITY THERE, THE OLD CHARTER
4 HOSPITAL, 24-HOUR. AND WE ALSO HAVE COLLEGE HOSPITAL, WHICH WE
5 CONTRACT WITH FOR PSYCH BEDS AS WELL, TOO. DO THEY HAVE THE
6 ABILITY TO SHUT IT DOWN IF THEY MAX OUT? CAN THEY JUST TURN
7 AWAY AND SEND IT TO THE CLOSEST HOSPITAL?

8

9 **MARVIN J. SOUTHARD:** I THINK, SUPERVISOR, THEY CAN TURN AWAY
10 INDIGENT 5150S. FOR EXAMPLE, WE HAVE A CONTRACT WITH COLLEGE
11 HOSPITAL TO SEE INDIGENT KIDS. AND IF THOSE BEDS ARE FULL,
12 THEN THEY DO, UNDER CURRENT PROCEDURES, TURN THE REFERRAL AWAY
13 BACK TO A COUNTY HOSPITAL. THAT'S THE CURRENT PROCEDURE.

14

15 **SUP. KNABE:** SO, IN OTHER WORDS, A LAW ENFORCEMENT REFERRAL
16 WOULD HAVE PRIORITY OVER THE 5150S, IS THAT CORRECT? I MEAN,
17 IN OTHER WORDS, A PROBLEM IS MORE THE INDIGENT POPULATION
18 VERSUS THE LAW ENFORCEMENT?

19

20 **MARVIN J. SOUTHARD:** YEAH, IT'S THE COMBINATION, SUPERVISOR,
21 IT'S THE INDIGENT LAW ENFORCEMENT POPULATION THAT CAUSES THE
22 BIGGEST DIFFICULTY AND PARTICULARLY WHEN-- IN-- PARTICULARLY
23 THE LAW ENFORCEMENT WILL CHOOSE-- WILL PICK UP SOMEBODY WHO IS
24 PSYCHOTIC. THE CAUSE OF THE PSYCHOSIS MAY, IN FACT, BE



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The Los Angeles County Board of Supervisors**

1 METHAMPHETAMINE OR COCAINE BUT THEY ARE BROUGHT TO A FACILITY
2 FOR EVALUATION AND THEN WE DO THE EVALUATION.

3

4 **SUP. KNABE:** WELL, I-- I JUST-- I MEAN, THERE ARE JUST A COUPLE
5 THINGS JUST TO FOLLOW UP SUPERVISOR BURKE'S COMMENTS WERE WELL
6 INTENDED. I MEAN, YOU VERY NONCHALANTLY GET THIS REPORT HERE
7 AT THE MEETING, SORT OF GOING THROUGH TRYING TO SPEED READ IT,
8 THEN YOU SEE AT THE TOP OF PAGE 4, A STATEMENT, YOU KNOW, THAT
9 THESE PSYCH WARDS MAY BE CLOSED. I MEAN, THAT'S, YOU KNOW,
10 PRETTY OUTRAGEOUS FOR US TO GET THAT AT THIS PARTICULAR POINT
11 IN TIME, WHETHER OR NOT WE WANT TO DO IT OR NOT. BUT, I MEAN,
12 THAT'S A PRETTY SIGNIFICANT, YOU KNOW, ACTION, A POTENTIAL
13 RECOMMENDATION THAT THIS BOARD SHOULD BE INVOLVED IN A HECK OF
14 A LOT EARLIER THAN THIS BOARD MEETING.

15

16 **SUP. MOLINA, CHAIR:** BUT HE SAYS THAT'S NOT WHAT THEY'RE
17 SAYING.

18

19 **DR. THOMAS GARTHWAITE:** RIGHT. IF YOU LOOK FURTHER DOWN, THE
20 POINT HERE IS THAT WE'RE ENTERTAINING THAT DISCUSSION AND THAT
21 YOU WILL HEAR BACK AND THAT THERE ARE SIGNIFICANT ISSUES IN
22 PSYCHIATRY AND I APOLOGIZE FOR MAYBE GOING TOO FAST IN THE
23 BEGINNING BUT...

24



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1 **SUP. KNABE:** WELL, I MEAN, YOU SAY THAT THE DEPARTMENT'S
2 PROPOSED TO D.M.H. I MEAN, I DON'T KNOW HOW ELSE TO INTERPRET
3 IT. BUT I THINK THE OTHER IMPORTANT THING THAT'S BEEN BROUGHT
4 OUT HERE TODAY, THAT IT WOULD BE GOOD IF BOTH MARV AND TOM
5 TALK PRIOR TO COMING BEFORE THIS BOARD. THAT, YOU KNOW,
6 THERE'S MORE ONGOING, YOU KNOW, CONVERSATION BETWEEN THE TWO
7 OF YOU, AT LEAST AT YOUR LEVEL.

8

9 **DR. THOMAS GARTHWAITE:** WE'RE MEETING ON A REGULAR BASIS. I
10 CREATED, WITHIN THE DEPARTMENT, A LIAISON FOR...

11

12 **SUP. MOLINA, CHAIR:** BUT WE DON'T KNOW THAT, TOM.

13

14 **SUP. KNABE:** ARE YOU TWO MEETING ON A REGULAR BASIS?

15

16 **DR. THOMAS GARTHWAITE:** PARDON?

17

18 **SUP. KNABE:** YOU TWO ARE ACTUALLY MEETING ON A REGULAR BASIS?

19

20 **MARTIN J. SOUTHARD:** YES, SUPERVISOR.

21

22 **DR. THOMAS GARTHWAITE:** YES.

23

24 **SUP. MOLINA, CHAIR:** WELL, WE WOULD LIKE A REPORT OF WHAT YOU
25 TWO ARE PROPOSING IN REGARD TO THIS ISSUE. I THINK IT'S CRISIS



**The Meeting Transcript of
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1 PROPORTION. I MEAN, I'M READING A LITTLE BIT OF IT HERE, I SAW
2 A LITTLE BIT OF WHAT MARV HAD PRESENTED A LITTLE EARLIER, AN
3 OVERALL PLAN BUT WE'RE VERY CONCERNED AND WE'D LIKE TO BE PART
4 OF THIS DISCUSSION BECAUSE WE'RE NOT SURE EXACTLY WHERE IT'S
5 GOING AND, IN LIGHT OF SOME OF THE SHORTFALLS THAT THE
6 DEPARTMENT OF MENTAL HEALTH HAS JUST THIS FISCAL YEAR AND IN
7 LIGHT OF THE SHORTFALL THAT WE'RE GOING TO HAVE NEXT YEAR FOR
8 OURSELVES IN THE DEPARTMENT OF HEALTH SERVICES, I THINK WE
9 NEED TO KNOW WHERE WE'RE GOING AND I THINK THAT YOU NEED TO
10 INVOLVE THE C.A.O. AS WELL IN SOME OF THESE DISCUSSIONS. ALL I
11 KNOW IS THAT, RIGHT NOW, THERE IS A POTENTIAL THAT, IF C.M.S.
12 OR J.C.A.H.O. WERE TO SNOOP IN ON US RIGHT NOW, THERE PROBABLY
13 WOULD BE A PROBLEM IN EACH OF OUR PSYCH WARDS AND THAT'S NOT
14 EVEN THE EMERGENCY. JUST OUR PSYCH WARDS.

15

16 **DR. THOMAS GARTHWAITE:** YES, ABSOLUTELY. YEAH. I WOULD JUST SAY
17 THAT I THINK WE'VE BEEN WORKING VERY WELL TOGETHER. WE CREATED
18 A TASK FORCE AND BROUGHT IN SOME OUTSIDE EXPERTS IN MENTAL
19 HEALTH TO REVIEW WHAT WE'VE BEEN DOING AND WHERE WE'RE HEADED.
20 WE HAD HOPED, I THINK, TO COME TO YOU AND PRESENT SORT OF THE
21 ACCOMPLISHMENTS SO FAR BUT ALSO THE RECOMMENDATIONS OF THIS
22 GROUP THAT WE PARTICIPATED WITH AND REALLY FORMED. I THINK,
23 BECAUSE OF THE NATURE, THIS GOT AHEAD OF THAT PROCESS AND WE
24 WILL GET YOU THAT INFORMATION BECAUSE I THINK THERE'S REALLY



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1 SOME GOOD STORY TO TELL BUT ALSO SOME VERY IMPORTANT
2 CHALLENGES, AS YOU POINT OUT.

3

4 **SUP. MOLINA, CHAIR:** WELL, WE WOULD APPRECIATE BEING INFORMED
5 AS TO WHAT IS GOING ON IN THAT AREA. I INTERRUPTED YOUR
6 REPORT. DID YOU WANT TO FINISH IT UP? BECAUSE THERE'S A COUPLE
7 OF PEOPLE WHO WOULD LIKE TO ADDRESS US.

8

9 **DR. THOMAS GARTHWAITE:** I THINK THE ONLY OTHER THING I WOULD
10 SAY IS THAT WE HAD HOPED BY NOW TO BE ABLE TO INCORPORATE WHAT
11 WAS HAPPENING WITH MEDI-CAL REFORM AT THE STATE LEVEL INTO OUR
12 SYNOPSIS HERE BUT I THINK THAT THAT HAS CONTINUED TO PROGRESS
13 A LITTLE BIT MORE RAPIDLY RECENTLY BUT HAS NOT COME TO ANY
14 FINAL CONCLUSION. SO WE ARE UNABLE TO GIVE YOU THAT
15 INFORMATION TODAY ALTHOUGH I THINK THERE'S A RAPIDLY
16 DEVELOPING THINGS IN THAT AREA. I'LL STOP THERE.

17

18 **SUP. MOLINA, CHAIR:** LET ME ASK. WE HAVE-- IS IT DR. J.A. SHAA
19 WISHES TO ADDRESS US AND MICHAEL BAUER, IF THEY'D JOIN US.

20

21 **SUP. ANTONOVICH:** I HAVE SOME QUESTIONS FOR DR...

22

23 **SUP. MOLINA, CHAIR:** OH, I'M SORRY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** RELATIVE TO THIS ITEM, COULD WE HAVE THIS AS
2 A SET ITEM IN THREE WEEKS?

3

4 **SUP. MOLINA, CHAIR:** I'M SORRY? YOU'RE TALKING...

5

6 **SUP. ANTONOVICH:** WE HAVE THIS AS A SET ITEM IN THREE WEEKS?
7 THIS WHOLE ITEM WE'RE TALKING ABOUT.

8

9 **SUP. MOLINA, CHAIR:** YOU MEAN THE JOINT PSYCH-- OKAY.

10

11 **DR. THOMAS GARTHWAITE:** THE PSYCH ISSUE? WE COULD EASILY-- WE
12 CERTAINLY COULD BRING EVERYONE UP TO DATE AND WE COULD EASILY
13 TALK ABOUT THE OTHER ISSUES THAT WERE BROUGHT UP, SO, YEAH, I
14 THINK THREE WEEKS WOULD BE NO PROBLEM.

15

16 **SUP. ANTONOVICH:** AND FOR THE C.A.O., ON THE UTILITY TAX THE
17 BOARD INITIATED FOR DEPARTMENT OF MENTAL HEALTH SERVICES,
18 COULD YOU GIVE US A REPORT ON THAT?

19

20 **C.A.O. JANSSEN:** WE'LL DO THAT.

21

22 **SUP. ANTONOVICH:** DR. GARTHWAITE, WHEN WILL THE DEPARTMENT
23 SUBMIT ITS APPLICATION TO BECOME A FEDERALLY QUALIFIED HEALTH
24 CENTER LOOK ALIKE FOR HIGH DESSERT MULTI-AMBULATORY CARE



**The Meeting Transcript of
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1 CENTER AND OTHER COMPREHENSIVE HEALTH CENTERS IN OUR COUNTY
2 AND CLINICS?

3

4 **FRED LEAF:** IN ACCORDANCE WITH THE PLAN WE SUBMITTED TO THE
5 BOARD SEVERAL MONTHS AGO, WE'VE FILED FOR THAT APPLICATION FOR
6 A SELECT NUMBER OF COMP CENTERS. ONCE THAT IS APPROVED BY--
7 HOPEFULLY APPROVED...

8

9 **SUP. ANTONOVICH:** SAY THAT AGAIN?

10

11 **FRED LEAF:** ONCE IT'S APPROVED, THOSE CENTERS ARE APPROVED BY
12 H.R.S.A., AS PER THEIR RECOMMENDATIONS, WE WENT IN WITH A
13 SMALLER NUMBER THAN THE TOTAL UNIVERSE OF OUR CLINICS. ONCE WE
14 RECEIVE THAT INITIAL APPROVAL, WHICH WE'RE HOPING WE GET, THEN
15 IT WILL BE EXPANDED TO THE ADDITIONAL CLINICS. SO IT WILL BE
16 CONTINGENT ON GETTING THE FIRST APPROVALS THROUGH.

17

18 **DR. THOMAS GARTHWAITE:** AND THAT WAS AT THEIR RECOMMENDATION,
19 IF I REMEMBER...

20

21 **SUP. ANTONOVICH:** BUT HOW MUCH COST-BASED REIMBURSEMENTS FOR
22 CLINICS IS NOW BEING LOST IN THOSE AREAS THAT THE DEPARTMENT
23 HAS NOT SUBMITTED AN APPLICATION FOR THE FEDERALLY QUALIFIED
24 HEALTH CENTER CERTIFICATION?

25



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1 **FRED LEAF:** WELL, NONE AT THIS POINT, BECAUSE WE'RE STILL
2 OPERATING UNDER THE WAIVER WHERE WE DO GET COST-BASED
3 REIMBURSEMENT. THE CRITICAL POINT IS JULY OF '05. THAT'S WHEN
4 WE'D START LOSING-- POTENTIALLY LOSING THAT MONEY.

5

6 **SUP. ANTONOVICH:** COULD YOU EXPLAIN WHY THE DEPARTMENT OF
7 HEALTH SERVICES CAPITAL PROJECTS BUDGET REQUESTS FOR ALL
8 HOSPITALS, INCLUDING PREVIOUS BUDGET COMMITTEES OF THE WHOLE
9 MEETINGS, WHY THIS WASN'T BUDGETED?

10

11 **FRED LEAF:** THE-- YOU'RE TALKING ABOUT THE MAINTENANCE AND
12 CAPITAL PROJECTS WE'VE INCLUDED IN THIS FORECAST?

13

14 **SUP. ANTONOVICH:** YES.

15

16 **FRED LEAF:** WE RECENTLY, THIS YEAR, UNDERTOOK A FOCUSED LOOK AT
17 ALL OF OUR FACILITIES TO LOOK AT WHAT KIND OF CONTINUING
18 MAINTENANCE ISSUES WERE THERE AS WELL AS WHAT CAP PROJECTS
19 MIGHT BE NECESSARY TO SPECIFICALLY MAINTAIN REGULATORY
20 COMPLIANCE AND ACCREDITATION. WE COMPLETED THAT REVIEW AND
21 HAVE INCLUDED IT NOW IN OUR BUDGET FORECAST. WHILE SOME OF
22 THESE AREAS WERE KNOWN PRIOR TO THIS, WE DID NOT LOOK AT THEM
23 IN TERMS OF REGULATORY COMPLIANCE SPECIFICALLY. SO THESE
24 REPRESENT THOSE KINDS OF PROJECTS.

25



**The Meeting Transcript of
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1 **SUP. ANTONOVICH:** THE GOVERNOR IS NOW ENGAGING IN DISCUSSIONS
2 WITH C.M.S. TO CHANGE THE MANNER THAT MEDI-CAL HOSPITAL
3 PAYMENTS WOULD BE FINANCED IN CALIFORNIA. HOW WILL THE
4 GOVERNOR'S PROPOSED PHASE-OUT OF INTERGOVERNMENTAL TRANSFER TO
5 THE CERTIFIED PUBLIC EXPENDITURES IMPACT OUR COUNTY?

6

7 **DR. THOMAS GARTHWAITE:** I WOULD SAY, SUPERVISOR, THAT WE DON'T
8 HAVE THE DETAIL TO MAKE THOSE CALCULATIONS. IT'S A COMPLEX
9 PROCESS AND, WITHOUT ENOUGH DETAIL, IT'S JUST TOO UNCERTAIN TO
10 PREDICT AT THIS TIME. WE'VE BEEN WORKING, BEST WE CAN, WITH
11 THE STATE TO UNDERSTAND THEIR PROPOSALS. OUR ANALYSTS ARE
12 WORKING WITH THEIR ANALYSTS TO BE PART OF THAT. WE HAVE A
13 CONTINGENT GOING UP TO SACRAMENTO TOMORROW TO ENGAGE IN
14 FURTHER DISCUSSIONS. SO IT'S JUST TOO EARLY AND IT DEPENDS ON
15 THE LANGUAGE AND THE CALCULATIONS.

16

17 **SUP. ANTONOVICH:** HOW WOULD THE PRICEWATERHOUSECOOPERS AUDIT OF
18 THE STATE WAIVER NEGATIVELY IMPACT OUR COUNTY?

19

20 **DR. THOMAS GARTHWAITE:** WELL, IT DEPENDS ON WHETHER THEY DECIDE
21 TO FINANCIALLY SANCTION ANYTHING IN THAT PARTICULAR REPORT. WE
22 PROVIDED AN EXCEPTIONALLY DETAILED RESPONSE TO MANY, MANY
23 CONCERNS THAT WE HAD IN THAT REPORT AND WE WILL CONTINUE TO
24 WORK WITH THAT. OUR ATTORNEYS TELL US THAT THEY BELIEVE THAT



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1 WE'RE ON SOLID GROUND AND THAT, IF THERE ARE ANY SANCTIONS,
2 THAT WE'D BE ABLE TO SUSTAIN THE CHALLENGE.

3

4 **FRED LEAF:** AND, SUPERVISOR, THERE ARE TWO AREAS IN WHICH
5 THEY'RE SANCTIONABLE AND TWO AREAS THAT WERE FOUND OUT OF
6 COMPLIANCE.

7

8 **SUP. ANTONOVICH:** YOUR PROPOSED DEFICIT IS NOW \$1.4 BILLION
9 AND, IF SOME OF THESE EVENTS DON'T TRANSPIRE RELATIVE TO
10 REDUCTIONS THAT YOU'RE ADVOCATING, THAT WOULD BE, IN TWO
11 YEARS, \$2.5 BILLION. WHEN WILL YOU GIVE US A LIST OF
12 MANAGERIAL REFORMS AND REDUCTIONS TO BRING YOUR BUDGET INTO
13 BALANCE IN TWO YEARS TO ALLEVIATE THIS DEFICIT?

14

15 **DR. THOMAS GARTHWAITE:** WE'VE MADE SOME SIGNIFICANT PROGRESS IN
16 AT LEAST OUTLINING WHAT SOME OF THE OPTIONS MIGHT BE BUT WE
17 THINK THAT IT'S PRUDENT, AT THIS POINT, AT LEAST ALLOW THIS
18 MEDI-CAL DEAL TO BE MORE FINALIZED RATHER THAN TO CREATE
19 EXCESS HYSTERIA ABOUT THINGS THAT WE WOULD HAVE TO DO TO MEET
20 THAT KIND OF A BUDGET DEFICIT. I THINK WE'VE BEEN THROUGH THIS
21 PROCESS ONCE ALREADY AND WE'RE JUST TRYING TO TIME THAT
22 APPROPRIATELY. I THINK, BY THE TIME WE GET TO THE BUDGET
23 DELIBERATIONS IN THE NEXT COUPLE MONTHS, IT WILL BE A MUCH
24 BETTER POSITION, ASSUMING THAT THEY'RE ABLE TO CONSUMMATE THE
25 DEAL.



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1

2 **SUP. ANTONOVICH:** BUT, NO MATTER WHAT YOU DO, YOU'RE STILL
3 GOING TO HAVE A MULTI-MILLION-DOLLAR DEFICIT, SO HOW ARE YOU
4 PRIORITIZING RIGHT NOW TO BRING YOUR BUDGET INTO BALANCE?

5

6 **DR. THOMAS GARTHWAITE:** WELL, YOU KNOW, WE ALWAYS HAVE A BUDGET
7 DEFICIT IF YOU PROJECT OUR BUDGET OUT ANY DEGREE AND THAT'S
8 BEEN TRUE FOR THIS DEPARTMENT SINCE AT LEAST '95, AND MAYBE
9 BEFORE. I THINK THERE-- WE HAVE A SIGNIFICANT NUMBER OF OTHER
10 THINGS THAT WE ARE PURSUING THAT ARE BEING HELD UP BECAUSE OF
11 THE NEGOTIATIONS FOR MEDI-CAL REFORM, THE MANAGED CARE RATE
12 INCREASE IS ONE AREA AND SOME OTHER AREAS. SO I THINK THAT WE
13 CONTINUE TO DO MANAGEMENT REFORM, WE CONTINUE TO PROMOTE
14 EFFICIENCY ACROSS THE DEPARTMENT AND-- BUT, WHEN YOU REALLY
15 GET TO SAVE THE KIND OF MONEY YOU'RE TALKING ABOUT SAVING, IF
16 WE EVER GET TO THE \$1.4 BILLION TO SAVE, YOU'RE REALLY TALKING
17 ABOUT CLOSURES TO MAJOR PROGRAMS JUST LIKE WE TALKED ABOUT
18 WITH THE PREVIOUS SCENARIO DEVELOPMENT.

19

20 **SUP. ANTONOVICH:** BUT COULDN'T THERE BE A LIST OF PRIORITIES OR
21 A LIST OF MANAGERIAL SAVINGS THAT WOULD BE, LET'S SAY, WITH
22 BENCHMARKS SO THAT THE BOARD WOULD NOT BE CAUGHT WITH A MAJOR
23 DEFICIT AT BUDGET TIME BUT WE WERE ABLE TO BEGIN PLANNING? I
24 MEAN, WE'RE DOING OUR OWN BUDGET IN A FEW SHORT MONTHS AND
25 IT'S EASIER TO-- AND YOU AGREE THERE'S GOING TO BE A DEFICIT,



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1 IT'S EASIER TO DEAL WITH THAT DEFICIT PIECE BY PIECE THAN TO
2 HAVE A MAJOR IMPACT AT BUDGET TIME TWO YEARS FROM TODAY.

3

4 **DR. THOMAS GARTHWAITE:** RIGHT, AND WE ARE WORKING ON THOSE
5 VARIOUS OPTIONS AND THOSE WILL BE...

6

7 **SUP. ANTONOVICH:** CAN THE BOARD BE APPRISED OF THOSE OPTIONS
8 AND BENCHMARKS THAT YOU HAVE TO-- FOR THOSE PROJECTED SAVINGS
9 THAT YOU'RE ANTICIPATING?

10

11 **DR. THOMAS GARTHWAITE:** CORRECT. AND, NO, WE WOULD-- AND,
12 AGAIN, WE WOULD-- HAD HOPED TO BE ABLE TO BRING SOME OF THOSE
13 OPTIONS BACK BUT FELT THAT, GIVEN THAT WE DON'T KNOW THE EXACT
14 MAGNITUDE OF THE FULL DEFICIT, THAT IT WOULD BE PRUDENT TO PUT
15 THOSE OFF FOR A MONTH OR SO BUT WE FULLY ANTICIPATE...

16

17 **SUP. ANTONOVICH:** COULD YOU HAVE A SLIDING SCALE OF A SMALL
18 DEFICIT, A MEDIUM DEFICIT AND A GIGANTIC DEFICIT AND THE
19 BENCHMARK THAT WE'RE BEING INFORMED WITH REGULARLY AS TO HOW
20 YOU'RE ACHIEVING THOSE GOALS?

21

22 **DR. THOMAS GARTHWAITE:** YES, WE CAN DO THAT, I THINK. WE'LL TRY
23 TO DO THAT, YES.

24



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1 **SUP. ANTONOVICH:** I MEAN, OTHERWISE, HOW ARE WE GOING TO MAKE
2 THOSE DECISIONS AT BUDGET TIME?

3

4 **DR. THOMAS GARTHWAITE:** RIGHT. OKAY.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. QUITE A LOT, DR. GARTHWAITE.

7

8 **DR. THOMAS GARTHWAITE:** PARDON?

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. IF WE COULD HAVE THE TWO
11 GENTLEMEN I CALLED, DR. J.A. SHAA AND MICHAEL BAUER. PLEASE
12 PROCEED, DR. SHAA.

13

14 **DR. J. A. SHAA:** GOOD MORNING ALL OF YOU AND THANKS FOR TIME.
15 THIS IS, LIKE, CONSTRUCTIVE CRITICISM. IT'S A WAKENING CALL
16 FOR YOU ALL BECAUSE YOU HAVE TO HAVE EMPATHY FOR THE PATIENTS.
17 I'M A DOCTOR WORKING FOR L.A. COUNTY. I DON'T WANT TO TELL
18 ABOUT MY COLLEGE EDUCATION BUT ONE THING IS SURE THAT WE HAVE
19 SOME PROBLEM IN ASSIGNMENTS AND ISSUES AND PEOPLE WHO ARE FOR
20 GOOD QUALITY CARE ARE ABUSED, RETALIATED AND DISCOURAGED, AND
21 IT'S ONGOING PROCESS, HAS NOT CHANGED. I TALK ABOUT MARTIN
22 LUTHER KING IN '92, IT'S RANCHO IN '97. EVEN TODAY, I WORK NOW
23 AND I AM TELLING YOU THAT WE HAVE TO CHANGE THE SYSTEM WHERE
24 YOU PROMOTE THOSE WHO HAVE SOME EMPATHY IN PROVIDING GOOD
25 CARE. I AM PUTTING MY NECK OUT AND I ALREADY HAVE SO FAR



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1 ENOUGH BUT I MUST TELL YOU THAT PEOPLE LIKE US HAS TO PUT
2 THEIR CREATIVITY BEHIND THOSE WHO ARE WHAT YOU CALL VOICELESS,
3 PEOPLE WHO DON'T HAVE ANYONE TO REPRESENT. I FEEL SORRY THAT,
4 YOU KNOW, WE HAVE TO COME TO THIS PLACE TO TELL YOU ALL AND
5 PRESS AND PUBLIC THAT-- WHAT'S WRONG BUT, EVEN TODAY, LAST SIX
6 MONTHS I AM WORKING, I KNOW THERE IS SO MUCH WHAT WE CALL
7 SUBSTANDARD MEDICAL CARE AND THEY JUST SET CRITERIA OUT TO
8 IMPROVE IT BUT IT'S VERY DIFFICULT TO DO IT BECAUSE OF OUR
9 STUBBORNNESS IN MEDICAL ADMINISTRATION. I TELL YOU, IF YOU
10 WANT MORLEY'S LAW, WE HAVE CRISIS AFTER CRISIS AND D.H.S.
11 PATIENTS ARE NOT GETTING GOOD CARE. YOU SAY FUNDING AND
12 BUDGETING BUT A FEW DECIDE, AS I TOLD BEFORE, THAT WE HAVE TO
13 IMPROVE QUALITY AND IF WE IMPROVE QUALITY, WE WILL HAVE PAYING
14 PATIENTS COMING AND WE WON'T HAVE ANY OF THIS COMPETITION
15 ABOUT WHO WILL COME TO US, ONLY INDIGENT, NO. I'M ALSO HERE
16 BECAUSE WE HAVE SOME ISSUES ABOUT PERSONAL PROBLEMS INCLUDING
17 NOT ONLY ADVICE ABOUT MY OWN RIGHTS BUT I FEAR THAT YOU ARE
18 ALL QUALIFIED, YOU SHOULD HAVE SOME SENSE AND I'M SURE YOU ARE
19 ACCOUNTABLE AND OPEN, SO I WISH YOU DO SOMETHING JUSTICE FOR
20 SUB STANDARD MEDICAL CARE AND PEOPLE WHO ARE TALKING ABOUT IT.
21 PATIENTS LIKE ED _____ SHOULD NOT BE PUNISHED JUST
22 BECAUSE THEY ARE TALKING ABOUT IT. SIMPLE SOLUTION. EVALUATE
23 THE PROBLEMS, GET WHAT YOU CALL CORRECTIVE MEASURES, FOLLOW
24 THAT UP AND DO THE CORRECTION, TRAIN THE STAFF AND THEN AGAIN
25 EVALUATE, RETRAIN, RETRAIN, RE-CORRECT. WE ARE NOT DOING THAT,



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1 I TELL YOU. I FEEL BAD ABOUT MY OWN PERSONAL CAREER BUT I FEEL
2 STRONGLY THAT YOU SHOULD DO SOMETHING. I CAN GO FEDERAL COURT,
3 STATE COURT, _____ BUT I AM THINKING THAT IS YOU ARE
4 RESPONSIBLE, TOO, AND ACCOUNTABLE. THANK YOU FOR GIVING ME
5 TIME, AND I HOPE YOU HAVE SOME INSIGHT. THANK YOU.

6

7 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. MR. BAUER?

8

9 **MICHAEL BAUER:** YES. GOOD MORNING, SUPERVISORS. THIS IS MICHAEL
10 RAYMOND BAUER SPEAKING ON MARCH 15TH, 2005. I'M HERE TODAY ON
11 THE MENTAL HEALTH ISSUE THAT YOU JUST TALKED ABOUT BECAUSE I
12 AM PERSONALLY HAVING HELP FROM THE CITIZENS COMMISSION ON
13 HUMAN RIGHTS AND ALSO A REPORT THAT I HAVE FOUND ON THE
14 INTERNET FROM A PERSON NAMED GARY KNOLL SAYING HOW CORRUPT
15 THAT AGENCY IS. IF YOU'RE GOING TO FUND MARTIN LUTHER KING
16 HOSPITAL FOR THE-- BEDS FOR THE MENTALLY ILL OR ANY OTHER
17 HOSPITAL, AND I'VE MENTIONED THIS BEFORE AND YOU GUYS JUST
18 IGNORE ME, YOU'RE JUST WASTING YOUR MONEY. THE CITIZENS
19 COMMISSION ON HUMAN RIGHTS HAVE PROVEN FOR A SCIENTIFIC FACT
20 AND FOR A LEGAL FACT THAT THERE IS NO SUCH THING. YOU'RE
21 WASTING MONEY ON LETTING THESE SO-CALLED PSYCHIATRISTS PUT
22 PEOPLE ON MEDICATION THAT HAS HIGHER POTENCY THAN L.S.D.
23 THERE'S RECORDS WITH CITIZENS COMMISSION ON HUMAN RIGHTS THAT
24 THESE HOSPITALS ARE GETTING BILLED FOR THIS STUFF, MEDI-CAL IS
25 PAYING FRAUD. MEDI-CAL IS PAYING FOR STUFF THAT THEY CANNOT



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1 EVEN PROVE. THERE'S A RECORD ALSO FROM THE CITIZENS COMMISSION
2 ON HUMAN RIGHTS FROM WILLIAM MENEGAR, A PSYCHIATRIST BACK IN
3 1994, WHO WAS A DIRECTOR IN THE WORLD PSYCHIATRIC ASSOCIATION.
4 IN THIS RECORD THAT C.C.H.R. HAS, HE STATES THIS,
5 "PSYCHIATRISTS THOUGHT THEY COULD CURE THE MENTALLY ILL. THE
6 CURE IS GONE. THE MENTALLY ILL HAVE TO DEAL WITH THEIR OWN
7 MENTAL ILLNESS." SO IF YOU GUYS THINK YOU CAN FUND HOSPITALS
8 FOR PSYCHIATRIC CARE, YOU THINK THEY'RE GOING TO BRING BACK A
9 RECORD IN SIX MONTHS AND HAVE THEIR FINANCES BACK UP TO DATE?
10 UH-UH. THAT'S NOT GOING TO GO BACK UP TO DATE. THEY'RE GOING
11 TO GO MORE IN DEBT. YOU ARE WASTING YOUR OWN COUNTY MONEY AND
12 I CAN VERIFY THAT. YOU'RE PAYING FOR THINGS THAT CANNOT BE
13 PAID FOR. AND JUST FURTHERMORE FOR THE RECORD, ABOUT
14 J.C.A.H.O., DON'T THINK THEY'RE NOT GOING TO HEAR ABOUT THIS
15 BECAUSE I'LL LET THEM KNOW PERSONALLY, BECAUSE I ALREADY GOT
16 INFORMATION FROM A HIGHER AUTHORITY THAN J.C.A.H.O. BACK IN
17 2002, JULY 4TH, IF I REMEMBER RIGHT, IT WAS A FRIDAY PAPER I
18 READ THIS IN, UNITED STATES DEPARTMENT OF JUSTICE IN
19 WASHINGTON, D.C. HAD INVESTIGATED METROPOLITAN STATE HOSPITAL
20 AND HAD FOUND OUT THAT THEY HAVE BEEN GIVING ILLEGAL
21 DIAGNOSIS, FALSELY GIVING MEDICATION AND ALSO THEY WERE
22 ABUSING THE PATIENTS. NOW, DO YOU THINK THE U.S. DEPARTMENT OF
23 JUSTICE IS NOT HIGHER THAN J.C.A.H.O.? I THINK YOU'RE WRONG.
24 YOU NEED TO STOP FUNDING THESE MENTAL HEALTH HOSPITALS OR



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1 THESE PSYCHIATRIC CARES OR YOU'LL BE INVOLVED IN A MAJOR
2 LAWSUIT AND I WILL HAVE U.S. DEPARTMENT JUSTICE INVOLVED.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. BAUER. THAT
5 CONCLUDES PUBLIC TESTIMONY. THOSE TWO REPORTS WERE JUST TO
6 RECEIVE AND FILE BUT WE WILL HAVE THE SET ITEM ON THE MENTAL
7 HEALTH-- ON THE PSYCH REPORT BACK FROM DEPARTMENT OF HEALTH
8 SERVICES AND MENTAL HEALTH IN THREE WEEKS AS A SET ITEM ON
9 THAT. ALL RIGHT. MR. ANTONOVICH, YOUR SPECIALS.

10

11 **SUP. ANTONOVICH:** I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF
12 GLENN DAVIS, WHO PASSED AWAY. THE HEISMAN TROPHY WINNING,
13 CALLED MR. OUTSIDE, AN ARMY'S NATIONAL CHAMPIONSHIP FOOTBALL
14 TEAMS OF THE MID-1940S. HE WAS 80 YEARS OLD. HE AND HIS
15 FULLBACK, FELIX "DOC" BLANCHARD, WERE KNOWN AS THE TOUCHDOWN
16 TWINS. THEY REMAINED UNTIL THIS DAY TO BE COLLEGE FOOTBALL'S
17 MOST FAMOUS RUNNING BACK COMBINATIONS. HE LATER PLAYED FOR THE
18 LOS ANGELES RAMS AND HE WAS A PRODUCT OF THE SAN GABRIEL
19 VALLEY, I BELIEVE IT WAS AT SAN DIMAS-LA VERNE WHERE HE GREW
20 UP AND LIVED LATER IN SAN DIEGO WITH HIS FAMILY. LEE GRAFF,
21 WHO, WITH HER HUSBAND, SEYMOUR, FOUNDED GRAFF CALIFORNIA WEAR,
22 LATER CONTINUING ON AS THE CHAIRMAN OF THE BOARD. HE WAS NOT
23 ONLY A BUSINESS SUCCESS BUT SHARED A LOT OF HUMANITARIAN,
24 CULTURAL AND EDUCATIONAL PURSUITS. THE CITY OF HOPE AND DUARTE
25 HAS LONG BEEN THE BENEFICIARY OF HER DEEP DEDICATION AND



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1 BOUNDLESS GENEROSITY. SHE WAS THE CHARTER MEMBER OF THE
2 PRESIDENT CIRCLE PATRONS OF THE L.A. COUNTY MUSEUM OF ART AND
3 DISTINGUISHED PATRON OF THE ARTS OF THE MUSIC CENTER. ROBERT--
4 JUSTICE ROBERT PUGLIA, WHO SERVED AS PRESIDING JUSTICE OF THE
5 THIRD DISTRICT COURT OF APPEAL FOR 24 YEARS, PASSED AWAY. HE
6 WAS APPOINTED TO THE BENCH BY-- TO THE SUPERIOR COURT BY, AT
7 THAT TIME, GOVERNOR REAGAN AND WAS LATER ELEVATED. HE WAS A
8 WORLD WAR II U.S. ARMY INFANTRY VETERAN. AND, EXCUSE ME,
9 FOUGHT IN KOREAN CONFLICT AND BEGAN HIS CAREER IN SAN
10 FRANCISCO IN THE STATE ATTORNEY GENERAL'S OFFICE, MOVING LATER
11 ON TO BECOME DISTRICT ATTORNEY AND THEN JOHN PRICE'S OFFICE,
12 WHERE HE SERVED ALMOST A DECADE PRIOR TO HIS BEING APPOINTED
13 TO THE BENCH. EARL DENZIL REESE, A DISTINGUISHED CIVIL
14 LITIGATOR. EARL EDWIN REESE PASSED AWAY ON FEBRUARY 26TH. HE
15 WAS MARRIED TO MARGERY FOR 63 YEARS. BORN IN ARKANSAS, HE
16 LATER ENLISTED IN THE UNITED STATES ARMY WHERE HE FOUGHT IN
17 THE BATTLE OF THE BULGE AND CONDUCTED CIVIL LITIGATION
18 PRACTICES IN THE SAN FERNANDO VALLEY UPON HIS RETIREMENT IN
19 1995. HE WAS A DEVOTEE OF THE-- A DEVOTED MAN OF THE BIBLE.
20 LOIS WASHINGTON, ACTIVE IN MANY LOCAL, REGIONAL AND NATIONAL
21 ELECTIONS. SHE WAS THE SISTER OF LARRY CHIMBOLE, A MAN I
22 SERVED WITH IN THE STATE LEGISLATURE AND ALSO THE FIRST MAYOR
23 OF THE CITY OF PALMDALE. SHE IS SURVIVED BY HER HUSBAND,
24 ROBERT, OF 46 YEARS AND HER SON, TONY...

25



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1 **SUP. KNABE:** I'D LIKE TO BE ON THAT ONE.

2

3 **SUP. ANTONOVICH:** ...DAUGHTER, STACEY AND MANY GRANDCHILDREN.
4 THAT'S FINE. AND AS DON HAD SAID ABOUT TOM PAPADAKIS, HE AND
5 HIS WIFE, ANGIE, HAVE BEEN PILLARS NOT JUST OF THE SAN PEDRO
6 AREA OF OUR COUNTY BUT IN THE STATE THROUGH THEIR MANY EFFORTS
7 SERVING ON MANY STATE AND COUNTY COMMISSIONS. THAT'S ALL I
8 HAVE AND I DON'T HAVE ANY ITEMS.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO ORDERED ON THOSE
11 ADJOURNMENTS. ON MY ADJOURNMENTS, I'D LIKE TO ASK THAT WE
12 ADJOURN IN MEMORY OF WILLIAM SIAS, HE WAS THE BELOVED FATHER
13 OF MY PROBATION COMMISSIONER, BILL SIAS. WILLIAM WAS RETIRED
14 FROM OUR COUNTY'S PROBATION DEPARTMENT, WAS ALSO A PROUD AND
15 HONORABLE U.S. VETERAN WHO WAS EXTREMELY ACTIVE WITH THE
16 AMERICAN LEGION OF VETERANS OF FOREIGN WARS AND WITH THE 82ND
17 AIRBORNE ASSOCIATION. AS A LIFELONG DEMOCRAT, WILLIAM NEVER
18 FAILED TO REMAIN INTERESTED AND ACTIVE IN CIVIC AFFAIRS AND,
19 OVER THE YEARS, HE PROVED TO BE A DEVOTED COMMUNITY VOLUNTEER
20 THROUGH HIS EFFORTS IN THE BOY SCOUTS, THE MEXICAN-AMERICAN
21 CORRECTIONAL OFFICERS' ASSOCIATION AND MANY OTHER WORTHWHILE
22 ASSOCIATIONS. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO
23 BILL AND HIS ENTIRE FAMILY. ALSO I'D LIKE TO ASK THAT WE
24 ADJOURN IN MEMORY OF RESTAURANT OWNER, WING FAT. MANY OF YOU
25 HAVE ATTENDED HIS LEGENDARY RESTAURANT, FRANK FAT'S, UP IN



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1 SACRAMENTO. WING WAS THE BELOVED SON OF FRANK FAT, WHO FOUNDED
2 HIS RESTAURANT IN 1939 NEAR CAPITAL PARK. AS MANY OF YOU KNOW,
3 IT BECAME ONE OF THE MOST POPULAR AND FAMOUS POLITICAL
4 WATERING HOLES AND HANGOUTS IN THE CITY OF SACRAMENTO. WE WANT
5 TO EXTEND OUR DEEPEST CONDOLENCES TO WING'S FAMILY.

6

7 **SUP. KNABE:** ALL MEMBERS.

8

9 **SUP. MOLINA, CHAIR:** I THINK ALL MEMBERS WOULD LIKE TO BE ON
10 THAT.

11

12 **SUP. ANTONOVICH:** WING'S COUSIN IS COUNCIL MEMBER FOR MONTEREY
13 PARK AND-- BETTY TUNG CHOU, WHO WAS ALSO FORMER COUNTY COUNSEL
14 FOR THE COUNTY OF LOS ANGELES, OF WHICH HER SON IS NOW ONE OF
15 OUR GREAT COUNTY COUNSELS BUT IT'S A WONDERFUL FAMILY. THEY
16 HAD A GREAT LEGACY IN MAKING OUR STATE A GREAT STATE FROM
17 NORTHERN CALIFORNIA TO SOUTHERN CALIFORNIA WITH THEIR FAMILY
18 MEMBERS. HE WAS A GOOD FRIEND AND A PILLAR OF SACRAMENTO.

19

20 **SUP. MOLINA, CHAIR:** WE HAVE SOME REMAINING ITEMS TO TAKE UP.
21 MEMBERS THAT HAVE BEEN HELD BY MEMBERS OF THE PUBLIC. OH, I
22 SHOULD CALL MS. BURKE. MS. BURKE HASN'T DONE HER SPECIALS YET.

23

24 **SUP. BURKE:** I HAVE TWO ADJOURNMENTS. I MOVE THAT, WHEN WE
25 ADJOURN TODAY, WE ADJOURN IN MEMORY OF SHIRLENE EDWARDS, A



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1 LONG-TIME RESIDENT OF THE SECOND DISTRICT WHO PASSED AWAY ON
2 MARCH 4TH. SHE WORKED FOR THE COUNTY OF LOS ANGELES FOR 15
3 YEARS, WHERE SHE MENTORED TEENS IN THE POSITIONS OF RECREATION
4 SERVICE LEADER AT TED WATKINS PARK. MISS EDWARDS WAS A
5 DEDICATED MOTHER OF THREE DAUGHTERS AND FOUR GRANDCHILDREN.
6 SHE LEAVES TO CHERISH HER MEMORY HER HUSBAND, BOBBY MARSHAL,
7 ALL HER DAUGHTERS, GRANDCHILDREN AND A HOST OF RELATIVES,
8 COWORKERS AND FRIENDS. AND BETTYE JONES, A LONG-TIME RESIDENT
9 OF THE SECOND DISTRICT, AN ACTIVE MEMBER OF THE PALO DEL AMO
10 WOODS HOMEOWNERS ASSOCIATION OF HARBOR CITY WHERE SHE LIVED
11 FOR OVER 30 YEARS AND AS A TEAM MOTHER FOR THE NORBONNE HIGH
12 SCHOOL FOOTBALL TEAM. MRS. JONES LEAVES TO MOURN HER HER
13 HUSBAND FOR MORE THAN 50 YEARS, TWO CHILDREN AND THREE
14 GRANDCHILDREN. I HAVE NO OTHER SPECIALS.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO ORDERED ON THOSE ITEMS.
17 LET'S CALL UP ITEM NUMBER 17. MR. BAXTER, YOU HELD THAT ITEM.
18 PLEASE PROCEED.

19

20 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,
21 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND
22 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS
23 AGENDA ITEM IS SUBMITTED BY THE FIRE DEPARTMENT TO SUPPORT
24 CURRENT METHODS OF FIGHTING FIRE AND WHICH METHOD IS TO RELY
25 ON THE USE OF HEAVY EQUIPMENT TO MANAGE AND CONTROL



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1 SIGNIFICANT QUANTITIES OF WATER TO REDUCE THE TEMPERATURE AT A
2 FIRE SITE SO THAT THE HEAT FROM THE FIRE IS REDUCED TO BELOW
3 THE IGNITION TEMPERATURE OF THE FUEL ON FIRE. THE TIME TAKEN
4 TO ACCOMPLISH THIS COOLING OF THE FIRE SITE IS INEVITABLY
5 CONSIDERABLE TIME, WHEREAS THERE IS AVAILABLE A MEANS OF
6 CONTROLLING THE ATMOSPHERE AT A FIRE SITE SO THAT OXYGEN IS
7 PREVENTED FROM REACHING THE FIRE SITE. AS SOON AS OXYGEN IS
8 PREVENTED FROM REACHING THE FUEL WHICH IS ON FIRE, THE FIRE
9 GOES OUT IMMEDIATELY, NO MATTER HOW HOT THE FIRE SITE MAY BE.
10 THE WAY TO EXCLUDE OXYGEN FROM A FIRE SITE IS BY FLOODING A
11 FIRE SITE WITH A NONFLAMMABLE GAS LIKE STEAM. SO LONG AS STEAM
12 IS DIRECTED AT THE FIRE SITE AT A LEVEL OF PRESSURE WHICH IS
13 GREATER THAN THE PRESSURE OF THE ATMOSPHERE WHERE THE FIRE IS
14 RAGING, THAT ATMOSPHERE, WHICH CONTAINS OXYGEN, IS EXCLUDED
15 FROM THE FIRE SITE. OXYGEN IS UNABLE TO REACH THE FUEL WHICH
16 IS ON FIRE BECAUSE THE STEAM IS DOMINATING THE SPACE AT THE
17 FIRE. OXYGEN IS ESSENTIAL TO SUSTAIN FIRE. NO OXYGEN, NO FIRE.
18 NO MATTER HOW LONG A FIRE HAS BEEN RAGING AND NO MATTER HOW
19 HOT A FIRE MAY BE, IF OXYGEN IS DENIED TO THAT FIRE, THEN THAT
20 FIRE GOES OUT FORTHWITH, ALL OF WHICH IS RESPECTFULLY
21 SUBMITTED. THANK YOU, MADAM CHAIR. THIS MORNING, CHIEF FREEMAN
22 KINDLY WAVED TO ME AGAIN, SO WE'RE IN GOOD STANDING,
23 APPARENTLY, WHICH IS FINE. I'LL JUST MENTION THAT. BUT,
24 NEVERTHELESS, HE STILL HASN'T COME OUT HERE. IT'S AN AMAZING
25 SITUATION. HERE IS THE LARGEST FIRE DEPARTMENT IN THE WORLD,



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1 PROBABLY, AND THE CHIEF OF THE FIRE DEPARTMENT WON'T DISCUSS
2 WHETHER OR NOT STEAM CAN BE USED, ALL OF WHICH IS RESPECTFULLY
3 SUBMITTED AND I THANK YOU, MADAM CHAIR.

4

5 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. BAXTER. OKAY. ITEM
6 17, MOVED BY SUPERVISOR KNABE, SECONDED BY SUPERVISOR
7 ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED ON ITEM NUMBER
8 17. ON ITEM NUMBER 19, WE HAVE DR. GENEVIEVE CLAVREUL, CELES
9 KING IV, AND CHRIS EDWARDS. IF THEY'D JOIN US. DR. CLAVREUL,
10 I'LL ALSO ASK YOU TO ADDRESS ITEM 22 WHEN YOU SPEAK. MISS
11 EDWARDS, YOU GOT HERE FIRST, SO WHY DON'T YOU BEGIN.

12

13 **CHRIS EDWARDS:** OKAY. I WOULD RESPECTFULLY REQUEST THAT YOU DO
14 NOT APPROVE THIS AGREEMENT BASED ON, ONE, THE FACT THAT YOU
15 KNOW THEY FAILED IN ON OF THEIR LAST JOBS THEY DID FOR YOU.
16 YOU PAID \$410,000. WE DID NOT GET ACCREDITATION AT KING DREW.
17 THERE WERE DEFINITELY PROBABLY MULTIPLE REASONS WHY WE DIDN'T
18 BUT, AS A CONSULTANT GROUP WHO WAS CHARGED WITH GETTING YOU
19 GUYS PREPARED, GETTING THE HOSPITAL THROUGH THE PROCESS AND
20 NOT BE ABLE TO HAVE ANYTHING TO ACCOUNT FOR THEIR WORK EXCEPT
21 FAILURE, THEY SHOULD NOT BE UP FOR ANYTHING, LET ALONE A SOLE
22 SOURCE AGREEMENT. I WOULD ALSO BE CONCERNED THAT THIS FIRST
23 OCCURRED BACK IN 1997 THROUGH A TELEPHONE BID SELECTION, WHICH
24 MEANS, AT NO POINT IN TIME, HAS ANY OTHER J.C.A.H.O.
25 CONSULTING GROUP HAD AN OPPORTUNITY TO FAIRLY BID FOR ANY



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1 J.C.A.H.O. PREP OR SURVEY FOR ANY OF THE HOSPITALS IN THE
2 COUNTY. AND, IF I'M NOT MISTAKEN, I THINK SOMETHING IN PROP A,
3 I THINK THAT'S THE CONTRACT-- THE PROPOSITION THAT WAS PASSED,
4 REQUIRES SOMETHING ABOUT A TIME LINE AFTER EVERY SEVEN YEARS,
5 R.F.P.S NEED TO GO OUT, SOMETHING TO THAT EFFECT. BUT I WOULD
6 ALSO BE CONCERNED THAT, IN THEIR AGREEMENT, DR. GARTHWAITE
7 SAYS THEY WILL BE DOING-- INFORMING THE NETWORK OF APPLICABLE
8 J.C.A.H.O. AND OTHER LICENSING REQUIREMENTS TO BE REVIEWED,
9 IDENTIFYING NETWORK DEFICIENCIES AS THEY APPLY TO THE
10 REQUIREMENTS, ET CETERA, ET CETERA. WHEN YOU CONSIDER THAT
11 THIS IS WHAT THEY'RE SUPPOSED TO BE DOING, WHEN AZAR KHATAN,
12 MR. FRED LEAF AND DR. GARTHWAITE HAVE THE GALL TO SAY THERE IS
13 NO DOCUMENTATION ABOUT WHAT OCCURRED AT KING DREW UNDER
14 LIMBAUGH'S WATCH, YOU SHOULD BE INSULTED AND INFURIATED AND
15 YOU SHOULD BE DEMANDING THAT THIS CONTRACT NOT BE APPROVED.
16 BECAUSE, REMEMBER, THEY TOLD US THAT THERE WAS ABSOLUTELY NO
17 DOCUMENTATION ABOUT THE WORK LIMBAUGH DID AT KING DREW, YET
18 OBVIOUSLY, DOCUMENTATION IS EXPECTED OR MAYBE IT'S ONLY
19 EXPECTED AT COUNTY U.S.C. MAYBE AT KING DREW, THE EXPECTATION
20 WAS FOR LIMBAUGH AND ASSOCIATES TO TANK THE PROJECT. IN THE
21 REAL WORLD, BUSINESSES DO NOT GIVE CONTRACTS TO OTHER
22 BUSINESSES THAT FAIL AS POORLY AS LIMBAUGH AND ASSOCIATES, LET
23 ALONE A SOLE-SOURCE CONTRACT. AT LEAST PUT THIS OUT TO BID.
24 GIVE OTHER CONSULTANTS WITH THIS EXPERTISE AN OPPORTUNITY TO



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1 PROVE THEIR WORTH. LIMBAUGH HAS PROVEN THAT THEY ARE NOT WORTH
2 ANY MORE PRICES OR ANY MORE MONEY FROM US.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU. MR. KING.

5

6 **CELES KING IV:** WELL, ESSENTIALLY, I HAD THE SAME THING TO SAY
7 TODAY, SUPERVISORS. I THINK I'LL CARRY IT A STEP FURTHER, IN
8 THAT WE HAVE A DEPARTMENT OF HEALTH SERVICES, AND THAT
9 DEPARTMENT OF HEALTH SERVICES, IT SEEMS TO ME, SHOULD PERFORM
10 AS A DEPARTMENT OF HEALTH SERVICES, MEANING THIS. J.C.A.H.O.
11 ACCREDITATION ISSUES. IT SEEMS TO ME THAT, BY THEM BEING THE
12 PEOPLE WHO RUN THE HOSPITALS, THEY SHOULD BE VERY WELL AWARE
13 OF THE THINGS THAT ARE NECESSARY FOR PASSING J.C.A.H.O. YOU
14 KNOW, IF, EVERY TIME SOMETHING COMES UP, WE HAVE TO HIRE
15 CONSULTANTS AT A COST TO THE COUNTY, IT SEEMS TO ME THAT WE
16 COULD DO WITHOUT THE DEPARTMENT OF HEALTH SERVICES. AND THAT
17 YOU FIVE SUPERVISORS UP HERE COULD JUST, YOU KNOW, HAVE A
18 SMALL CONTRACT. PEOPLE SEND OUT FOR A CONTRACT AND SAY, WE
19 WANT SOME CONSULTANTS TO DO THIS AND YOU COULD VERY SIMPLY DO
20 IT WHICH WOULD ELIMINATE TREMENDOUS SUMS OF DOLLARS IN TERMS
21 OF KEEPING UP THIS PARTICULAR DEPARTMENT BECAUSE I THINK THAT
22 THE HEADS OF THIS DEPARTMENT ARE DEMONSTRATING AN INABILITY TO
23 BE ABLE TO REALLY COPE WITH THE SYSTEM, ESPECIALLY WHEN I WAS
24 LISTENING TO WHAT WAS GOING ON IN TERMS OF THE ISSUE THAT JUST
25 PRECEDED THIS. I WOULD THINK THAT THE IDEA OF GIVING ANOTHER



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1 \$177,400 TO A GROUP THAT DID NOT PERFORM ADEQUATELY, DID NOT,
2 YOU KNOW, PROVIDE ANY DOCUMENTATION AND IT PROBABLY WON'T THIS
3 TIME, IS NOTHING MORE THAN A SWEETHEART DEAL THAT'S KIND OF
4 PACKAGED TOGETHER BY SOMEBODY INSIDE OF D.H.S. FOR THEIR OWN
5 PERSONAL OR GROUP KIND OF A PROGRAM AND I'M NOT SURE WHICH IT
6 IS BUT I THINK WE OUGHT TO LOOK AT IT. THANK YOU.

7

8 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, SIR. DR. CLAVREUL,
9 WOULD YOU ALSO ADDRESS ITEM 22 AT THE SAME TIME?

10

11 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
12 DR. GENEVIEVE CLAVREUL. I WANT TO SUPPORT WHAT CHRIS EDWARDS
13 MENTIONED. I FEEL THE SAME WAY. WE HAVE DEALT WITHOUT YOU MANY
14 TIMES. I HAVE ASKED REPEATEDLY FOR DOCUMENTATION FROM THE
15 LIMBAUGH AND ASSOCIATE. WE HAVE BEEN TOLD THAT NO DOCUMENTS
16 EXISTS. BUT I THINK THAT'S NOT TOTALLY TRUE BECAUSE THERE'S NO
17 WAY THEY COULD HAVE DONE SURVEYS AND SO ON WITH NO
18 DOCUMENTATION. AND, PERSONALLY, I AM TIRED OF THE LIES, I AM
19 TIRED OF THE MISREPRESENTATION AND I AM TIRED OF THAT, NO
20 MATTER WHAT KIND OF INFORMATION WE REQUEST, WE NEVER GET IT.
21 AND IT HAS BEEN MONTHS SINCE I'VE DONE SOME, YOU KNOW, PUBLIC
22 RECORD REQUESTS FOR LIMBAUGH AND ASSOCIATES. WE STILL HAVE NOT
23 RECEIVED THE DOCUMENTATION. SUPERVISOR ANTONOVICH HAS BEEN
24 VERY KIND TO SEND MULTIPLE LETTERS TO BOTH DR. GARTHWAITE AND
25 FRED LEAF, WITH NO AVAIL. IT IS APPALLING THAT YOUR OWN



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1 EMPLOYEE CANNOT MEET THE REQUESTS OF THE PUBLIC. YOU KNOW,
2 MANY, MANY MONTHS AGO, YOU KNOW, I KEPT SAYING THAT KING DREW
3 WAS A SENTINEL EVENT AND THAT ALL OTHER HOSPITALS WERE IN
4 MAJOR PROBLEMS. YOU KNOW, I MUST SAY THAT, TODAY, YOU
5 DEMONSTRATED THAT I WAS TOTALLY, AS USUAL, CORRECT. HOW MANY
6 MORE ISSUES LIKE GOING TO HAPPEN AND YOU'RE GOING TO CLOSE
7 YOUR EYES? ALSO, YOU KNOW, WE HAVE ASKED, AND THE PUBLIC HAS
8 ASKED THAT-- WHAT YOU CALL THE AUDIT OF PRICE WATERHOUSE BE
9 DIVULGED, SPECIFICALLY IN THE TERMS THE COMMENT OF DR.
10 GARTHWAITE, "D.H.S. NOW BELIEVES THIS AUDIT IS FUNDAMENTALLY
11 FLAWED. IT HAS NO VALUE." TO ME, THAT OPINION FROM DR.
12 GARTHWAITE IS A JOKE BECAUSE I DON'T THINK HE'S CAPABLE OF
13 TRULY ASSESSING AN AUDIT. HE HAS PROVED THAT HE CANNOT DO
14 THAT. I THINK WE DESERVE THE RIGHT TO REVIEW THAT AUDIT. I
15 WILL REALLY SUPPORT ANY OF YOU WHO WILL DO IT. I THINK WE HAVE
16 THE RIGHT TO SEE IT. THAT MR. GARTHWAITE DECIDED THAT WE DON'T
17 HAVE THE RIGHT TO IS APPALLING. HE'S A PUBLIC SERVANT AND, YOU
18 KNOW, WE HAVE THE RIGHT TO SEE THOSE DOCUMENTS, ESPECIALLY
19 WHEN HE'S CAVALIER ENOUGH TO BAD-MOUTH THAT DOCUMENT. IF IT'S
20 SO OF NO VALUE AND FLAWED, HE SHOULD HAVE NO PROBLEM LETTING
21 PEOPLE TO SEE IT. I'M CONVINCED THAT, IN THAT REVIEW OF PRICE
22 WATERHOUSE, THERE IS SOME DAMNING BEHAVIOR FROM D.H.S. WHO
23 NEEDS TO BE LOOKED AT. THANK YOU FOR YOUR ATTENTION.
24
25 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. ALL RIGHT.



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1

2 **DR. GENEVIEVE CLAVREUL:** OH, I HAVE ONE MORE THING. ON
3 NAVIGANT, I HOPE THEY ARE NOT GOING TO BRING A CHANGE OF
4 CONTRACT BECAUSE I WILL OPPOSE IT.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON ITEM NUMBER 19, MOVED BY
7 SUPERVISOR KNABE, SECONDED BY SUPERVISOR ANTONOVICH. IF
8 THERE'S NO OBJECTION, SO ORDERED. ON ITEM NUMBER 22, MOVED BY
9 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF
10 THERE'S NO OBJECTION, SO ORDERED ON THOSE ITEMS. NEXT, WE HAVE
11 PUBLIC COMMENT. IF I COULD CALL ETHEL L. JOHNSON TO JOIN US AS
12 WELL AS MICHAEL BAUER. IS MISS JOHNSON HERE? NO? HOW ABOUT MR.
13 BAUER? NO? ALL RIGHT. THEN IF THERE ARE NO OTHER ITEMS TO COME
14 BEFORE US, I'LL ASK OUR EXECUTIVE OFFICER TO PLEASE READ US
15 INTO CLOSED SESSION.

16

17 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
18 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
19 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEMS
20 CS-1, CS-2, CS-3, CS-4 AND CS-5, CONFERENCES WITH LEGAL
21 COUNSEL REGARDING EXISTING LITIGATION, AND CS-6, CONFERENCE
22 WITH LABOR NEGOTIATOR, DAVID E. JANSSEN, CHIEF ADMINISTRATIVE
23 OFFICER AND DESIGNATED STAFF, AS INDICATED ON THE POSTED
24 AGENDA AND SUPPLEMENTAL AGENDA. THANK YOU.

25



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1 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON MARCH 15, 2005**

2

3

4 The Board of Supervisors met today in Closed Session. The
5 following actions are being reported:

6

7 **CS-1** CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

8 (Subdivision (a) of Government Code Section 54956.9) Los
9 Angeles Times v. Los Angeles County Board of Supervisors, Los
10 Angeles Superior Court Case No. BS 094 186

11

12 This lawsuit concerns allegations of Brown Act violations
13 pertaining to the Board of Supervisors' Closed Sessions held
14 on September 7, 2004 and September 13, 2004, under Item CS-2.

15

16 No reportable action was taken

17

18 **CS-2.** CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

19 (Subdivision (a) of Government Code Section 54956.9) David H.
20 Martin, et al. v. County of Los Angeles, et al., Los Angeles
21 Superior Court Case No. BS 094 345

22

23 This is an action under the California Public Records Act
24 seeking documents relating to closed session meetings of the



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1 Board of Supervisors held on September 7, 2004 and September
2 13, 2004.

3

4 No reportable action was taken.

5

6 **CS-3.** CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

7 (Subdivision (a) of Government Code Section 54956.9) People,

8 et al. v. Arcadia Machine and Tool, et al., Los Angeles

9 Superior Court Case No. BC 214 798, Coordinated Proceeding No.

10 4095

11

12 This is a lawsuit filed by the County against the firearms

13 industry, alleging violations of the Business and Professions

14 Code and creation of a public nuisance as a result of the

15 industry's failure to monitor the distribution of its

16 products, which has facilitated a vast illegal secondary

17 market for firearms.

18

19 Action Taken: The Board instructed County Counsel not to file

20 a petition with the California Supreme Court to seek review of

21 the recent appellate court decision in this matter.]

22

23 The vote of the Board of Supervisors was unanimous with all

24 Supervisors being present.

25



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1 **CS-4.** CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

2 (Subdivision (a) of Government Code Section 54956.9) Union of
3 American Physicians and Dentists, et al. v. County of Los
4 Angeles, et al., Los Angeles Superior Court Case No. BS 083
5 853 Friends of Martin Luther King, Jr./Drew Medical Center,
6 et al. v. County of Los Angeles, et al., U.S. District Court
7 Case No. CV 04-8891

8

9 These lawsuits challenge alleged curtailments at MLK/Drew
10 Medical Center.

11

12 No reportable action was taken.

13

14 **CS-5.** CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

15 (Subdivision (a) of Government Code Section 54956.9) Hall v.
16 County of Los Angeles, Los Angeles Superior Court Case No. BC
17 208583 Shiell v. County of Los Angeles, Los Angeles Superior
18 Court Case No. BC 208582

19

20 The substance of the litigation is whether and under what
21 circumstances individuals may become employees of public
22 agencies under the concept of "common law employment."

23

24 No reportable action was taken.

25



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1 **CS-6.** CONFERENCE WITH LABOR NEGOTIATORS (Government Code
2 Section 54957.6) Agency designated representatives: David E.
3 Janssen, Chief Administrative Officer, and designated staff;
4 Employee Organization(s) for represented employees: The
5 Coalition of County Unions, AFL-CIO; Local 660, SEIU, AFL-CIO;
6 Union of American Physicians and Dentists; Guild For
7 Professional Pharmacists; Peace Officers Council of
8 California; Association of Public Defender Investigators; and
9 Los Angeles County Association of Environmental Health
10 Specialists; and Unrepresented employees (all)

11

12 No reportable action was taken.

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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, March 15th, 2005, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 17th day of March, 2005.

_____(Signature on file)_____

JENNIFER A. HINES

CSR No. 6029/RPR/CRR